# FINANCIAL TIMES

Europe's Business Newspap

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### Japan's coalition under pressure as SDP faces split

Japan's coalition government will be under ssure this week from the threatened break-up of the Social Democratic party, second-largest member of the three partner alliance and headed by prime minister Tomiichi Murayama. An attempt to set up a new centre-right group, led by members of the SDP's rightwing, weakens Mr Murayama's authority on the eva of his departure for a summit with President Bill Clinton. Page 12; Lex. Page 12

Beijing to expand forex trading: China anced plans to broaden its fledgling marketstyle financial system by expanding foreign nge trading and allowing foreign joint venture banks into Beijing for the first time. Page 4

Ciller agrees reforms: Turkey's prime minister Tansu Ciller, responding to growing international criticism, promised to remove a constitutional clause used to control the media and political opponents. Page 12; Kurdish hopes founder, Page 4

BA chief hints at Virgin settlement



British Airways chair-man Sir Colin Marshall (left) has hinted that an out-of-court settlement may still be possible with Richard Branson's Virgin Atlantic in the "dirty tricks" dispute over trans-Atlantic routes. His comments came as Virgin charged that BA was still engaging in "anticompetitive behaviour".

A US court last week gave Virgin the go-ahead to bring a near-\$1bm anti-trust case against BA. Page 12, BA warns on Heathrow plan, Page 5

Telecom bidders take back seat: Perceived prejudice against French and German companies has forced Deutsche Telekom and France Telecom to take back seats in the competition for a stake in the Czech company SPT Telecom. Page 13

Ratings downgrade bits Mexican banks: The health of the Mexican banking system came under severe questioning after ratings agency Moody's Investors Service downgraded its ratings for some deposits of Mexican banks a full two

Corruption probe ordered: The Spanish government has ordered an investigation into cor-ruption allegations in the interior Ministry in response to a stranged inighty sensitive political scandals, Page 2- Editional Comment, Page 11 MTV faces a strong challenge in Asia following a declaring by full of the world's largest entertain.

decision by four of the world's largest entertainment groups to join forces with Rupert Murdoch's Asian satellite television venture, Star TV. Page 2 US budget battle tooms: Republicans and

nent policy issues – the balanced budget constitu-tional amendment and a possible recommendation by President Bill Clinton this week to increase the federal minimum wage. Page 3 Trafalgar offer expected: Trafalgar House will

publish its formal offer document for Northern Electric this week - probably today - amid growing expectations that the UK government will refer the £1.2bn (\$1.8bn) bid to the Monopolies and Mergers Commission. Page 13

Italian crisis talks reopen: President Oscar Luigi Scalfaro will meet the outgoing prime minis-ter Silvio Berlusconi in Rome today to reopen talks on solving the country's political crisis. Page 2

European Monetary System: An official interest rate rise in Spain last week failed to save the pesets, pushing it to new lows against the D-Mark, while the order of currencies on the EMS grid remained unchanged. The Portuguese escudo strengthened against the peseta after breaking the Esl.2 a peseta barrier on Friday and the D-Mark improved against the Spanish currency by more than a percentage point. Currencies, Page 23

EMS: Grad Jonney 6, 1995 

The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies can fluctuate within 15 per cent of agreed central rules against the other members of the mechanism. The exceptions are the D-Mark and the guilder which move in a narrow 2.25 per cent band.

Sel Lanka starts fragile peace: Sri Lanka began a "cessation of hostilities" with Tamil rebels in a major step towards ending an 11-year war that has cost more than 30,000 lives. Page 4

Tibetan hotel group plane issue: Tibet's strengthening tourism industry has led to the first announcement by a local company of plans for a public share issue. Page 15

Environmentalist found dead: Briton Andrew Lees, missing in dense tropical forest on Madagascar for a week, was found dead. Mr Lees, 46, a campaign director of Friends of the Earth, was believed to have suffered a heart attack.

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# EU states welcome Austria into the ERM

By Peter Normen, Economics Editor,

Austria joins the European exchange rate mechanism today following a weekend agreement to admit the Schilling at

recent market rates. The agreement, reached a week after Austria joined the EU, underlines its determination to be in the "hard core" of countries aiming to be members of the planned EU economic and monetary

A communiqué issued after a brief meeting on Saturday of the EU's secretive monetary committee said Austria

exchange rate stability. That means the schilling will continue to be pegged to the D-Mark within the broad 15 per cent finctuation margins that bave been allowed for ERM countries since a currency crisis nearly wrecked the system

in August 1993. The Schilling's central rate has been fixed at Sch7.0355 to the D-Mark and Sch13.7167 to tha European currency unit (Ecu). Austria's decision to join the ERM was welcomed by other EU member states, the EU Commission and the European Monetary Institute. It had

been well flagged in advance and is not

expected to have any direct impact on foreign exchange markets.

The decision to subject the terms of Austria's ERM entry to scrutiny by the monetary committee is potentially sig-nificant for long-time EU members such as Italy, Greece and Britain, and to new members, Sweden and Finland, which

are not members of the ERM. While Austria had an undisputed right to join the ERM, it is understood that the Bundesbank, Germany's central bank, insisted that the monetary com mittee must meet on behalf of EU finance ministers and central bank governors to discuss the entry terms. This

Kohl says war is 'complete madness' ■ Moscow feuding increases

was to keep alive the precedent of subjecting the proposed central rates of ERM applicants to review by other EU member states.

The Bundesbank has been determined to avoid repetition of the circumstances that preceded Britain's short-lived memhership of the ERM when, in 1990, London unilaterally announced a central rate for sterling before its formal admission. Many Bundesbank officials and independent economists thought the sterling rate too high and a contributory factor to Britain's later forced exit from the system. Saturday's meeting rapidly established a consensus on Austrian

ERM entry at recent market rates, but did not discuss currencies other than the schilling. The Swedish krona and Finnish markka will continue to float.

The gathering was notable for the par-ticipation of the Frankfurt-based EMI, set up a year ago as a precursor to the planned European central bank. One of its duties is to oversee the functioning of the European Monetary System.

Some analysts suggested it should ponder the disclosure that Austria planned to keep its currency pegged to the D-Mark, on the basis that this could point to the strengthening of a D-Mark block within the ERM.

# Major sees chance to reunite Tories on **Europe**

By James Blitz in London

Mr John Major, the UK prime minister, yesterday raised the possibility of a reconciliation with Euro-rebels in the ruling Conservative party by saying be would veto any federalist moves at next year's summit on the future of the European Union. With MPs dne tn return to

Westminster this week after the Christmas break, the prime minister adopted a conciliatory tone towards the nine MPs who lost the Tory whip in the House of Commons last month, saying he would be looking for ways for them to return to the party. In an enticement to the rebels

to sopport his legislative programme, he formulated a more Eurosceptic approach towards EU reform, emphasising that he would block any call for greater federalism at the inter-governmental conference in 1996. But, Mr Major emphasised that

the rebels - whn lost the whip after vnting against the EU finance bill last year - would only return to the fold after demonstrating their loyalty. "I believe the nine whn are

beyond the conservative whip at the moment will be looking for opportunities to come back and I would like to have them back." he said on BBC TV. "But they've got to come back when we are content and they are content that we're all marching in the same direction."

In his first interview of the new year, Mr Major gave his most detailed exposition to date of the conditions under which he would offer a referendum on the outcome of the IGC

Amid growing uncertainty among members about the EU's development, the prime minister said he did not expect any significant change to be decided at the

constitutional conference. He also stressed that any changes would require unanimous backing from all member states, allowing the UK to block

anything it did not want. But he added: "If, in some ashion 1 cannot fathum, something emerges from that conference that I wasn't able to block...then 1 would certainly keep open the option of a referendum in 1996."

He also made clear that there was no question of Britain supporting a move towards a single currency in 1996 or 1997 if nther countries took that route. Conservative MPs said yester-

day that the timing of Mr Major's olive branch to the rebels was crucial It comes just before MPs vote

nn whether the government should retain a majority on Comnons' committees which scrutinise legislation. The vote arises because the rebels' loss of the whip technically puts the government in a Commons' minor-

yesterday that they would win the vote, amid signs that the Ulster Unionist parties will support the government.

# Losses rise as Russian

# grip tightens on Grozny

By Chrystia Freeland in Moscow

The Russian government claimed last night that its forces had reached the centre of Grozny yesterday, but Russian media said troops were taking heavy losses as they fought through the streets of the Chechen capital. The conflict, described by Ger-

man chancellor Helmut Kohl as "complete madness", placed fresh strains on Russia's relations with the west and with the Islamic world. Moscow cancelled a joint military exercise with Germany and

withheld visas from German parliamentarians who wanted to discuss Chechnya with Russian col-The independently owned NTV

station reported yesterday that Russian troops were within 600m of the presidential palace in Grozny's central square, but Checben forces were showing stiff resistance and retained control of the heavily shelled building. In Moscow, feuding between

politicians and the military grew more bitter - and international

criticism of Russian policy took on a more strident tone.

Mr Kohl said in a radio interview: "We see people suffering, civilians, women and children, we see victims among the sol-diers and regard it all as com-plete madness." Only in the past week has the chancellor, who describes President Boris Yeltsin as a friend, spoken out against the Russian advance.

At the weekend, Russian troops appear to have abandoned their effort to take Grozny with tanks and air raids in favour of intense shelling and street-hy-street advances

General Viktor Vorobyov, commander of the interior ministry troops involved in the campaign, was killed on Saturday when a mortar shell exploded next to him, Russian officials said.

who had publicly opposed the killing of civilians and was highly respected within the armed forces, may add to the military's discontent at being involved in an unpopular war. In a further sign of a search for

attack at the weekend on the mil-The death of Gen Vorobyov, Mr Shakhrai, who last week accused the armed forces of intentional "sabotage", lashed out at senior officers who he said

ons to the Chechens when they

first broke away from Russia

Several bundred Communist sympathisers demonstrate in Moscow yesterday against the Yeltsin government's continuing military action in Chechnya. The headline on the poster of newspaper clippings held by one of the protesters reads 'Criminals, Traitors, Murderers of their own people'. Picture, Associated Press scapegoats in the Chechnya cri--three years ago. Mr Shakhrai sinsis, Mr Sergei Shakhrai, a deputy gled out General Pavel Grachev, defence minister, who has been fiercely criticised for the failure prime minister, launched another of Russian troops to capture

Boris Gromov, deputy defence minister, who has been a leading opponent of the war from the outhad given large amounts of weap-

privately that even if they cap-

ture Grozny, Russian troops ma be bogged down in a guerrilla war for months or years. The 51 Moslem states that

make up the Organisation of the Grozny swiftly, and General Islamic Conference (OIC) called on Moscow to stop violating international law by using indiscriminate force against Chech-Senior military officials said

Red tape rules Russia, Page 2

# France challenges Brussels over TV cultural controls

By Emma Tucker in Brussels and Andrew Jack in Paris

The fate of late-night philosophy on French television and Hollywood's hold on European screens may be settled this week as France launches a concerted attempt to toughen cultural controls before the outgoing European Commission takes its final curtain call.

Two senior French ministers are heading to Brussels today to argue for tighter rules to prevent broadcasters buying more and cheaper US-made programmes rather than supporting European versions which they hope to be

more high-brow. Mr Jacques Toubon, minister for culture, and Mr Nicolas Sarkozy, minister for budget and communications, are planning to meet Mr Jacoues Defors, the outgoing president, today. A meeting on Wednesday will consider tighter quotas on the broadcast-

member states. The debate revolves around Conservatives were confident proposed revisions to the 1989 Television Without Frontiers directive, which requires at least 51 per cent of material shown by Ruropean channels to be of European origin.

Survey says City may benefit from EMU, Page 5 bers. They support revisions proposed by Mr João de Deus Pinheiro, the outgoing EU audiovisual commissioner, to remove a loophole stating that the quotas had to be met "wher ever practicable".

The revisions were diluted after opposition from Mr Delors and others including the UK's Sir Leon Brittan and Mr Martin Bangemann, the German commissioner, who last week appeared determined to stop what they saw as poorly con-ceived and inappropriate legislation that could damage Europe's audiovisual sector.

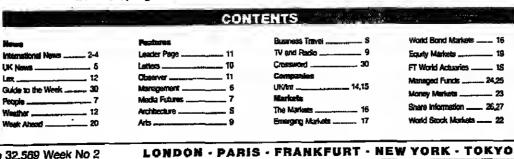
Mr Tonbon argued over the weekend that the debate was as much an economic argument about saving the European broadcasting industry as a cultural one.

Changes to the directive unleashed strong lobbying from

The Commission's legal services unit must decide whether a vote beld by the commission after the formal end of its latest session last Friday will still be binding - the terms of the 20 commissioners officially expired.

> Paris takes cultural battle to Brussels, Page 2

# AN ANNOUNCEMENT — JAQUES & LEWIS EVERSHEDS On January 9th 1995, Jaques & Lewis join with Eversheds, the national law firm. Together they create one of Europe's largest law firms. With a total of 15 offices, and the addition of a substantial London practice, they are the first UK business. law firm to operate on a genuinely national basis. Jaques & Lewis will now practise as Eversheds Jaques & Lewis. For additional information. call Peter Scott on (44) 171 919 4500 Berlin + Birmingham • Bristel • Brussels • Carantf • Derby



ing of non-European material in

The French want the 51 per

# Stockholm budget to cut spending

By Hugh Carnegy in Stockholm

Sweden's Social Democratic government faces a vital test of its economic policies this week as it aims to offset the damaging effects of a downgrading of the country's sovereign debt rating with the administration's first budget since it came to power last Sep-

Long-term interest rates are expected to rise today when Swedish financial markets - which were closed on Friday - have their first chance to respond to the decision on Thursday by Moody's, the US rating agency, to downgrada Sweden's debt rating to Aa3 from Aa2 because of a public-sector debt which is around 90 per cent of gross domestic product and still growing rapidly. Getting down interest rates is one of

Scalfaro to

Rome crisis

of Italy will today reopen talks

on solving the country's politi-

hold new

talks on

By Andrew Hill in Milan

the central objectives Mr Göran Persson, the finance minister, hopes to achieve when he announces his budget tomorrow. He has promised SKr20bn (£1.7bn) in spending cuts which, combined with emargency measures already taken to reduce a near SKr200bn budget deficit by SKr57bn over four years, are intended to stabilise the debt by 1998.

With yields on long-term government bonds last week standing at 10.8 per cent - well above benchmark German rates - Mr Persson is anxious to convince sceptical markets that Sweden's crisis in the public finances is under control and thus prompt a fall in interest rates which in turn would fuel the modest recovery now under way in the

The Finance Ministry sought to

extract a silver lining from Moody's still issued an ominous warning that action at the weekend, saying it was a signal to those within Social Democratic ranks who oppose spending cuts in the generous welfare system that there was no alternative.

Since the emergency package and Sweden's vote last November to join the European Union, long bond yields bave fallen back from levels above 11 per

But the move by Moody's will at least make a further fall less likely and will reinforce those in the markets and within the right-wing parliamentary opposition who argue that even more fiscal savings will be required beyond

those planned in the budget.
Uncomfortably for Mr Persson,
Moody's had already taken into account the savings expected in the budget, but

Sweden risked carrying a big debt burden for so long that it would have difficulties managing the next recession.

"Even if the government can imple-

ment significant budget tightening over the next few years. Sweden's public debt position could still be weak at the point where the next cyclical downturn

A further concern raised by Swedish commentators was that Moody's decision could be an incentive for the country's big international corporations which borrow heavily on international markets, to move abroad. But Moody's said Sweden's sovereign rating

### remained above the maximum rating for its private-sector corporations and they should not suffer higher borrowing

# Red tape still rules in Russia

As Moscow goes to war with Chechnya, Chrystia Freeland wonders who is really in charge

President Oscar Luigi Scalfaro country's most serious military conflict since the Afghan war. for Moscow bureaucrats it has been business as usual.

cal crisis when he meets the outgoing prime minister, Mr Silvio Beriusconi, in Rome. Negotiations were suspended last week when Mr Scalfaro fell ill but over the weekend he invited Mr Berlusconi's aides to set up a meeting for today. Talks with the main political parties will resume tomorrow. and political commentators are speculating that a solution to Christmas. the crisis could be found this

ment offices have been open, The crisis was precipitated before Christmas when Mr Berhisconi resigned as prime minister after Mr Umberto Bossi, leader of the populist Northern League, withdrew his support for the right-wing coalition. Resolution of the crisis could be complicated by a forthcoming decision of Italy's constitu-It is widely expected to make

an early ruling this week on whether to allow a referendum on electoral reform, which would transform Italy's partly proportional voting system into a simpler first-past-the-Constitutional experts believe it would be almost

tional court.

impossible to hold new elections in March - as demanded by Mr Berlusconi and his allies if such a referendum was Forza Italia, the movement

formed by Mr Berlusconl a year ago, set up a committee to co-ordinate a forthcoming election campaign at the end of last week, in an indication of the prime minister's readiness to return to the polls.

But President Scalfaro Is against new elections, and the bostility of opposition parties, including a majority of Northern League deputies, would make It difficult for him to meet Mr Berlusconi's alternative demand that he should continue as premier.

The opposition ex-communist Democratic Party of the Left (PDS) and the Popular party (former Christian Democrats) are also trying to find common ground for an electoral alliance, but they would prefer the formation of a new government under a different prime minister, possibly drawn from outside politics.

the snowy hills of Chechnya pursue their

Of course, in Russian translation, business as usual can have slightly odd implications. It has meant that Russian officialdom ground to a halt for two days last week to celebrate the new year and will take another two days off this week in honour of the orthodox On the days when govern-

they have functioned with the bizarre combination of anarchy and red tapo which has characterised this country since the collapse of the Soviet Union. Visitors to the Ministry of Finance, for example, after picking their way through the sawdust and scaffolding which blocks one of the entrances, are met by a uniformed guard who sternly asks for their passes. But when those passes cannot be found the guard genially (and quite rightly) assumes some secretary has forgotten to type them up, and

allows the visitors in. Inside the building, Mr Sergei Aleksashenko, deputy min-ister of finance, paints a contradictory portrait. He and civil servants like him, he says, fear a political shift to authoritarianism at the top -But, at the same time. more than ever the devil is in the detail, in the decisions of thousands of individual government officials. Who controls them and their decisions is less clear than ever.

Official Russia's vacillation between authoritarianism and anarchy has been underscored by the Chechen crisis. When the army first moved in to sub-due Chechnya on December 11 the Kremlin justified intervention as a necessary demonstration of the toughness of the Russian state and the willing-ness of its leaders to use muscle to ensure their nation's ter-

ritorial integrity. Instead, the crisis has exposed the weakness of Presi-dent Boris Yeltsin's control over the military and deepened divisiona within the army itself. Mr Yeltsin has publicly criticised the military for disobeying his order to halt bombing raids. Prominent generals

s Russian soldiers in have openly criticised the decision to intervene in Chechnya. Similar confusion has been apparent in other branches of government. On one hand, Mr Yeltsin's move on Friday to sack Mr Oleg Poptsov, the head of the state Russian television

station, has been widely taken as evidence of the Kremlin's

slide towards dictatorship. But the manner of Mr Poptsov's dismissal bore more traces of cack-handedness than of an iron fist. The first official statement about Mr Poptsov, from Mr Victor Illiushin, a member of Mr Yeltin's new hardlina kitchen cabinet, insisted that "rumours" of the television boss's sacking were false. Five minutes later. Itar-Tass, the Russian news agency, said Mr Poptsov would be fired after all. Mr Poptsov says he is "99 per cent certain" that be has been dismissed but cannot be completely sure.

ther state employees also find themselves at the mercy of a prestdent who is at once increasingly heavy-handed and increasingly out of touch with the finer points of government.

A conservative adviser in the Kremlin's inner circle said approvingly over the weekend that security forces were stronger now than they had been since the collapse of the Soviet Union. That view was backed by a leading Russian business-Minister Victor Chernomyrdin believad his telephones and offices were under surveillance. The prime minister, he said, had returned to the Soviet practice of holding important conversations dur-

ing walks in parks. But reformers like Mr Aleksashenko say that, despite the increasing strength of the conservative security structures, on a practical level much of the routine work of economic transformation continues. Regardless of the appointment of a conservative minister of privatisation, Mr Aleksashenko points to the fact that within the ministry itself "the whole, reform-minded staff is still in

"I can imagine a situation in which the army continues to wage this small war and at the same time the government will continue to implement aconomic reforms."



yesterday, as fighting round the capital continued

# Rühe pledge on military contacts

Mr Volker Rühe, Germany's defence minister, has pledged to try his best to maintain ties with the Russian armed forces. despite rising east-west tension over Chechnya and Moscow's cancellation of German-Russian military manoeuvres.

"At this precise moment it would be wrong to scale down contacts," Mr Ruhe told the news magazine Der Spiegel in an interview published yester-

Chancellor Heimut Kohl. normally a strong supporter of Russian President Boris Yeltsin, bad on Saturday denounced the war in Chechnya as "complete madness". Yat Mr Ruhe, who has often taken a sceptical attitude towards Russia, stressed the need to keep links with Moscow intact if possible.

The minister said an invitation to General Pavel Grachev, the Russian defence minister. to visit Germany soon was "still on the table". The Ger-man Defence Ministry said the trip was scheduled to take place in March. The newspaper Welt am

Sonntag said the first German-Russian exercises had been due to take place next month but were cancelled because the Russian units involved were being deployed elsewhere. The Defence Ministry confirmed that a bilateral exercise

By Michael Lindemann in Bonn had been called off, but said it had never been expected to take place before the summer. In another sign of tension between Bonn and Moscow, the Russian authorities refused to give visas to two German parliamentarians who were hoping to discuss Chechnya with counterparts and human rights groups in Moscow.

Mr Ruhe said Russia had violated its obligations as a member of the Organisation for Security and Co-operation in Europe. These included the OSCE'a latest agreements, sealed at last month's Budapest summit.

The Russians had failed to give notice of troop movements involving more than 9 000 soldiera within the required 72 hours. "A country that wants to live in a common European home must keep to the stan-dards that have been set." Mr Rühe said.

"In a situation like this I am not in favour of breaking all links with Russia. What I am in favour of is saying quite clearly and openly what international agreements Russia is

The joint German-Russian exercises, near St Petersburg, would have involved around 100 German troops who together with their Russian counterparts would have practised peacekeeping missions. according to the German

# battle to Brussels

Andrew Jack and Emma Tucker on France's fight to protect its language from Hollywood influence

Paris takes cultural

drawn, the characters colourful, the plot strong. The only question is whether the debate over EU broadcasting quotas would be better televised as a Holly-wood-style blockhuster or a late-night philosophical discussion from a smoke-filled Paris

This week the tension between cultural preservation and free markets reaches a peak in Brussels as ministers, officials and lobbyists fight over the prospect of tightened limits on the amount of European-produced material that broadcasters within the European Union must use.
At issue is the Television

without Frontiers directive, with proposals to close the loopboles which would ensure that at least 51 per cent of the material shown on European channels is produced within the continent.

It is the French who are most in favour of tightening the loopholes. Ironically, it is one of their own countrymen, the head of the Commission's legal services unit, who must decide in the next few days whether European law will permit any formal decisions, including a resolution to the TV debate, to be made after the formal end of Jacques Delors' Commission presidency last

Friday. No European country is more sensitive to the issue of conflict between culture and free markets, and nothing excites the Gallic temperament more than when the debate centred on its most sacred product language.

It is no surprise that Mr Jacques Toubon, French minister of culture, has been at the forefront of the battle. Dubbed "Jack Allgood" - a literal English translation of his name - by his critics, he masterminded the introduction of rules last year to reinforce the use of the French language

he battle lines are against the threat of foreign

Speaking to Le Figaro newspaper on Saturday, Mr Toubon said: "We are not calling for the creation of a bureaucratic are asking for those things that would allow us to compete with the Americans, who have a formidable bureaucracy and are very protectionist about the cinema and audio-visual

France has long taken explicit steps to support its cultural industry. "A free market still needs a minimum of rules," says a Ministry of Cul-ture spokeswoman. "We want to preserve diversity of cul-

Mr Antoine Veronique, secre-tary general of the French federation of film distributors, says: "Without quotas European production will no longer exist. This is a fragile industry. It is not simply a question of several hundred film producers' jobs, or those of artists and technicians. It's about cultural

The country has long used quotas to help provide support. Our system is very complicated, and the most regulated in Europe," says one senior television executive who prefers not to be named. "It's a little too much. It is unfair when we complete with broad-casters in other European

rench television channels are forbidden to show films on Wednesday evenings, to encourage people to go to the cinema on the day new films are traditionally released. Nor can they show films on Friday and Saturday nights at peak periods, which would also otherwise threaten to damage cinema audiences at their best times.

Each channel is also permitted to only show a certain number of films each week, totalling just over 100 each

year. Sixty per cent of these films shown have to be European-produced, and 50 per cent S par k ho

The television channels are obliged to invest some 15 per cent of their turnover in mentaries and animation, and 3 per cent in film co-produc-tions. Canal Plus, the pay TV service, is obliged to invest 20 per cent of its turnover in purchasing rights to films, of which nearly half must be French-speaking. From next year it will also be required to start investing directly in French TV and documentary production.

In addition, the government collects a special tax of 5.5 per cent of turnover from all the broadcasters, which is then redistributed to television production companies when their work is transmitted.

French broadcasters hava tried to keep a low profile dur-ing the Brussels debates. They acknowledge that there is a clear demand from European audiences for some European productions. On the other hand, the costs can be

extremely high.
"If there were no obligations to support French industry, I'm not sure we would have spent so much on its films," says one broadcaster. "When you buy a US TV movie it costs about FFr300,000 [£35,000]. The rights for a French production are about FFr3m. It's the price you pay for fresh local production. Without quotas we would certainly buy some local films but not at the same levels."

Despite all the regulation. neither quality nor quantity is

French-produced television remains at least as variable in quality as that in other countries across the EU. With its staple of quiz programmes and soap operas, French television is beginning to resemble its equivalents alsewhere in all

# MTV faces challenge for Asian music market

By Alice Rawsthom

MTV is not the sort of company that shies away from a fight. Its international network of satellite music channels is by far the most power-ful medium in the music business, but its relationship with the music establishment has never been less than

The battle between MTV and the music industry ranges from everyday rows over remuneration to official complaints to the US Justice Department and European Commission. Last week it took a new turn when four of the world's largest entertainment groups joined forces with Star TV, Mr Rupert Murdoch's Asian satellite television venture, to take on MTV in Asia.

The new liaison between Star and the four groups -Time Warner, Sony. Thorn-EMI and Bertelsmann, all of whom now have equity stakes in Channel [V], the Star music service - represents the tough est challenge so far to MTV's position as the world's most inflnential music marketing medium

The combination of the Murdoch media empire and the four groups control over 50 per cent of the \$30bn (£19.2bn) worldwide music market. Mr Bill Roedy, president of

MTV Networks International, claims to be unconcerned. "We have competitors all over the world," he said. "There's no reason why this situation should be different." MTV. a subsidiary of Via-

com, the US entertainment group, has access to 250m homes in 63 countries. This means it has considerable clout in the music industry.

But MTV needs the enter- transmitted MTV Asia, fell out they need it: they supply the videos that are its main source of programming. The music groups occasionally extract concessions from MTV. But MTV usually holds the winning hand, as it can play off one company against the others, whereas they have no real alternative. MTV's rivals are specialist channels in the

CHERREL US. playing particular types music. and national stations Europe, such as France's MCM and Videomusic in Italy. These channels are not as well-funded as MTV and are less able to negotiate for exclusive

The industry has stepped up its efforts to erode MTV's power. Time Warner, Sony, Thorn-EMI and PolyGram last year announced plans to invest in new video music channels in the US and Germany.

interviews, first-run videos and

MTV successfully blocked the US launch by initiating a cartel investigation by the Justice Department. Viva, the German channel, has come

on air. Mr Roedy claims it has had "no effect" on MTV's audience or advertising, but MTV has made a formal complaint to the European Commission about Viva's ownership.

The picture now looks very different in Asia. Sony, Warner. Bertelsmann and Thorn are investing in Channel [V], the Star music service which was launched last April after Star, which previously Channel [V] went on air the

next day as all the MTV Asia staff, including the presenters, were contracted to Star, rather than to MTV. It now transmits two services - one in Chinese, the other in English - to 220m Asian homes. Meanwhile MTV has been

trying to relaunch its Asian. service. MTV India has been on air for 21/2 hours a day since October. But the launch of MTV's two new pan-Asian 24hour channels, scheduled for December 31, has been delayed until "some time in early 1995", according to Mr Roedy.

Meanwhila Mr Murdoch has been strengthening Channel [V]'s position. He had hoped to persuade Sony, Time Warner, Bertelsmann and Thorn to give it exclusive rights to their videos in Asia

They refused, presumably because they were concerned about imperilling their relationship with MTV in other markets. But this week'a deal means that they are likely to give first-run videos and artist interviews to Channel [V].

Unlike the US and Europe, there is no pan-Asian regulatory body for MTV to appeal to. When the new MTV Asia comes on air MTV will, for the first time, face a rival of equal calibre. It will even be competing against its own old present ers. Mr Roedy has hured back some of his old production - but the video jockeys are staying at Channel [V].

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# Madrid orders corruption probe

By Tom Burns in Madrid

Spain's beleaguered government has responded to a string of highly sensitive political scandals by ordering its own investigations into corruption allegations in the Interior Ministry, in an attempt to regain the political initiative.

According to a report leaked yesterday to the influential and generally pro-gov-ernment Madrid newspaper El País, three senior officers of the paramilitary Guardia Civil corps are due to be indicted on charges of embezzlement, following an internal inquiry into housing contracts for members of the corps.

The El País report apparently substanti-ates claims by officials that the government is seeking to clean its own stables

and thereby pre-empt opposition calls that Mr Felipe González, the prime minister, should call elections because it has been unable to prevent widespread corruption within the administration and especially within the security services.

An opinion poll published yesterday by El Mundo, a Madrid daily that has led media investigations into government scandals, 64 per cent of Spaniards believe the government was directly involved in a shadowy death squad that in the mid-1980s murdered 23 presumed Basque separatists in southwest France. A majority of those polled said they wanted Mr González to resien.

Fears that the corruption scandals would fuel political instability brought the peseta to a new low against the D-Mark at tha end of last week and prompted further market losses, despite the Bank of Spain's move on Thursday to raise its key money rate.

The interior ministry's investigations are linked to a Guardia Civil corruption network that was allegedly put in place by the former head of the corps, Mr Luís

Roldán, who fied Spain last May,

The government is threatened by two potentially explosive indicial investigations. One Madrid judge investigating the 1980s death squad has already remanded in custody three former senior security chiefs on charges of attempted murder, and another is examining evidence of alleged wide criminal misuse of secret funds by top interior ministry officials. See Editorial Comment

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### By Jurek Martin in Washington

Battle lines between the Republican majority in the US Congress and the Democratic party were drawn more sharply over the weekend on two imminent policy issues the balanced budget constitu-tional amendment and a possible recommendation by President Bill Clinton this week to increase the federal minimum

Congressman Dica Congre rebuffed Democratic than to state in advance how the federal budget could be balanced by the year 2002, as proposed in the amendment, before Congress begins considering it next week.

in a television interview he said "knees wan make spending Congress if itemised spending congress if itemised beforesaid "knees will huckle" in cuts had to be outlined beforehand. On Friday, in comments instantly criticised by administration and congress. T am pro-counts, he had said: T am pro-foundly convinced that putting foundly convinced that putting the details out would make nomic ones, have advised that that [passage] virtually impose a gesture to poorer working in: Sible

On the same programme, Senator Tom Daschle of South you fall a Senator Tone Dakota, the minority leader about 11 and previously a supporter of the balanced budget amendyou is a laying out a detailed plan. He tion Williams accused Republicans of trying certain to foist "a pig in a poke" on the country.

Vice-President Al Gore, in another TV interview, observed that the president could not veto the amendment if it passed Congress and was referred for ratification by three-quarters of the states. But he added: "Let's amend the amendment to spell out what it means" at least in generalised terms, if not in all the fine

Senator Trent Lott of Mississippi, the majority whip, took a softer line than the combative Mr Armey, thus underlining . the differences of Republican having their base pay raised.

ideological House and mambers in the Senate.

He thought the budget could be balanced over seven years hy "controlling the rate of growth" in federal spending and by incorporating a variety of savings already advocated by governors of the states. He also noted in conciliatory

vein that the two principal Republican budget chairmen -Senator Pete Domenici and Congressman John Kasich would shortly be proposing spending reductions to finance proposed Republican tax cuts, another challenge thrown down by Mr Clinton that all tax cuts should be "paid for" so as not to increase the deficit. Mr Lott was also far from sure that Mr Clinton would in the end propose this week a 50 cent increase in the minimum wage, currently \$4.25

Mr Robert Reich, the labour secretary, has openly recommended a 50 cent rise and some of the president's politiclass Americans, traditionally a Democratic stronghold, is in

But Mr Armey dismissed a minimum wage increase as "unacceptable public policy" which would cost jobs and it is probably the case that Republicans would throw any proposal out should the president make

However, Congressman Richard Gephardt, the minority leader, took Mr Armey to task in what rapidly degenerated into a televised shouting match.

Mr Armey, notoriously short-tempered, cited a Texas university janitor who had lost his job because of the last increase in the minimum wage and Mr Gephardt shot back that he could name a thousand cases where - lower paid Americans had held jobs and kept pace with inflation by

system came under severe questioning at the weekend as a leading international rating agency downgraded its ratings for some deposits of Mexican hanks a full two grades.

Worries about the solvency of some banks were also blamed for turbulence in the currency markets and the weakening of the peso which occurred towards the end of trading on Friday.

Moody's Investors Service lowered its ratings for long-term foreign currency-denominated deposits of Mexi-

denominated bonds (bondes) from Baal to Baas and for peso short-term

مكذاحنه لأجل

obligations (cetes and tesobonos) from Prime-2 to Prime-3. Moody's said that the 40 per cent devaluation of the Mexican peso over the past three weeks "will hurt the already problematic health of the Mexican banking system." The agency added that "not only will the

devaluation accentuate pre-existing

weaknesses - in particular, very poor

asset quality and very poor reserve

to withstand deregulation and increasing competition."

The agency said that many banks may have to resort to a special central bank capital fund in order to meet their foreign currency obligations.

Traders and local press reports on Saturday said it appeared some foreign banks, worried about liquidity problems, were beginning to call in lines of credit extended to domestic banks. As domestic banks went into an already thin market to buy the

can banks from Ba2 to B1. The agency also lowered its ratings for the Mexirecovering slightly.

Foreign bank concerns about their dollar credit and loans extended to Mexican banks appear to be accentuated by the fact that many of these loans are backed by tesobonos owned hy Mexican hanks. Tesohonos are short-term peso-denominated instruments with a built-in exchange rate coverage mechanism. Questions about how the Mexican government will pay back these securities, more than 829bn (£18.7bn) of which come due

Mr Jose Garcia Cantera, banking

analyst at New York brokerage house Salomon Brothers estimates between \$5hn and \$10hn in Tesobonos were used by Mexican banks as collateral to get dollar credit from foreign banks, "Mexican banks went into this crisis very weak," said Mr Garcia. "It's going to be very tough to get through it. The central bank is going to have to come up with rule changes and restructuring schemes for confi-

### INTERNATIONAL PRESS REVIEW

# Watching for the Tequila hangover

### SOUTH AMERICA

Brazil has become ao accustomed to being treated as wayward relation by the international financial community that the sight of a crisis in Mexico, the favourite son, was bound to trigger a mood of

The inflnentlal Brazilian weekly Veja, under the over-worked headline "Tequila hangover", decided the crisis showed "the real Mexico is a poor country which was behaving as if it were rich. The Mexican middle class' party is over. The party for the workers, which never began, has been delayed once more".

After initial gloating, when several papers highlighted optimistic forecasts from stockbrokers that foreign capital would turn away from Mexico and towards Brazil, a mood of introspection has taken hold. Could it be, the media is asking, that Brazil's apparently successful Real currency, which has brought monthly inflation down, is beaded for the same slippery slope as the Mexican new peso?

Rio de Janeiro's Jornal do Brasil had a gloomy piece sug-gesting Brazil was indeed in danger of copying Mexico's mistakes. Mexico, the paper argued, relied on a US dollar link and an overvalued currency for too long. The paper warned that the Real, also informally linked to the dollar and widely agreed to be overvalued, could lead to a large

trade deficit and an over-reli-

ance on foreign capital. Government denials failed to impress Mr Antònio Delfim Netto, the former planning minister writing in the Gazetta Mercantil financial daily. Like many in the business community, Mr Delfim Netto criticises the exchange rate for damag-

ing exports and development. We are without a fiscal anchor and without a monetary anchor, The only anchor on which the Real is hanging is this senseless exchange rate policy," he wrote.

Amid the gloom, the Estado do Sao Paulo did manage to find some good news: despite Mexico's problems, there was no danger of price rises for Brazil's annual imports of 240,000 bottles of tequila. A beadline in Clarin, the

best-selling Argentine daily, asked: "How far can the Mexican wave go?" The Mexicans, it says, invented the wave which sweeps around sporting stadi-ums, and a similar effect has been seen in financial markets: "Mexico incites the interest and fear of global investors, for which all of Latin America pays the consequences." For this not to occur, says

business daily Ambito Financiero. Argentina must mount "Operation Differentiation" pointing out to international investors - who tend to think of Latin America as a homogeneous bloc - structural differences hetween Mexico and Mr Domingo Cavallo, econ-



Brazil's President Cardoso tries to keep the economy afloat, as seen by a cartoonist

for Gazetta Mercantil

omy minister, has been doing just that, and will be in New York tomorrow to talk directly to bankers and investors. His pitch, says Ambito, should not centre on academic talks about economic models, but should stick to the concrete affirmation of Argentina's solvency and its ability to meet uncoming debt payments.

Earlier, rival hosiness dally El Cronista reacted with disap-

pointment to the economic rescue package announced by Mexico's president, Mr Ernesto Zedillo. "Mexico goes to the Devil and in falling drags down all regional markets." Another Cronista article looked with nervousness at dif-

ficulties within Argentina's banking system: "The Mexican crisis, problems of Banco Extrader (suspended from tradingl and rumours on delays in debt payment are posing questions about the solvency of the Argentine financial system."

Pagina/12, a left-wing daily, said Argentina had followed closely on the heels of Mexico since the 1982 debt crisis. Referring to an article called Waltzing on the Titanic, it said that to pretend Argentina was different from Mexico was like looking the other way while a neighbouring ship sinks in the engulfing storm."

For readers of Chile's quality daily, El Mercurio, the undisputed opinion maker among the elite, the Mexican crisis was mostly about the unresolved social and political problems represented by the rebel army of the Frente Zapatista in the southern state of Chiapas.

"El Peso Zapatista", which translates as "the Zapatista currency", was the headline on its first leader on the subject. Two-thirds of the space was given to discussing the Chiapas uprising, the rest to a brief description of the economic criis, ending with a rap on the knuckles for the Mexican government for its "vacillations".

There is more malice in Mercurio's position than concern supporter of the military dictatorship of General Augusto Pinochet, the paper's owner and editors had to stomach Mexican criticism of the Chilean regime's human rights violations and other undemocratic practices for 17 years. This was

a chance to get its own back. It said financing a balance of payments deficit with short-term borrowing is risky, and warned against excessive

government spending. As for the knock-on effects from Mexico, the paper concluded that the crisis would inevitably affect investment flows to the rest of the region but "fortunately, the Chilean economy is very strong and even the worst scenario should not affect it significantly".

Chileans have been worrying more about consequences of the Mexican crisis on Argentina. Fears of a drastic devaluation of the Argentine peso hit the share prices of Chilean electrical companies, heavily exposed in Buenos Aires. A Mercurio columnist advised Argentines to maintain the dollar-peso parity at all costs.

Chile faced a similar crisis in 1982, he reminded his readers, when it had a fixed exchange rate, and devalued, with disastrous effects on growth, employment, and inflation.

By Angus Foster in São Paulo. David Pilling in Buenos Afres and Imogen Mark in Santiago

### **Argentina** extends credit

By David Pilling

Large Argentine banks are to extend credit lines to smaller institutions whose operating conditions have been severely affected by the fall-out from Mexico's financial crisis.

The measures, announced by the government over the weekend, are aimed at ensuring that liquidity problems, which bave already contributed to the suspension from trading of one bank and one broker, do not spill over into a fullyfledged banking crisis.

"The central hank is acting in a preventative capacity to ensure that problems of liquidity do not become problems of solvency," said Mr Domingo Cavallo, Argentina's economy minister, Small Argentine institutions have been hit by the near-trehling of interbank rates - on some days to nearly 30 per cent - and by the fall in the price of bond holdings.

Under the scheme, rules governing reserve requirements of the five largest private banks Francés, Galicia, Rio, Crédito Argentino and Citibank will be relaxed. This will free up additional resources which will be on-lent to small banks that are facing "transitory" liquidity problems. The government has stressed that the measures are not intended to bail out insolvent institutions. Argentina has been the Latin American market most battered by Mexican shock-

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THE PERFECT MIX OF NEWS, BUSINESS AND ENTERTAINMENT

# to expand forex trading

China yesterday announced plans to broaden its fledgling market-style financial system by expanding foreign exchange trading and allowing foreign joint venture banks into the capital Beijing for the first

Anticipating a tightening in foreign currency reserves this year, the Shanghai-based China Foreign Exchange Trad-ing Centre and its rate-setting system will increase the number of currencies traded and start forward transactions on a trial hasis, an official of the State Administration of Exchange Control said in a

report in the official Business Weekly newspaper. The centre, which opened last April as China's interbank foreign exchange market and is linked via computer to 23 cities, is also considering a proposal for computerised remote trading, the official said. Currently, only US dollars and Hong Kong dollars are traded in spot cash transactions. More than US\$38.5bn and HK\$18.35bn have been traded

in the market to date. The measures are intended to "ensure a smooth transition to make the renminbi freely

However, to date, China has only made vague pledges to make its renminbi yuan currency convertible by 2000, and in the near-term intends to keep the unit under tight controls as a bulwark against the inflation, the official said. In recent months, stsps

toward establishing marketstyle institutions have been retarded by soaring inflation and fears of unrest. Last week, the official People's Daily newspaper warned that a 24.2 per cent rise in retail prices and 21.7 per cent jump in the consumer price index in 1994 threatened social and economic

However, China has been under pressure from the US and other western countries to free its currency and its bank-ing sector as Beijing negotiates to enter the new World Trade

Organisation this year.

In a move toward further opening the yuan market to foreign banks, the government also announced yesterday that several overseas joint-venture banks would be allowed into Beijing soon. Some foreign banks have joint ventures in Shenzhen, Shanghai, Gnangzhou and other coastal cities. But they have been blocked from opening branches in the capital and conducting transactions in yuan. A dozen banks will be cho-

sen from a list of 50 institutions from the US, Japan, Germany and Hong Kong, the China Economic Times said. The official newspaper did not spell out criteria for choosing the candidates, although it named the Chinese partners as the Bank of China, the industrial and Commercial Bank of China and the People's Con-

# Beijing plans | HK property wakes up with a hangover

The market is suffering from normality after last year's euphoria, writes Simon Holberton

Business cannot get much worse for Mr Rocky Wong. 32, an assistant branch manager for Centaline, a Hong Kong estate agent. In his five-year career Mr Wong has seen nothing quite like the current malaise in the territory's residential

property market.
"The market is very bad," he says, "There are just no trans-

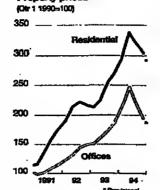
Mr Wong plies his trade in the Yuen Long district of tha colony's New Territories. This is the heartland of middle Hong Kong, where foreigners hardly venture, English is rarely spoken and most people feel disconnected from the economic and political forces which shape their lives.

He has the unenviable task of marketing Bauhinia Garden, a 73-apartment development at Hung Shui Kiu. Work is nearly finished and the developer, Luk Hoi Tong, has 38 flats ready for pre-sale. The flats, which range in size from 618 sq ft to 1.500 sq ft, are attractively designed in the western style. They feature bay windows and a pediment on the top of each six storey block.

The flats were selling for an average of HK\$2,454 (\$317) a sq ft, until Hong Kong's leading property developers announced price cuts late last week of between 10 and 23 per cent. Now Mr Wong thinks Luk Hoi Tong will be lucky to sell 20 units of the whole development until the market finds its

Sitting at a desk strewn with paper, waiting for customers on a Saturday afternoon, he

Hong Kong property



says: "People will wait to see if

prices fall again."

Analysts with much longer

experience in the market con-

cur with Mr Wong's assess-ment. Mr David Faulkner, part-

ner responsible for research at

property consultant Brooke

Hillier Parker, says: "Across the board the outlook is fairly

Even Hong Kong's normally

publicity-shy property com-

pany chiefs are voicing con-cern about the market. Mr

Cheng Yn-tung, chairman of

New World Development, one

of Hong Kong's biggest house-

builders, endorsed the view of

Mr David Li, a prominent banker, when he called on the

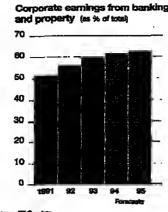
government to relax restric-

tions on bank mortgage lend-ing. These rules limit banks

lending to more than 70 per

Mr Cheng said: "Considering

cent of a flat's value.



the weak market at present, 80

per cent is probably a more reasonable lending rate than

cool the market, and the gov-

simply reverse the speculative

could accommodate comfort-

ably another 10 per cent fall in

prices.
"We should not panic about

a return to normality," Mr

Eason said. "If they do [drop

signal can be given.



by 10 per cent] they will still be relatively comparebie with 1993 prices, and they will still potential purchasers."
Indeed it was the clamour

The government is unlikely to heed this call. Such a move would be seen as heralding the about high prices, which end to official intervention to started in 1993 and grew to fever pitch last spring, that ernment believes the market has further to go before that prompted the government to tighten up procedures for the pre-sale of flats and to make Officials point out that the house price falls seen so far more land available for development. This, together with a change in the interest rate outblow-out of the first quarter of look, led to an almost immedi-1994 when prices rose by more ate cessation of speculative than 30 per cent. Moreover - as trading in soon-to-be-completed Mr Tony Eason, secretary for flats and the beginning of the planning, environment and lands, notes - the market fall in prices.

The change in economic conditions has also led to failure at recent land auctions and more disappointments may be in the offing. In the next three months 12 auctions are scheduled, three of which will be for

residential development, and in current market conditions it is unclear how enthusiastic roperty companies will be. With further interest rate

rises expected, potential home buyers may prefer to wait until the outlook becomes clearer. "People were prepared to stretch themselves when prices were rising. Now that they are not they are more cautious," says Mr Faulkner.

The malaise in the residencommercial property market. The rent cycle has turned down - although it may take a rent weakness shows up in company profits - and there are indications that capital values have also fallen.

They has not been a hig commercial property sold in Hong Kong for nine months. But there have been a number of sales of floors of large build-ings that were broken up into strata titles. This was a highly speculative market a year ago and analysts are chary of reading too much into isolated which occurred last week raise some concerns about capital

This was for a floor of 9 Queen's Road in the prime central district of Hong Kong island. National Electronics, a watch manufacturer, sold the floor for HK\$13,349 per sq ft, some 36 per cent below the peak price level of HK\$21,000 a sq ft achieved in April last year. The price was, however, 50 per cent up on the HK\$8,878 sq ft the company paid for it in

As yet few have raised any serious concerns ebout Hone Kong's leading property com-panies. When full-year 1994 earnings are reported this spring, analysts expect them to be well up on those of 1993. What concerns them more is the outlook for 1995 and 1996. According to Morgan Stanley the gearing of property companies - their debt as e percentage of equity - remained relatively stable last year at around 20 per cent. This was in

spite of a 51 per cent rise in borrowings to HK\$97.9bn of the remainad Gearing unchanged because the compa-nies' total equity rose 53 per cent. However, the main reason for the rise in equity was the revaluation of property. If companies have to revalue their properties downward in 1995 and 1996, as seems likely,

then gearing will rise.

Moreover, the extra HK\$33bn of debt which the property companies took on to their balance sheets last year is expected to lift their interest burds from HK\$5.2bn to HK\$9.1bn. If interest rates rise further, so too will the interest burden

Morgan Stanley concludes relatively optimistically that "this is hardly likely to threaten earnings, but it will dull margins". However, Mr Faulkner halieves that net asset values for property companies will come down and gearing will therefore rise. So far the slide in property

values has been orderly. But in the absence of any good news, the risks are all on the down-

# Sri Lanka peace remains fragile

By Mervyn de Silva

Pope John Paul's brief visit to Buddhist Sri Lanka later this month could help President Chandrika Kumaratunga convert the "cessation of hostilities" that began yesterday into a formal ceasefire in Sri Lanka's 11-year war against the secessionist Tamil Tigers (LTTE). But she can do so only demands and ignores the

army's advice. After consulting the army high command she agreed to safe passage for up to 15,000 Christian families of the northern peninsula, the Tamil homeland and LTTE bastion, to visit the capital Colombo to see the Pope on January 21. The army has agreed to supervise two routes but the LTTE insists on access to the mainland through Pooneryn, a heavily fortified camp which was sttacked by several hundred

Tigers two years ago. Since that incident, in which the army suffered 300 casualties, Pooneeryn has been converted into a vast fortress. with a large defence perimeter. It is also beavily mined. The LTTE had been sending scouts, many of wbom died in landmine explosions or were shot

dead by troops. Mrs Kumaratunga is on a "hearts-and-minds" campaign, treating the LTTE as the de regard as fair, otherwise she will face a backlash.

With the cessation of hostilities, Mrs Kumaratunga has made the island's minorities happy - the Tamils, the Tamil-speaking Moslems, the Indian Tamil plantation workers, and now with the Pope's visit, the island's 17m people. Traditionally the Christian community, particularly the Catholics. voted for the conservative United National party. The difference between the

man" of the Tamils. seeking to win over the Tamil community by offering a SLRs39bn (\$785m) programme

lution or autonomy she can offer cannot go further than what the majority Sinhalese

50 per cent vote of the People's Alliance which Ms Kumaratunga led at the parliamentary polls in mid-August and the unparalleled 63 per cent she collected in November as the alliance's presidential candi-date is explained by this sharp swing of the island's racial-reli-gious "block votes". Her slogan was "peace in our time". Now she must deliver. The LTTE knows that. It has imposed its will on the Tamil community to become what it describes as "the sole legitimate spokes-

Mrs Kumaratunga is also for the reconstruction of warravaged Jaffna. Some of the funds needed will come from facto representative of the privatisation.



Police make an arrest in Jerusalem at the weekend during a right-wing protest over attacks by Palestinian militants

# Election allegations trouble Rabin

By Eric Silver in Jerusalem

Less than two years before Israeli elections are due, Mr Yitzhak Rabin, the 72-year-old prime minister, is battling for the credibility of his leadership, his government and his peace negotiations with

Weekend allegations of collusion between his Labour party and the Palestine Liberation Organisation before Israel's 1992 parliamentary elections have added to his woes. He had already fallen behind his right-wing Likud rival, Mr Binyamin Netanyahu, in the opinion polls, was fighting indiscipline in his parllamentary ranks and was getting an increasingly critical press.

"He is very, very tired," the columnist Mr Yoel Marcus wrote in the liberal daily Ha'aretz. "He is not in control." The collusion charges appeared in the

memoirs of Mr Mahmoud Abbas (also known as Abu Mazen), who led the PLO team in the secret Oslo negotiations that produced the 1993 breakthrough. He reported in the book, The Road to Oslo, that a prominent West Bank husiness-man, Mr Said Kanaan, had a series of meetings with Mr Ephraim Sueb, now health minister, before the elections.

Mr Sneh was said to have asked the PLO to refrain from endorsing Labour, which would have alienated Israeli voters, and urged the PLO not to wreck the then Washington negotiations, which would have played into the Likud government's hands, or to press such sensitive issues as the status of Jerusalem or final frontiers. Mr Such was alleged to have advised the PLO to demand a freeze on Jewish settlement, thus putting Likud on the spot. Both Mr Kanaan and Mr Sneh have vigorously denied the Abu Mazen account. Rabin by 51 to 42 per cent.

They said on Saturday that one meeting did take place, but that there was no attempt to co-ordinate election strategy.

None the less, Mr Netanyahu is making the most of Abu Mazen's gift. "If true." the Likud leader thundered, "this is the worst outrage of its kind in the history of the state, involving not only the fixing of an election campaign, but doing so in collusion with the enemy." Unless corroborative evidence is produced. Mr Rabin will probably face down the immediate crisis. But his other troubles will not fade so quickly.

A poll in the pro-Labour daily Davar on Friday suggested that if elections were held now Likud would win 42 seats in the 120-member Knesset, 10 more than it won in 1992, and that Labour would slump from 44 to 36. In direct elections for prime minister, Mr Netanyahn would defeat Mr

### INTERNATIONAL NEWS DIGEST

# Russia to finish Iran N-plant

Russia has agreed to complete work on a nuclear power plant on Iran's Gulf coast in a deal worth \$800m, according to Mr Kazem Khabir, the plant's acting director. Two German com-panies began work on the Bushehr plant in 1974, before Ayatollah Ruhollah Khomeini's Islamic revolution. The proj-

Ayatolian kunolian khomein's islamic revolution. The project was later halted and the plant was heavily damaged by bombing raids during the 1980-88 Iran-Iraq war.

"The Iraniau side entered into an accord with Russia worth \$800m to complete the project and Moscow agreed to complete the first unit of the nuclear power plant within four years," Mr Khabir said in remarks carried by Iran television. Mr Viktor Mikhailov, Russia's nuclear energy minister who arrived in Iran on Thursday, earlier told Tehran newspapers that a deal to finish the plant's first unit would be signed soon.

Mr Khabir said: "Ninety per cent of the construction work

per cent of the equipment and machinery installation at the plant's first unit, with a capacity of 1,300MW, were completed by the German contractor." He also said the Germans completed 50 per cent of the construction work on the plant's second unit. Mr William Perry, US defence secretary, on a visit to Jerusalem, yesterday said Washington was "very much concerned about the potential that Iran might become a nuclear power". Reuter, Nicosia

### Germany exceeds forecasts

One of the German government's top economic advisers adjusted his forecast for the economic outlook upwards yesterday, saying western Germany could expect gross domestic product growth of up to 3 per cent this year. Mr Herbert Hax, head of a panel of five independent economic advisers dubbed the "Five Wise Men", said the recovery had exceeded expecta-tions when the panel last reported in November. "The developments in the last three months indicate that the prospects are even better now than they were in the autumn," Mr Hax told

the Express newspaper.

The panel had forecast in November that pan-German GDP would grow by 3 per cent in 1994 and at the same rate in 1995. That meant GDP would rise by 2.5 per cent in western Germany and by around 9.5 per cent in the five eastern Lander (states). Mr Hax's revised forecast is in line with projections made by the Munich-based Ifo economic institute which last week predicted that German GDP would grow by an average 3 per cent over the next five years. However, the DIW economic think-tank in Berlin said the economy would expand by only 2 per cent this year, down from 3 per cent last year. Michael Lindemann, Bonn

### Party treasurer speaks out

The treasurer of France's Republican party, placed under investigation on Friday by magistrates in connection with politically linked corruption allegations, said at the weekend that at least two other government ministers were aware of the way in which his party was funded. Mr Jean-Pierre Thomas, treasurer of the party which is part of France's ruling centre-right coalition, said on television that Mr François Léotard, defence minister, and Mr Alain Madelin, enterprise

minister, were fully informed about party financing.

Mr Thomas, the deputy for Vosges, said he would not be made scapegoat for an investigation into Republican party funding when he worked under the authority and leadership of the leaders of the party. Mr Gerard Longuet, former indus-try minister, was forced to resign last year after he was placed under examination in connection with the same political party funding probe. Mr Thomas, who was placed under examina-tion by Parisian judge Mireille Filippini, is being investigated on suspicion of falsifying invoices, fraud and being accomplice to fraud. The Republican party is the party of Mr Valéry Giscard d'Estaing's Union for French Democracy, which gov-erns the country in coalition with the Gaullist RPR party. Andrew Jack, Paris

### Bosnian peace talks warning

A Bosnian Croat leader yesterday warned that fighting would A Boshian Croat reader yesterday warned that fighting would resume unless peace talks were under way before a fourmonth truce expires in May. Mr Kresimir Zubak, president of Bosnia's Moslsm-Croat federation, said: "Unless political talks on a final peaceful settlement in Bosnia begin by May 1 we shall start fresh liberating activities" He also accused his shall start fresh liberating activities." He also accused his Moslem counterparts of undermining their federation with the Croats, which was brokered last spring to end nearly one year General Sir Michael Rose, UN commander in Bosnia, yester

day met General Ratko Mladic, Bosnian Serb commander, in an effort to remove obstacles to implementing the ambitious four-month cessation of hostilities agreement. But Gen Mladic said Serbs needed "black and white" proof that Moslem troops had withdrawn from demilitarised heights near Sarajevo before they open access routes to the besieged capital. Laura Silber, Belgrade

# Kurdish hopes founder on warlords' rivalry The anti-Saddam forces are handicapped, writes John Barham, recently in Arbil, northern Iraq

Rurdish factions in northern Iraq over the last two weeks has left about 500 dead. It has also severely damaged US and UK efforts to nurture a regional administration for the territory wrested from Iraqi President Saddam Hussein four years ago. Communications with north-

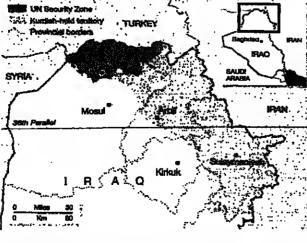
ern Iraq are poor and accounts of the fighting contradictory. However, it seems clashes between the armies of the two main Kurdish warlords, Mr Massoud Barzani and Mr Jalal Talahani, have been concentrated in Arbil, the regional It now appears that fighting

by the Iraqi National Congress (INC), an anti-Saddam alliance based in northern Iraq. Guerrillas, called peshmerga (first to death in Kurdish), are reported to be withdrawing from Arbil.
Mr Barzani and Mr Talabani bave been competing for control of mainly Kurdish northern Iraq since their guerrillas,

together with western troops,

drove Mr Saddam's forces out

of the area at the end of the



Diplomats and Kurds say fighting broke out after Mr Barzani and Mr Talabani failed to agree on sharing out tax and customs revenues. These have increased substantially since Turkey reopened its border with Iraq in September and started importing diesel oil in large quantities. Mr Barzani's KDP party, with about 15,000 peshmerga under arms, controls the main border crossing into Turkey. The KDP is levying about \$100,000 a day in customs revenues

The conflict is a tragedy for the region's 4m war-weary people and an embarrassment for the US and UK. They, together with France and Turkey, provide the Kurds with aid and enforce the United Nations' nofly zone above the 36th parallel a vital defence against Mr Saddam's forces.

US and UK attempts to foster a semblance of government in The risk exists that these

the area have repeatedly foundered on mistrust between the two leaders. The ramshackle city of Arbil has many of the accoutrements of real government, including

an imposing parliament build-ing. But real authority resides in the palaces built for Mr Saddam's lieutanants, since remodelled as luxurious bunkers for Mr Barzani and Mr

Fighting last summer left about 2,000 dead and another 6,000 wounded in battles over territory. Hopes rose in November that a lasting peace could be achieved after leaders signed a truce, their eighth in four years. Mr Barzani and Mr Talabani agreed to create a new coalition government. But they continued to treat the other as enemies, never showing any intention of surrendering real power. Peace was inevtably short-lived.

The prospects that INC mediation will end the fighting seem little better now than three months ago. Until the two sides are reconciled or a clear winner emerges, skirmishes are likely to continue.

clashes could widen into civil war. The failure to establish a stable administration in the Kurdish enclave is a serious setback for the INC, which is also supported by the US and UK. It aims to establish a democratic, multi-party federal government in Baghdad after Mr Saddam is overthrown.

Tha British and American anti-Saddam policy received a France announced it was opening a special interests section at the Romanian embassy in Baghdad. Mr Alain Jnppé, French foreign minister, even invited Mr Tarlq Aziz, Iraqi deputy prime minister, to Paris for the formal announcement

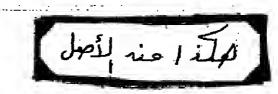
Turkey is also seeking rapprochement with Baghdad and supports an end to UN sanctions. Iraq was Turkey's main trading partner before the Gulf war. Turkish officials claim sanctions have cost Turkey \$20bn since then.

Kurdish leaders insist sanctions remain in place. They claim Mr Saddam's regime is in its death throes. They fear relaxing international pressure could give him a new lease on ries are interfering with international efforts to reverse the effects of Mr Saddam's 20-year war on the Kurds. He destroyed nearly all the Kurds' 5,000 villages and uprooted and nassacred populations.

More than 80 official and non-governmental ald organisations are working on reconstruction projects. Yet even when they are not fighting each other, Kurdish factions try to grab as much foreign aid as possible for themselves. Crime is rife in Arbil, where Kalashnikov rifles cost only

\$30. Unemployment is at 75 per cent. Mr Ali Ahmed, a trader and father of three children said: "There is not enough to live on. Now it is worse than six months ago. Lack of security and crime have brought business to a standstill." Normal life will only begin

the day their leaders set their rivalries aside. That day looks as far away as ever. But peace, it seems, can only come when one side emerges as undisputed victor and imposes a just peace or there is a new regime in Baghdad with sufficient anthority to bring effectivs



**UK NEWS DIGEST** 

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Labour pledges Rength with the last the back that the back the the way that the

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Barbara Williams

improvement of banks' services Mr Gordon Brown, the shadow chancellor, warned Britain's banks yesterday that a Labour government would overhaul the retail banking system to improve customer services. The warning comes as the banks prepare to announce 1994 earnings, expected to prove the most profitable in recent memory. Mr Brown pledged that Labour would introduce a range of reforms - including a new banking regulator - to ensure that consumers received "a better deal and a better service." Rising bank charges and apparent insensitivity towards the needs of small businesses and individual customers during the recession have aroused hostility towards the high street banks which the Labour party hopes to exploit in its bid to win the

TSB, will kick off the bank reporting season this Thursday, with expected profits of £490m-£500m, up from £301m the previous year. Of the UK's four leading clearing banks, analysts forecast National Westminster to announce profits of about £1.5bn, up from £989m in 1993, while Barclays is expected to announce profits of around £1.8bn, up from £664m. Lloyds Bank is likely to have 1994 pre-tax profits of around \$1.20m, up from £1.031bn in 1993, while HSBC Holdings, parent company of Midland Bank, is expected to show pre-tax

Lloyd's agencies 'halved'

profits of around £2.9bn, up from £2.584bn.

The number of agencies running insurance syndicates at Lloyd's of London or handling the affairs of its members has fallen by more than 50 per cent in the past five years, according to figures compiled by the insurance market. The steep fall in members' and managing agencies highlights the consolida-tion that has taken place at Lloyd's in recent years – largely as a result of big losses in the late 1980s and early 1990s. By encouraging corporate investors into the insurance mar-ket Lloyd's has reduced the role of members' agencies which handle the affairs of Names, individuals whose assets have traditionally supported the insurance market.

Many agencies have, however, been forced into liquidation

New wage inflation fears

and face substantial legal claims for damages.

Fresh indications that the recent strong economic growth is fuelling wage inflation emerged yesterday in an employment survey. The data, from Income Data Services, showed that many settlements concluded in January were running well ahead of the inflation rate.

With January typically considered to be one of the most important months for private-sector wage settlements, the data are likely to fuel fears that labour costs may accelerate next year, adding to inflationary pressures.

Although the annual growth in unit labour costs has been extremely low in recent months, both official figures and those from the Confederation of British Industry's pay databank have suggested that wages are nudging up.

Defence ministry backs hunting Britain's Ministry of Defence last night defended its decision to allow Army and Naval officers to go fox hunting while on duty. Defence Secretary Malcolm Rifkind will be asked by Labour this week to justify the time and money spent on the

But a ministry spokesman said men were allowed to go hunting at the discretion of their commanding officers and as-long as it did not interfere with their duties. He said riding improved their skills as cavalry officers and it was natural

that Army borses should be used as the Army benefited. "The costs - salaries and unkeep of horses - have to be paid for anyway. The sport is perfectly legal and all other costs have to be met by the personnel," said the spokesman.

Tourism effort for troublespot

Efforts are being made to sell the "bandit country" of south Armagh in Northern Ireland as a tourist haven. A tourism officer is being sought to change the image of the border region where, until the IRA ceasefire in September, police and troops were frequently killed by bombers and

But so far there has been little interset in taking up the task and the local council has been forced to readvertise the three-year post after only one of those short-listed for interview bothered to turn up after an initial advertising campaign.

"The development of rural tourism is a potent vehicle for

local development, economic recovery, social progress and conservation of the rural heritage," said a spokesman for the Northern Ireland Tourist Board.

Sunday law goes to the dogs

A greyhound named If You Wish ran into the record books at a country racetrack early yesterday when it won the Midnight Hour Stakes at Mildenhall greyhound track in Suffolk to give British dog bettors their first legal Sunday winnings for 200

Course owners had decided to take advantage of new legisla tion replacing the Sunday Observance Act of 1780 by stretching its Saturday night card to end just after midnight. Race meetings took place later yesterday at seven other tracks.

The new laws, part of the Government's Deregulation and Contracting Out Act 1994, also allow for betting offices to be

# **British Airways** warns on plan for Heathrow airport

By Neil Buckley

Failure to build a fifth terminal at London's Heathrow airport would fundamentally damage" the future prospects of British Airways, stop 4,000 new jobs being created, and lead to Heathrow's long-term

decline, the airline says. British Airways will today submit a 26-page report to the inspector leading the public inquiry - due to begin in May - into the application by the privatised airports authority BAA to build Heathrow's

£900m terminal five. lt warns that without it, there will be insufficient capacity at London's airports to meet demand. That would damage BA's

future, mean passengers were less well served, and lead to Heathrow's decline in importance relative to continental European airports such as

Paris and Amsterdam. Objectors argue that Heath-row, which handles 51m pessengers a year, cannot grow without inflicting serious damage on surrounding communi-ties. A fifth terminal would increase capacity to 80m. But BA's report rejects four

"fall-back" options to deal with increased demand if terminal five were not built: Redeveloping part of the existing airport at Heathrow as

extra terminal space is impos-sible as land is not available. Gatwick could not be expanded as its single runway has few slots remaining for additional services. Stansted also has only one

from the main south-east England travel market. A regional airport could not be expanded as passengers from the south-east would be

rumway, and is more remote

unwilling to use it. The remaining option for BA, the airline says, would be to make the best use of a "capacity-capped" Heathrow and seek to grow through developing another European

NEWS: UK

# City may benefit from EMU, survey finds

A small majority of London-based financial institutions believes that European economic and monetary union (EMU) would increase business opportunities for the City of London, even though the UK is unlikely to take part.

An opinion poll published today also indicates that 54 per cent of City banks and finance houses believe Emu will be delayed as the result of the European Union enlargement that took place on January 1. A total of 250 management representatives from 248 Lon-

don-based institutions took

opposition Labour party, is being urged by two senior party colleagues to offer a referendum on sterling's participation in a single European currency if be wins the next general election.

In a research paper published today hy a leading Labour think-tank, two of the party's politicians call on Mr Blair to

part in the survey, with two institutions providing answers from two representatives. The overwhelming majority - 89 per cent - forecast that mone-tary union would take place in a two-speed process with a smaller group of countries going ahead first

questioned in the poll said Britain should be in the first group of countries going ahead with EMU. 57 per cent thought monetary union for all EU members would take place by 2010, but 25 per cent thought it would never take place.

According to the poll, carried Only 36 per cent of those out hy Harris Research for

farm when he took up his min-

isterial joh, said he had no con-

Mr Tony Blair, Leader of Britain's immediately commit himself to a referendum on European Monetary Union before the final decision is taken to lock sterling into a single currency.

The authors of the paper, published by the Institute for Public Policy Research, are Mr Alan Donnelly, a member of the European parliament and Mr David Ward, a former adviser to Mr John Smith, the

late Labour leader. They say the electorate will not have an opportunity to vote on Emn at an election because none of the main political parties is unequivocally

opposed to a single currency. The only way to make Europe less threatening and more popular to the peo-

ple of Britain is to give them the clear opportunity to choose," they argue. OMLX, the London Securities and Derivatives Exchange, 38

City counters the generallyper cent of respondents said held view that economic and EMU would increase business monetary union without opportunities for the City. A share of 32 per cent said Emu Britain's participation would damage the City's prospects. would reduce opportunities, Most respondents expecting that EMU would add to London's opportunities took this

while 25 per cent said it would

Europe's greatest financial expertise. Another reason was the relatively low knowledge of specialised financial products outside the UK.

Most institutions surveyed were UK-owned (142), with 44 from the rest of Europe, 22 from Japan and 15 from North America. Respondents from UK-owned institutions were more optimistic than those from the rest of Europe that EMU would improve the City's business opportunities. While 44 per cent of respondents from UK-owned institutions believed Emu would aid the City's opportunities, 27 per cent of those from non-UK European institutions took this view.

# Farm minister under fire

By James Biltz

Mr William Waldegrave. Britain's Agriculture minister. yesterday defended himself against claims that calves from his farm in Somerset are despatched to Europe and raised in the "veal-crate" system banned in the UK.

Amid continuing protests by British animal rights groups, Mr Waldegrave, who owns a 1,000-acre dairy farm, said be disliked the European practice of containing calves in crates

but said that he and other farmers had little control over the practice.

Animal rights protesters have argued that, under the crating system, calves are treated hadly, spending their lives in cramped conditions. They claimed at the weekend that Mr Waldegrave showed little understanding of the system and should resign.
In a series of interviews for the press and television, Mr

trol over who purchased bull calves from his farm once they were sent to livestock markets. "I believe it is probably possible to produce veal in a humane way. I don't like veal

crates - for the same reason the government aholished them here," he said. "Most dairy farmers, like me, don't like the way veal animals are inhumanely treated, but there is unfortunately little they can Waldegrave, who resigned as a director of the family dairy do about it."

By Richard Donkin

increasing numbers of art thefts are forcing up insurance rates and creating growing security problems for important British and European collections, a leading art under-

The relative optimism about

writer warned yesterday. Mr David Scully, underwriting manager at Nordstern Art Insurance, the international art insurer, said country house collections bad begun to attract professional criminals connected to international

Art thefts raise premiums drugs rings and crime syndi-

view because the City contains

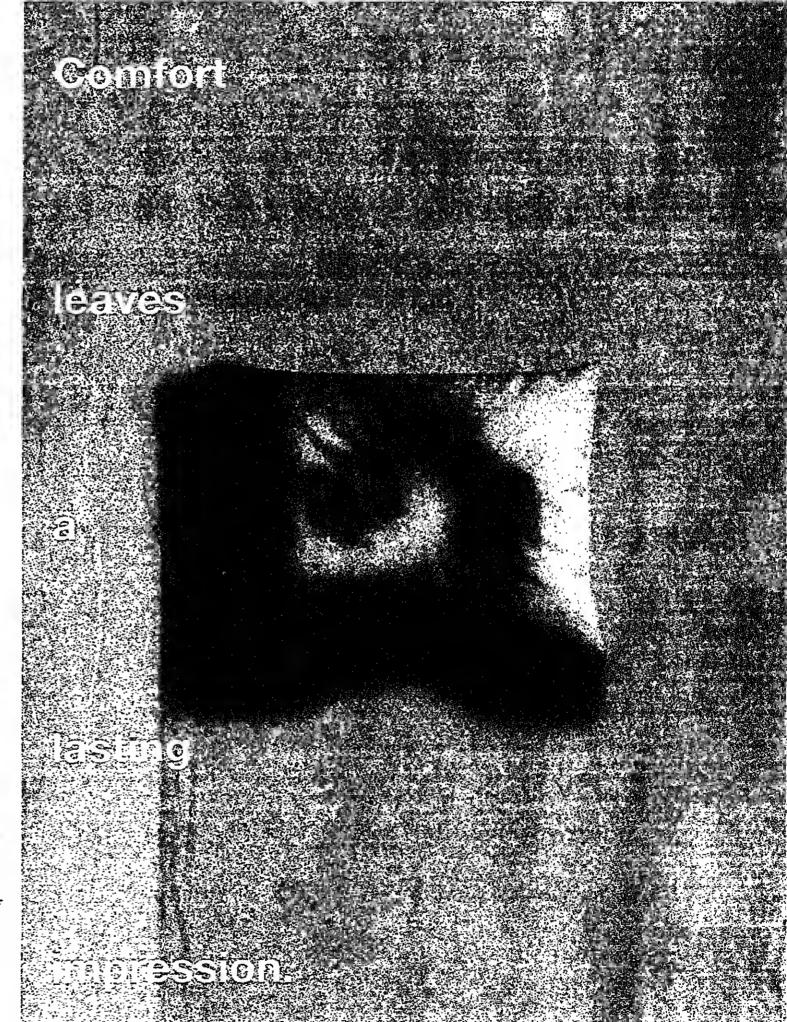
While the overall insurance market had softened, he said, the rates for collections of old masters were likely to increase because of the thefts. "This has got to put up rates hecause more is being paid out in claims than is coming in in premiums," he said.

He was speaking after police investigating the theft on Friday of Titian's 'Rest on the Flight into Egypt', and two other paintings from Longleat House, home of the Marquess of Bath, confirmed yesterday their belief that the work could have been stolen to order. The Titian theft is the latest in a series of similar burglaries

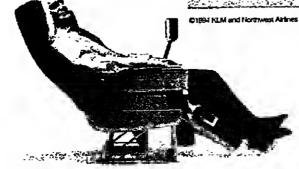
museums. Figures from the Museum and Galleries Commission show a sharp increase over the past six months in thefts from collections open to the public. The commission reported more than 40 cases compared with an average of 60 s year.

in British country houses and





50% more legroom and recline. Your own multi - channel video and a better choice of meals. All together it means more comfort, control and choice.



We've increased legroom and recline 50% World Business Class<sup>™</sup>





# Rise and fall of corporate thrills

or Jeanette, a manager with a communications company, it was one of the career: a team building day with her colleagues in the Essex country-

"My first reaction was to panic how can I get out of this?" she says. She couldn't. "We had to chop logs, climb trees and cross rivers. Afterwards, I felt exhausted and bruised - but I didn't feel any great sense of

Jeanette does not want to repeat her outdoor management training experience. But she may not have to. Figures published last year by the UK's Industrial Society show that outdoor training is not being widely used: only 6 per cent of 976 corporate respondents to a survey said they were using such courses extensively, and a further 32 per cent said they used them occasion-

The survey concluded: "Forecasts for the future are not very different, although 36 per cent think that they will make occasional use of it.

"Outdoor training is in a dip, rather than having fallen from fashion," says Gilbert Massara, management adviser with the IS. "Its popularity is down due to financial

He adds that it may also have an image problem, often being linked with yuppie-type leisure activities such as paintballing and go-karting. "We're not talking about paintballing - there is no management development in activities like that,"

Sceptics, however, find the claims for all types of outdoor training -the idea that getting cold and wet in a field might enhance managerial performance - bard to swallow. All the evidence that has evaluated outdoor training suggests that anything you do in a team is probably beneficial if handled sensitively," says George Sik of the occupational psychology specialists Saville and Holdsworth.

"But it makes more sense to give people tasks to do which at least appear to relate to what they do in real life." Unless you are joining a mountain rescue team, be adds, you are unlikely to need a wide range of

Bnt advocates of the outdoor experience maintain that it's not just mindless activity, and that the essons translate back to the work-

At Brathay Development Training in the Lake District, training con-sultant Phil Holdsworth says any outdoor activity is linked to clearlydefined objectives, set with the cli-ent. One might be to improve communications so that the company meets deadlines more quickly. "So before we begin the exercise they

He adds that, at Brathay, outdoor exercises are combined with indoor problem-solving tasks, using creative skills such as screen printing, so that all the group members can

Outdoor training has many advo-

cates. Allied Dunbar, the insurance company, has been sending teams of managers and supervisors to the wilds of Dartmoor for the past 10

Ian Hughes, training and develop ment consultant, is convinced of the benefits: "During the week's pro-gramme we try to draw out basic management processes; people for-mulate this and can bring it back to the workplace. For example, they might have rehearsed a project management process and worked on it and perfected it."

Outdoor courses also provide the physical dimensions to replicate real work problems, according to Tim Glass, group career planning manager at retailer W.H. Smith.

He cites the example of a case study involving a manufacturing plant, distribution centres and retail outlets, where using the outdoors underlined the geographical separation - and problems - somees overlooked at work.

W.H. Smith includes an outdoor element in its training for gradnates, and junior and senior management. A course for the lower level of senior managers might involve sailing for people who have not sailed before, or being taught how to cycle in a velodrome.

"It's a test of courage as well as skills," says Glass. "The point is to introduce people to new experiences, to broaden their minds under proper, safe instruction - and get them to achieve new things."
Glass says the company hopes participants return to work having built their confidence and widened their horizons. Another spin-off is

the shared experience with col-leagues from different parts of tha

business, which can create lasting Not all companies, however, are convinced. David Malaperiman, UK communications director at McDonnell Douglas Information Systems, says the group prefers to send its closely related to the business. They're given husiness problems



improve productivity and increase quality. They get to look at the company from the outside." He says the company would con-

challenge".

At Marks and Spencer, a spokeswoman says the company uses outdoor training for junior trainees. It

They identify, for example, how to if it's more than just a physical levels in the company they're not going to have problems with their team-huilding or confidence," she

sider ontdoor training, "if some-thing came up that made it look as managers: "If they've got to senior elled at ontdoor management train-ing is not considered relevant for senior elled at ontdoor management train-ing is that its emphasis on physical

# Lingering taste for the outdoors

Bewildered by the lexico-inventive

wenty months ago I was how they had got on given my own taste of out Only five are still door management training during a 36-hour "appreciation" course run from a converted barn on the edge of Dartmoor. The various raft building, emergency rescue and night search exercises - linked to classroom discussions of communnication, team building and organisational change - were designed to show prospective clients (personnel and training managers in large UK companies) that the "ontdoor approach can yield tangible bene-

Most of my nine fellow participants were enthusiastic about the experience and headed back to their offices keen to sell the idea to enior colleagues. when complemented hy classroom
Last week I decided to find out work. About 130 senior and middle

Only five are still in situ, of which only one has so far used the Truro, Cornwall-hased company which ran the Dartmoor event Training in Action. He prefers to remain anonymous - "we are a rel-

atively young PLC with a PR department which is terrified of what shareholders might think of this" - hut tosists the 20 to 30 senior managers who have been on courses (including several women) "have been very positive". Lesley Dayson, training manager

of computer distributors Front Line Distribution, subsequently decided to go for another outdoor training provider. She says the courses have been "very worthwhile", especially

managers at Front Line have embraced the ontward bound option. "It makes people acknowledge the effect of teamwork in a hazardous environment," says Day-

Lawrence Mitchell, senior person nel manager at the Royal Bank of Scotland in Edinburgh, reports that outdoor training "is still something we are considering" for senior managers - but the bank has not yet sent any on a course. Royal tre in the Lake District for the

development of junior executives. The other two, meanwhile, supplied evidence that outward bound has been a victim of budgetary restraint and the tendency in difficult times to concentrate on more specific training needs. Simon

Davey, finance director of the breakfast television company GMTV, nevertheless says "it is mething we will consider in better days".

Financial constraint has been a big issue for Action Aid, the international development charity backed by individual sponsors which operates in 21 countries. "Outdoor training has been a casualty of general bndget cuts," laments Ian Mooney, international human resources manager (whose boss attended the appreciation course). "I am moderately positive about it, though I wouldn't be rushing to advise other managers at the moment. Yes, it's something we'd love to do if we had the resources."

or will not participate.

Holdsworth says that if someone is not contributing it simply mir-rors real working life. "The option is to get rid of the person or work with them," be says. "It may be that by putting the person in a posi-tion of leadership for the next exercise that they get more out of it and

become more engaged.

"The model we use here is comfort, stretch, panic. People don't learn much when they're comfortable, they learn when they're stretched; but not when they panic. Everybody's boundaries are differ-

Jeanette admits that she approached her training day with the intention of doing "the bare imum", but it was not that easy. "The trainers avoided actually say ing the sentence, 'You don't have to do it'," she says. "It was all, 'you'll be letting the side down'. They'd briefed us beforehand that we had to stretch ourselves to get the most out of it. But when you're going across a fast-flowing river on a hit of rope, sheer terror keeps you

going."
The hale and hearty, macho image of some outdoor training courses is a turn-off for many businesses. "The bad suppliers will sometimes try to boost the macho image because they've misunderstood what organisations want. Good organisations will try to defuse it," says Massara.

He says well-run courses will also

cbeck out participants' fitness before they start: "The lead players . . . are not in the business of having people collapsing on them." Safety aside, companies often find the cost prohibitive. Massara reckons a typical four-day course may cost up to £1,500 a head, though it could be a lot less depending on the content and structure of the course. Holdsworth admits that courses have become sborter - "possibly due to economic pressures" - and that companies will sometimes ask

for a course to be shortened. The difficulty of translating the lessons learned to the workplace is often another sticking point. Dena Michelli, product development manager at the Institute of Management, says companies are now looking at training long-term and are more interested in short courses and competency-based standards such as National Vocational Qualifi-

"Many think outdoor training is passe, self-indulgent and macho – for the chosen few." she says. "They don't recognise its value. The focus has become more organisationbased. They don't train for training's sake - and outdoor training did have that sort of image."

In spite of its apparent dip in popularity, supporters of outdoor training believe it still has a role to play. Massara says: "It has to be used in conjunction with other forms of management development training. It's not the be all and end

### PIONEERS AND **PROPHETS** Abraham **Maslow**

psychologist and philosopher was the author of one of the best-known theories abo motivation to emerge this century. Although his ideas have been superseded within academic circles, they retain an intuitive appeal for many

nanagers.

Described as the "father of Magle humanist psychology". Maslow ; is best known for his notion of a

humans seek to satisfy.

He put physiological needs, such as hunger or thirst, at the bottom of this hierarchy. The need for safety, a sense of belonging and esteem was placed in the middle, while the need for self-actualisation or personal development was put at the top.

He argued that the lower needs dominate peoples' behaviour until they are fulfilled. Once a need is satisfied, people turn to the needs on the next step of the

hierarchy.
Maslow's generally optimistic
view of human nature as
striving for self-fulfilment was expounded in his books Motivation and Personality (1954) and Totocrils a Psychology of Being (1962), which he wrote when ha was head of the psychology department at Brandels University.

His ideas gained recognition at a time when rising affluence, industrial unrest and a tight labour market were prompting businesses to search for a more humanistic, liberal approach to management. His philosophy encouraged organisations in the view that individuals might be capable of taking on greater responsibility if they were given

more varied work and lighter supervision. But Maslow's theory did not escape criticism. An important omission, critics sald, was that although basic needs become less important as they are attained, failure to meet them can create intens dissatisfaction.

What Maslow did not see is that a want changes in the act of being satisfied," according to Peter Drucker, the management theorist. "As a want approaches ' satiety, its capacity to reward, and with it its power as an incentive, diminishes fast, But its capacity to deter, to create dissatisfaction and to act as a disincentive, rapidly increases."

Maslow's work was, to some extent, superseded by that of other psychologists such as Frederick Herzberg. He distinguished between motivating factors which served deener aspirations, such as achievement, responsibility and ersonal growth, and those he dubbed hygiene or maintenance factors, such as salary

aspirations or job security which could demotivate if they were not satisfied: Although Maslow's theory is (0)

now seen as old-fashioned, many still find it attractive. In spite of obvious exceptions, such as the artist who produces a masterpiece while starving in a garret, most people feel incapable of achieving self-fulfilment while worrying about basic needs such as security and safety. The idea that a workforce can be motivated by notions such as responsibility, autonomy and the regard of others has also remained powerful.

### hypo-assertive imbalance? Most of all we need a term for the middle-aged, middle-brow, middle-

bas recovered well from his "pre-senile demen-tia". Politically-correct social scientists have been helpful in recent years by "discovering" all sorts of crypto-scientific diagnostic terms to help explain certain less desirable behaviours. Being dim, for example, is called

attention deficit disorder if one is working class or mild dyslexia if Are there no managerial psychia-trists who could not belp defend the

incompetent middle manager by finding the underlying "cause" of his problem? Thus the habitually late could be counselled for diurnal disturbance syndrome and those who dislike taking orders from authority, post-adolescence rebel-Sleazy, corrupt managers suffer

from socio-moral mania, while capricious and mercurial bosses could be described as erratic effect sufferers or victims of acute cyclothymic ailment. The vindictive lem for the lexico-inventive psychiatrist; what about hyper-aggressive/

ranking manager worn down hy the "changes and chances of this fleeting world". Any advance on managerial menopausal myopia or bewildered techno-phobia?

The ubiquity of McDonald's has meant that economists have been able to come up with simple country comparative measures based on the price of a Big Mac. Thus how long a worker has to labour to purchase a burger in each country provides an easy comparator.

I have recently developed another the air-miles magazine index or AMML it refers to how long in flying time, or distance, a magazine is good for in the sense that it will typically keep one amused. Thus I reckon that The Economist is probably an Istanbul magazine (about

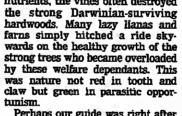


worth no more than Paris or Amsterdam (about one hour). Hello! I feel should last that interlude from the revving the engines on the take-off runway till the "fastensafety balt" sign is first taken

"The rainforest," said our guide in tropical Queensland on Christmas Eve, "is a model of socialism. Everything is in equilibrium; no spec competes with another and all the plant life is mutually interdepen-dent, in harmony and supportive." Was he serious, I wondered, or

34 bours), while Private Eye is simply reading the signals from the rag-bag of wide-eyed foreign tourists he was escorting? Was this sentimental eco-babble or a new econobotanic model of the world? Having acute hearing for the word socialism I paid particular attention to our learned and likeable

> The rainforest was primitive, enchanting and varied but, like Castro's Cuba, the reality did not reflect our guide's professed ideology. Many of the plants, notably the vines, let the strong trees do their work for them. Twisting around their trunks, squeezing them to death and/or sucking them dry of



Perhaps our guide was right after all: the rainforest was a truer model of socialism than he knew.

Marketers are concerned with selling the comparative benefits of their products. In the world of competitive sport you come first, second or third and receive medals made of metals of proportionate values (gold, silver and bronze). This is the world of honest declensions: good, better, best; heavy, heavier, heaviest: far. farther, farthest

But selling products requires of marketers that they produce in everyhody a "faal-good factor" about their choice, or indeed lack of

nutrients, the vines often destroyed choice. Consider the world's favourite airline. First class does and will remain first class. No need to fudge at the top. Nearly all airlines call first, first;

as do railways, hotels and other service industries. The problems, or challenges as we now have to call them, arise with second, or even third best. Thus

business class is second class - not as good, not as luxurious, not as hig. Some airlines favour calling their second class after some national hero, place or institution as long as it is positive, romantic . . . and vague.
Tha real marketing problem lies

in describing the poor blighters at the back of the hus; the "little people who pay taxes" and have to endure hours of discomfort squashed into seats made for performing midgets. How hest to describe the citizens of the third estate remains the issue. If God had wanted us to traval economy he



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### The Figure in Times plans to publish a survey on

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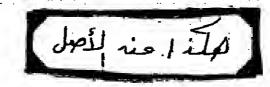
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مكذامنه لأحل

# PEOPLE

weeks ago, Mexican financial assets also look attractive, he

Furthermore, hs predicts

that the country's current

account deficit, which reached

\$28hn last year, nearly 8 per

cent of gross domestic product,

will turn around rapidly. "It

seems to me that in the short

term our exports will rise and

our imports fall substantially

and that we are going to have a favourable trade balance.

Probably already the current account will be about in bal-

ance in the short term," he

Slim's suggestions to US investors last week that a bal-

anced current account was pos-

sible this year were greeted

with some scepticism by his

been huilt on the opportunities that arise out of adversity. His

fatber, Julian, arrived from

Lebanon in 1902, in what may

be one of the most violent peri-

ods in a violent history - the Mexican revolution of 1910-20 -

his father opened a shop and

started huying property in

Mexico City. It made his for-

Carlos, his sixth son,

founded Carso in 1966, at the

age of 26. That year, he also

established his other mein

business, the stockbroker

inversora Bursatil (Inbursa). It

was here that two other mem-

bers of the 1994 Forbes hillion-

aires club started their careers:

Roberto Hernández and Slim's

cousin Alfredo Harp Helû, now

co-owners of Banamex, the hig

trated its activities in property and construction, but in the

Carso originally concen-

Mexican bank.

ut, while he

acknowledges he is

"an engineer, not

an economist". the

Slim fortune bas

# How hard has the peso hit Mexico's richest man?

Mexico. He was PROPHER the 12th wealthiest individual in the world last year with a net worth estimated at \$6.6bn.

**"我们是一个是** 

CONDAY INTERNA

He is worm
today.
The drastic devaluation of the Mexican peso and the collapse in the stock market has cost him hundreds of millions Abraham Maria in the cost him hundreds of millions of dollars. Through his interests in the state telaphone monopoly, Telmex, his conglomerate Grupo Carso, and his financial husiness, Grupo Inbursa, he is said to control a fifth of the Mexican stock market. And that market is in a state of panic.

But as he sits in his modest line in Mexico City's Lomas

Buttantian problems office in Mexico City's Louise district, suffering from 'flu, he head a function for his would make to hear a round for his beautiful to that all this would make the may have the summer than usual.

No may what would be says he saw currency the says he saw currency though

that has wipen means in the peso in the pe the last three weeks. Marked in the Middle The over-valuation of the

The over-value American peso was clear when American started person was clear when the started the the tree shores the account that the ing appearing in Mexican shops. media stomonate people When it came, though, the devaluation was "a significant surprise because we were sectioned property for the currency. expecting a sort of soft landing Benge Jest (| in the !! rich els

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Even so, Slim's standing in stock market folklore for his Markin College Such Indian acumen remains inchallenged. Of all Mexico's Mairing in self lability billionaires - Forbes counted Andrew Commence 24 last year, but will find many fewer this - it is the two richest who have cemented their what is reputations.

Slim and the television magnate Emilio Azcárraga – net worth \$5.4bn, according to Forbes - are viewed as having minimised the impact of the dime where the devaluation on their compameretal untratante nies, mainly by aligning their dollar debts with dollar revenues and making sure spare Market Lores Straining and to obout the

cash was in dollars. Many Mexicans, however, prefer to view wealth as deriving from corruption rather than cleverness. If Slim and Azcárraga fared better than the others, then they must

arlos Slim Helú is Last year, Carlos Slim Helú was worth \$6.6bn. Devaluation will have sharply reduced this fortune. But Slim's financial acumen remains unchallenged. writes Stephen Fidler

> have heen tlpped off in advance about the devaluation. Both, said the weekly magazine Proceso, "converted part of their dollar deht into pesos shortly before the devaluation

There is little evidence the government Itself knew about tha devaluation much ln advance of announcing it, though government officials say a plan had been adopted to rate the peso's depreciation in the first quarter of this

Slim denies any tip-off, and says it is naive to think there would have been time to do much about it, had there been

Instead, he says his rule has been to allow his companies dollar debts only to the extent that they have dollar earnings. Nonetheless, the devaluation has cost his companies money, including the jewel in the crown, Telmex, which he has controlled since privatisation hy the administration of Presidant Carlos Salinas. "There will be an accelerated depreciation of fixed assets, but those companies producing for export and import substitution are going to be more viable," he says

In Grupo Carso, such beneficiarles include Nacohre, which makes copper tuhes, Condumex, which makes cahles, MDBO, the electronic products and vehicle parts company, and Frisco, the mining company. Slim is also enthusiastic ahout the prospects for Alumsa, the aluminium com-pany which should also benefit from higher world price for its main product.

in fact, he says, the devaluation will imply a big and rapld improvement in Mexico's financial position. With Mexican interest rates above 30 per cent and the peso sharply weaker than it was a few

menufacturing. It subsequently took over the country's largest tobacco company Cigatam, which makes Marlboro for the Mexican market. But it was in the early-1980s a period of high inflation, devaluations and debt crisis that Slim was huying the companies that would make him a billionaire. When the rest of Mexico was in panic, Carlos Slim, like his father, was buying assets.

Slim has attributed his success to three things: vocation, tslent and work. A former mathematics professor at the National Autonomous University of Mexico (UNAM), he is said to recall in detail the balance sheets of his companies and the minutiae of their financial performance. He is not infallibla: he suggests be is unlikely again to dahhle in derivative markets where he is currently losing money after writing put options on Telmex shares. Nonetheless, he is regarded as having an excel-lent instinct about the Mexican economy.

An svid reader of Mexican history, he is an insomniac wbo works into the early hours of the morning. Polite hut informal - he is reported once to have been ejected from the Mexican stock exchange huilding for not wearing a tie - his other main interest is his fam-

He and his wife, Sumaya, also of Lebanese descent, have six children. His son Carlos, who walked in during our interview and embraced his father, directs Carso's store business, Sanborn Brothers,

That part of the Carso business will slow this year along with the economy, but overall Slim says it is "better for the economy and the country to have an exchange rate relalively undervalued to one that is relatively overvalued".

Still, it is unfortunate that devaluations always seem to hammer Mexico so hard. "It's a shame that we do not view devaluations like they do in some developed countries. We have seen devaluations in the US, in France, in England and in Spain, without such powerful repercussions. Here it's like losing your virginity".



### Early proponent of Chinese cultivation

At 49 Philip Tose, chairman of Peregrine investments, is perhaps too old to be called the enfant terrible of Hong Kong's investment banking community and too young for the title eminence grise, writes Simon Holberton.

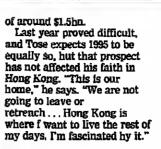
He is an investment banker who - in this age of euphemism – stands out as someone who speaks his mind plainly and forcefully.

Tose has made powerful enemies among the vestiges of British Hong Kong through his opposition to UK government have also come in for criticism. Last month his firm was fined for helping clients create a false market in public company shares.

However, the censure is unlikely to upset the powerful friends he has made among Hong Kong's Chinese business élite or threaten his strong links with mainland husiness Indeed last week. Charles Lee. former Hong Kong stock exchange chairman, and Gao Shanquan, a mainland official. joined Peregrine's board.

Tose has been nothing if not assiduous (and prescient) in his cultivation of tha Chinese. And he started early. He arrived in Hong Kong in September 1972 to work for Vickers da Costa, a London firm in which his father was a senior partner. He wrote the first stockbrokers' report on Li Ka-shing's Cheung Kong, a property and investment company. In 1975 Ll and his company was unknown to Anglo-Saxon investors.

When, in 1988, Tose needed some help to found Peregrine, Li contributed to the start-up capital of \$40m. They have not been disappointed. Tose and his long-time partner Francis Leung have huilt a business



### Macdonald goes native

Another feather in the cap for London accountants Touche Ross: one of its partners is to be auditor-general of New Zealand, writes Jim Kelly.

David Macdonald, a 52-year-old native New Zealander, has been appointed to the post in a hid to restore public confidence in the monitoring of the country's public finance He replaces Jeff Chapman

who resigned following an investigation into his financial affairs by New Zealand's Serious Fraud Office. Chapman was found to owe the Audit Office more than NZ\$156,000 (£60,700), and was heavily criticised for an insufficient regard for the prudent expenditure of public money. Chapman resigned, citing parsonal financial difficulties; he disputes two-thirds of the deht, as well as lerge parts of the report.

The immediate task facing Macdonaid, who starts work after Easter, is to restore credibility in the eyes of the constituency of the auditor-general – ie, the general public and parliament. When the public watchdog leaves in these circumstances there is a credibility issue," admits Mecdonald.

A fellow of the New Zealand Society of Accountants, Macdonald is going back home. He joined Deloitte Haskins & Sells in New Zealand in 1960. After



US he returned to New Zealand in 1971 and spent 20 years as a client service partner before transferring to the UK in 1990 as a partner in the UK firm's financial group, later switching to insurance.

However, he kept up his contacts in New Zealand and has worked on assignments for the andltor-general which perhaps explains why he got the job.

### Russian gasman par excellence

Hands up anyone who can name the man in charge of 35 per cent of the world's known gas reserves? Rem Ivanovich Vyschirev, chairman of Gazprom, keeps a much lower profile than his predecessor, Viktor Chernomyrdin, the current prime minister of

Russia, writes John Thornhill. The grey-suited and bespectacled Vyachirev rarely gives interviews and remarkahly, given Gazprom's mportance – he is not even listed in any of the glossy directories of Russia's husiness elite published in recent years. A hiunt-speaking, no-nonsense industrial manager, he commands enormous authority within Russia's gas emplre and sees little need to cultivate a public image outside it.

However, Vyachirev may have to change his ways if Gazprom is to get the best price for the 9 per cent of its equity which it plans to sell to overseas investors. Kleinwort Benson faces a tough task sprucing up Vyachirev's investor-friendly image since he does not speak much English. Vyachirev, a gas man to his

finger-tips and graduate of technical sciences, knows his stuff. On the rare occasions he eppears at international conferences he can be relied upon to lecture his audience for hours about the size of Gazprom's vast reserves and its future grand ambitions. Gazprom was always one of the more internationallyminded and better-managed Soviet enterprises, and its managers have coped with the current economic turmoil in Russia far better than their counterparts in the chaotic oil industry. But, like most

Gazprom directors, Vyachirev

has little time - and not much

more respect - for his foreign.

competitors. This, too, may have to change if Vyachirev is

to take his rightful place on

the international stage.

management division, has been appointed president of the US group's global document management systems (DMS) business, writes Paul Taylor. Austin, 56, will be electronic imaging and

responsible for running the husiness, which spans both microfilm systems for document filing and retrieval. He will be hased in Bell & Howell's London office.

Global role for

Austin at Bell

British-born chairman and

managing director of Bell &

Howell's European document

& Howell

Richard Austin, the

He was one of 16 corporate shareholders in an international management huy-out team which acquired the Skokie, Illinois-based group in 1988. Austin is credited with turning Bell & Howell into a technological leader in DMS, using software and systems developed both in Europe and the US.

Born in Harrow, Middlesex, he was educated at the local grammar school before attending London University His service in the army included a tour of duty at supreme headonarters, allied powers, in Paris. He started UK, as a management trainee, but three years later moved to a sales joh at 3M UK.

In 1968 he joined Bell & Howell in a sales managem position, and progressed to become director of marketing for the group's husiness equipment division in the eastern hemisphere. He says his first 10 years at Bell & Howell were "full of change" as the group huilt up product lines and distribution networks for the microfilm husiness in competition with the market leaders, Kodak and

He was appointed European managing director of the business equipment division in 1979, and held that position until 1988, when he was appointed to his present post of corporate vice-president of Bell & Howell and managing director of the group's information management division in Europe.

He lives in Buckinghamshire and lists among his ontside interests cooking, cricket. reading, eating and modest

### MEDIA FUTURES

### venture to attack Europe's tentes des comes temperate to delice CD-rom make from mela 21

market

Olivetti Telemedia, formed last September to marshall the Italian group's skills in multimedia, is planning an assault on the European CD-Rom market.

It has formed a joint venture with StarPress Multimedia, a Californian multimedia developer and publisher.
The intention is to develop

and distributa CD-Rom titles on a pan-European basis. new venture will be called Olivetti StarPress Europe, and Olivetti has 51 per cent of the equity.

bre "treemmistupe" "infotainment" markets, which combine elements of education and information with entertainment. Olivetti Telemedia includes Acorn Computer, Online Media and Hughes Olivetti

Telecomand Opera Multimedia, Ollvetti Group's CD-Rom publishing StarPress Multimedia, a two-year-old venture, develops, publishes and distributes interactive

multimedia titles on CD-Rom

for children and adults.

Typical of its titles is the

Sports Illustrated 1994 Mulitmedia Sports Almanac Grant Perry, Telemedia vice-president for new media and intermediation mitiatives, was not prepared last week to discuss the size of the investment being made by the two companies, nor the

> He sald, however, that Telemedia could help StarPress by republishing and distributing its titles in Europe, while Star Press could help Telemedia establish a leading position in the CD Rom business.

He said he hoped the venture could bring some order to the "chaos" that was CD-Rom publishing

1. Kg (1.4. 3.)

# Olivetti System to take you inside the screen

By Alan Cane

Competition to develop electronic friends and helpers is mounting steadily. Forget personal digital assistants (PDA's). Ones such as Apple's Newton are just pieces of hardware. Forget software "agents" which search databases for useful information, too; they are only characteriess pieces of software. What the computer scientists are planning now is to create anthropomorphic beings in cyberspace to help, befriend and encourage their human companions on fantastic voyages of discovery.

Should they be taken seriously? The first of the species are already evident in the form of Fujitsu's Habitat video game, an electronic city whose inhabitants take on the personalities of the players.

Soon Microsoft intends to introduce its Utopia program, with a cast of cartoon characters on screen to help the user. So there is no reason to suppose that Stepan Pachikov, chairman of the Russian-US software company ParaGraph, is anything but serious when he describes his new software, AlterEgo, as a way of living other

He also has the endorsement of Regis McKenna, a management consultant and one of the shrewdest minds in California's Silicon Valley. McKenna, who helped Apple focus its corporate mind on market opportunities, says the AlterEgo software is remarkable.

Still in development, it is a set of software tools which makes it possible to develop three-dimensional moving video images. Pachikov envisages AlterEgo applications being offered as a service from e communications centre equipped with the

make it possible. He foresees three levels: Time Machine, which enables players to travel in time and space - to ancient Rome, perhaps, or 19th century

hut in the world of a personal ego. the thought processes of famous painters and musicians. The third is travel to worlds which are unknown to the human race. Can vou imagine vou are a fish in an ocean? Or a hutterfly, or an ant, or a caterpillar. Well those are easy,

Russia. Second, Culture and Ego: Why not travel, not only in history Pachikov says, alluding to trips into evel he calls Mind Exchange. "This

says Pachikov. "But try to imagine you're an animal which lives in a macrocosm-space, according to Its own laws and rules. We suppose there will appear a generation of writers and playwrights who will create such unbelievable worlds. And you may want to try living there.

in the real world, ParaGraph is an unusual company with beadquarters in Moscow and Sunnyvale, California. It specialises in data compression and is best known for developing the handwriting recognition software for Apple's somewhat unsuccessful Newton

PDA. Analysts argue that ParaGraph's work was remarkable, hut that pen-based products are not ready for consumer

Mckenna thinks that ParaGraph should be able to launch this year a product or two based on AlterEgo software, though he is still worried about whether the time is right and the opportunities real.

He has no doubt, however, about the technology. "When I first saw AlterEgo f was scentical," he says, "f thought it was Alice in Wonderland stuff. I was right. It is Alice in Wonderland for the 21st century."

# Corporate publisher who is going places

Raymond Snoddy on what motivates William Sieghart

William Sieghart only took his first job as a photocopier salesman for Rank Zerox to make money to finance his travels in India and

More than a decade later Sieghart is a millionaire: the founder and co-owner of Forward Publishing, an innovative corporate magazine publisher with a turnover of more than £7m. Clients include IBM, Marks & Spencer and Tesco.

Despite growing responsibilities, Sleghart's attitude to work and travel has hardly changed from his days at Rank Zerox. He likes to travel for about three months a year, often to remote and sometimes dangerous places. Last year his travels included Ethiopia, Jordan and Libya. When England is playing cricket in the West Indies. Sieghart is there for at least one complete Test match.

At present he is indulging his taste for ruins in Peru. Bolivia and Colombia, hut will be back at his London desk by the start of March.

"I have always thought it was absolute madness to work 12 hours a day, weekends, and 12 months a year," says Sieghart, 34. "That's not going to produce your best work. If you don't take account of your spiritual development, your work will just grind you down." As someone who always wanted to work for himself. Siegbart is free to travel because he had editors he trusts, and a partner. Neil Mendoza, who looks after the shop while he is away. in contrast Mendoza, an American, usually takes two months off in more sedate fashion in the summer, on Long Island.

Sieghart's feeling for travel and different cultures has fed into one of his most interesting business relationships - with IBM - and the development of what he believes is a new type of international publishing for companies and their custom-

His escape from selling pho-tocopiers came in 1984, when he was asked by Rank Xerox to produce a magazine that would portray its expertise in information technology. "I thought up the idea of a magazine that would go to all the chief executives around Britain and the kind of people who might influence board decisions about IT [information technology]."

So he floated himself free from Rank Xerox with a 12month contract and added further magazines such as The Viewer for ITV, as well as annual reports for clients that included Unilever and Cable and Wireless.

"Anything a company puts out in print is effectively publishing," says Sieghart, who happily applies the techniques of the glossiest magazines to the corporate sector.

Forward has often found Itself producing magazines to explain and demystify technical products aimed at the consumer, which is what IBM decided it needed after it found that many of its customers could not operate its persocal computers. Working with an advertising agency, Forward produced the idea of a magazine for users of IBM PC's. "We had to invent the first

magazine for people who hate computers. It's all about liberation - what a computer can do for you," says Sieghart, who hrought together Steve Cooke, former editor of PC World. and Louisa Young, a former assistant editor of the awardwinning women's magazine Marie Claire, to produce IMB's Help magazine. Sieghart also thought of using the colours of the ski slopes - from easy green to difficult black - to grade articles for accessibility.

There are now 12 different language editions of Help, with mon, though everything is localised.

"Translated copy simply doesn't work," says Sieghart. "Every magazine feels like it is written hy the Finns for the Finns or hy the Germans for the Germans.'

separate editorial teams in each country. Each issue is planned et a two-day editorial meeting in London. About 80 per cent of the copy is com-

In Germany, for example. Sieghart says they don't like



William Sieghart: "I have always thought it was absolute madness to work 12 hours a day."

articles about fighter pilot software, while articles about modems are not particularly relevant for the French because they have Minitel, and thus feel they are perfectly familiar with modems.

in Forward's London offices there is "a kind of [BBC] World Service organisation". Production of each national edition is in the hands of a native speaker. Sieghart hopes that IBM will take the concept global, and that Forward will be able to make similar breakthroughs with other large

international companies He declines to provide details of Forward's profits, though it is now 50 per cent owned hy Landa, an investment trust with which Cherles Saatchi, the advertising guru, is believed to be involved. Latest returns registed at Companies House (year to March 1994) show a turnover of £6.2m for Forward, with pre-tax profits of £417,249.

Apart from travel and producing magazines of which he is proud. Forward allows Sieghart to indulge a third passion

love of poetry. Forward has published poetry since its second year and Sieghart is the man behind the £10,000 annual Forward Prize for poetry, as well as National Poetry Day. Most of all, he says he likes

seeing the art and religious architecture of different societies and living, at least for a while, among those whose lives still have a traditional rhythm. If be is going to operate and live happily within the corporate and material world, he says, he needs to be part of that other world as well.

# Sun and **Thomson**

TV launch By Alan Cane

A digital interactive television system, based on off-the-shelf technologies, has been announced in the US by an alliance of Sun, the work-station manufacturer, and the consumer electronics

division of Thomson of France. Systems of this kind are expected to prove the huilding blocks of the multimedia revolution, vying with home computers as the devices of choice for bringing interactive information and entertainment into the living room.

Sun and Thomson, which have heen working together for six months, made the announcement at last week's consumer electronics show in Las Vegas. They claim that the system, based on commercially available products, is the first of its kind to be offered to network operators and content providers. It should prove significantly less expensive than specially-designed

systems. The system comprises a video server based on Sun's work-station technology. These deliver digital video signals (compressed to the industry MPEG2 standard) to set-top

The two companies demonstrated a number of typical applications, including video-on-demand (with full VCR control, such as fast forward, reverse and nause). ticket-ordering and shopping applications, which allow viewers to respond to

Japan earthquakes Japan picked up the pieces yesterday following three strong earthquakes in 14 hours. Seismologists warned of worse tremors to come. Although nerves were frayed. there was satisfaction among disaster officials that once agein Japan'a waming system and building precautions kept casualties and demage to a minimum. The latest tremors on Saturday, ranged from 5.2 on the Richter scale just outside Tokyo to 6.9 and 4.2 In Hachinohe, 325 miles north of the capital.

The Japanes Meteorological Agency said the three tremors were the largest of 748 aftershocks in northern Japan since a

December 28 'quake killed three people and injured several hundred in Hachinohe. Yesterday, 5,000 homes were still without water and many stores were clearing up broken glass. In Tokyo, some trains were halted as a precaution, . but that fremor caused no casualties or damage.

Japan has a centuries-old culture of cooling with 'quakes More than 440 severe eerthquakes have been recorded in detall since 416 AD, when court chroniclers first wrote of one in the ancient capital of Asuka. Modern Japan has spent heavily on precautions to detect 'quakes and help prevent disasters.

Sleeper offer UK business travellers are the target for a new rail

ticket being introduced by Intercity West Coast. The first-class "sie executive single" service costs £79 for a journey etween London and Aberdeen, Carlisle, Edinburgh, Fort Willia Glasgow and Inverness. The price includes continental st. The aim is to who normally fly in both

directions. Intercity said it

was also offering winter

and spring bargain prices

and freight services to get going following the launch of the first commercial services through the tunnet last November 14. The launch of all services was well behind schedule. Eurotunnel said that all ervices through the tunnel - Le Shuttle freight and tourist . services, rail-freight and the

24-hour Le Shuttle

Eurotunnelle Le Shuttle train.

which takes passengers and

between Britain and France,

etarted a round-the-clock

cars through the Channel Tunnel

service last week: 40 departures

per day compared to 26 daily

during the introductory phase.

The Folkstone-Calais trip takes

35 minutes. Le Shuttle was the

last of the various passenger

service between London, Parie and Brussels - were starting to establish themselves. This will raise the stakes in the cross-Channel tussle for

business between trains and ferries. Eurotunnel added that the number of services would continue to increase, building up to the peak summer season. Last Tuesday, passengers on a Eurostar train travelling from Brussels to London were delayed for two hours in Lille, northern France. They had to change trains because of an engine problem.

Flight inconvenience Aircraft tollets took a panning from Britain's Consumers' Association la

week, A survey in the ssociation's Holiday Which? magazine said the average provision was one toilet per 44 passengers. nient<sup>o</sup> airline Most "income rd went to Portugal's TAP - one toilet per 94 passengers on its Boein 737-200s, while the bes provision for econom

assengers was on Tha tirways, Lufth sair, Virgin and theria in another survey, it found Egypt has the dearest.

Likely weather in the leading business certified Zunion : 4 1 4 4 4 Cargo Aidine of the Year Overall Winner again in 1994

irst-time visitors landing in São Paulo, Brazil's commer cial and industrial heart, usually gasp at the size of the urban sprawl beneath tham, then

choke on the pollution. The city is home to about 15m people, if shanty towns and suburbs are included, and prides itself on being the southern hemisphere's biggest metropolitan area, as well as one of the biggest cities in the world. But when it comes to ugliness, São Paulo beats them all.

It is a monument to bad planning. Mile after mile of charmless concrete tower-blocks compete for light and scuffle over the occasional plot of

The city grew too quickly, transformed by Brazil's rapid industrialisation after the second world war, and its infrastructure is still trying to

catch up.
World travellers may ewap anecdotes over a late-night drink that Mexico City's pollution is worse, Bangkok's traffic system more appalling and Hoog Kong's harbour more pungent. But São Paulo comes a close second on all three counts.

Before cancelling your trip, however, there is an aspect to São Paulo which visitors and residents often find compelling - Its energy and

Sitting at the heart of one of the world's biggest economies, São Paulo is addicted to capitalism, money and consumption. For the millions of poor Brazilians who migrated to it in recent decades, it still provides the dream - however unattainable - of a better life for future generations.

It is also, in its central districts, a cultured city. Successive waves of European and Japanese immigrants have produced excellent restaurants. reasonable museums and eclectic

More recently, it has become one of the main centres for Brazilian popular music, home to the country's most successful football clubs and, this year, final resting place for the city's favourite son, Ayrton Senna. Where should I stay?

Hotels are expensive, as elsewhere in Brazil, and service often disappointing. There are three main husiness districts. Given the city's size, it is best to stay nearest to where your meetings are scheduled.

For the centre of the city, where many state government departments and lawyers have offices, the Hotel Ca'd'Oro (tel: 256 8011) is reliable and has a good restaurant. Single rooms; about \$170,

Smart Guide: São Paulo

Ugly but energetic

THIS MUST BE

THE FINANCIAL

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The main banking and financial district has moved to the Avenida Paulista, the city's best-known avenue. The most central hotel is the Maksoud Plaza (253 4411), where rooms start at \$280.

Recently, several multinational companies have ehifted out of the centre to the "Marginal" district. Here, the main business botel is the Transamerica (524 1100), where standard rooms cost \$230.

Restaurants? There are so many good restaurants in São Paulo that it is safe to ask your hotel for guidance. Italian and Japanese cooking is excellent, Massimo, a smart and expensive Italian restaurant, is popular with businessmen, as is the haby-beef Rubaiyat chain of upmarket grills. For Japanese food in a vaguely authentic atmosphere, the main Asian district of Liberdade has

several good restaurants on a street called Tomas Conzaga.

Central districts are very lively most nights, and areas like Jardins. Pinheiros and Bixiga are full of late bars and câfés catering to different ages. Jardins draws a more sophisti-cated, older audience. Most nights, live music in Bixiga is cheap and fran-

Getting around? Taxis are plentiful but not cheap (\$2 flag-fall), and taxi drivers rarely know any hut the largest streets. Preparing a map of where you are going can save much trouble. Drivers are friendly and more honest than their cousins in Rio de Janeiro. Prices are worked out using a meter and a tabulated price list.

What about safety? The central districts of the city are supposed to be no more dangerous than places like New York or London. But away from the centre, violence is often extreme. Visitors should be aware of the dangers, but not over-in-

While it is perfectly safe to walk around in day-time, it is unwise for visitors to do so at night. Hide all valuables from view, including watches. If you are approached by your money - give it to them. Suppose I have a spare day?

If you have a few hours to while away, the main art museum, known as MASP, is interesting, though Brazilian artists are outnumbered by European masters. The Municipal Theatre, in the city centre, offers reasonable classical music.

At weekends, the main park of Ibirapuera is worth visiting to see urban Brazilians at play. If you have a more time available. São Paulo state's excellent beaches are about two hours away by car. If time is really not a problem, go to Rio.

### An hour to spare: Milan

# The glory that is the Poldi-Pezzoli

You are in Milan, with an hous between meetings. What to do? A courtyard off the teeming via Manzoni leads to the Poldi-Pezzoli, Milan's unsung and under-visited version of the Frick or the Wallace collections. Inside the palazzo is a typically eclectic, latish 19th century offering of everything from arme and armour, displayed in a Gothic revival armoury, to porcelain, Limoges enamels, paintings, furniture, textiles, jewellery, glass and sculpture.

A period domestic flavour lingers still. The gilding and rich pigments of small-scale devotional altarpieces glimmer in shuttered upper rooms, and ferns a-plenty rise out of ormolu-mounted oriental porcelains, The glory of the Poldi is that you have all this and outstanding works of art.

It is worth visiting to look at just one or two. Botticelli's Madonna of the Book may have seen too much of the restorer's brush, but it remains a marvellous work. The Lamentation of the Dead Christ, unusually strong meat for Botticelli, is even more impressive.

The famous 15th century profile portrait traditionally attributed to Pollainolo represents the archetypal blond Renaissance heauty. From her Angus Foster immensely long neck roped with pearls to ber fashionably



Dromo, Milan

high forehead, she is cool and angular enough to chilt the 以為群

Not so Mantegna's Madonna. She sits with the sleeping Christ-child on her lap, bending to rest her cheek on his brow. With one hand she cradles his body close to her under a protectively envelop-ing cloak, while her other hand gently supports his head - an extraordinary expression of maternal tenderness and sad-

Susan Moore

# **FINANCIAL TIMES**

# FT EXPORTER



FT EXPORTER: Winter Issue - January 31st

The next issue of the FT EXPORTER, Europe's leading export review will appear with the Financial Times throughout the UK and the Continent, on January 31st. Packed with advice, information and case studies the FT Exporter is a "must read" for all current or potential exporters.

To receive further information, please contact

**Áine O'Connor** Tel: +44 (0) 171 873 4071

Sally Beynon Fax: +44 (0) 171 873 4610

# ARCHITECTURE

# The key to prison design

**Colin Amery** reviews The Architecture of Incarceration

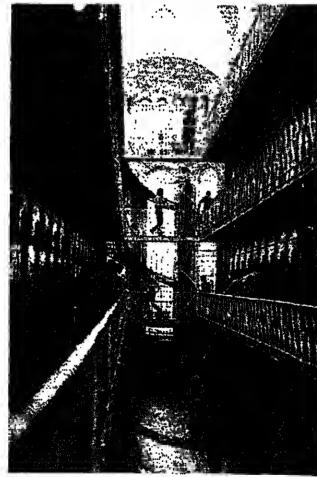
"Prison offers the same sense of security to the convict as does a royal palace to a monarch. They are the two buildngs constructed with the most faith, those which give the greatest certainty of being what they are... The masonry, the materials, the proportions and the architecture are in harmony with a moral unity that makes these dwellings indestructible for as long as the social form of which they are a symbol endures."

I do not suppose Michael Howard, Britain'e home secretary, has spent a lot of time reading Jean Genet's *The Thief's Journal*, despite the fact that It offers an extraordinary and readable insight into the criminal mind, and a hrilliant perception of the qualities of prison architecture. But he may, at this moment, have on his desk a copy of The Architec-

ture of Incarceration. This is the last word on the timely question of prison design. It has some useful lessons from a range of contributors, including a cryptic intro-duction by Judge Stephen Tumin (HM Chief Inspector of Prisons), and the views of several architects, a prisoner and social reformers.

In the last 15 years 21 new prisons have been bullt in Britain. There are more in the pipeline. Prison huilding represents one of the few growth areas for the architectural profession, and it is one that is gradually evolving its own philosophy. The problem is that the prison no longer represents the kind of certain, authoritarian world that Jean Genet described when he was writing about France in the first half of this century. The changing nature of our ideas about imprisonment is clearly reflected in the state of prisoo architecture. Prisons built in the late 18th century and throughout the 19th followed the ideas of prison reformers such as John Howard and Jeremy Bentham, who believed that punishment by confinement would both protect society and reform prisoners.

At the heart of these ideas was the architectural necessity for a prison plan to allow the ers. This idea reached it zenith In Jeremy Bentham's panopticon - or "all-seeing" prison.



Strangeways: example of Jeremy Bentham's "all-seeing" prison

This centralised plan allowed become an architectural writer the guards to be in a tower at and historian, with a special the hub, where they could observe all the prisoners at all times. The Victorian era's radial prisons grew out of this don, Strangeways in Manchester, Reading, Durham and Exeter are all examples that are still in use.

These are the most basic of British prisons and are at present crowded to the full with prisoners. They are the prisons that provide rows and rows of cells on four or five levels, each wing radiating from a central rotunda.

In The Architecture of Incarceration, the most revealing centribution is an essay by Peter Wayne, who has been a prisoner for 11 years. Anyone interested in architectural history will have corresponded at some time with Wayne, because while "inside" he has interest in the English Baroque and Thomas Archer. He has an interesting literery style and writes from the experience of being in 30 different prisons throughout the UK.

His description of spending 23 hours a day with two or three other prisoners in an 8ft x 13ft cell is enlightening. Not until 1996 will the practice of "slopping out" be eliminated from British prisons. This means that men have to defecate like dogs on to a piece of newspaper laid out on the floor of the cell in front of two or

three other people.

Despite this and other horrore, Wayne'e architectural and aesthetic sensibilitiee became highly developed by the contemplation of both his immediate surroundings and his reading and corresponently, Sir Richard Rogers wrote to him to say that his Lloyd's Building, in the City of London, had heen partly inspired by the atria of Victo-

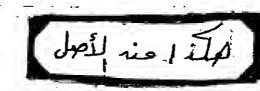
After the Mountbatten Commission report in the mid-1960s troubles), the idea took root that the Victorian eystem of ruthless containment was wrong and that prisoners should enjoy a system of rehabilitation and dispersal. The prison architecture that resulted from this was as expensive and disastrous as the tower blocks and other monstrosities of the 1960s.

Wayne offera a potent description: "Wrapped in their concrete, perennially water-stained walls; criss-crossed with miles of razor-wired fenc-ing; and sheltering smugly under anti-escape devices, an archipelago of identical living blocks cluster around the prison's main office and communal facilities." There are examples of these Mountbatten prisons at Long Lartin, Albany, on the Isle of Wight, and Gartree in Leicesterehire. Wayne feals almost nostalgic for the authoritarian monumentality of the Victorian prisons. Per-haps he is right and there is no place for egalitarionism in places of punishment.

I recommend this book to all judges and Home Office officials, etruggling to deal with a prison system that is over-loaded with an unsatisfactory building stock of all periods. The examples of new prisons in other countries show that there is no one clear answer Enterprising prisoners would enjoy the book - despite the fact that its detailed plans and clear photographs do not show precisely where the keys are

Published by Academy Oroup. London, £35.

• In conjunction with the Royal Society for Arts, the Financial Times is hosting a panel discussion on The art of commissioning buildings - a you need to know, on January 18, etarting at 6pm, at 8 John Adam Street, London WC2N 6EZ. The FT has six pairs of tickets for readers, for the first applications received. Contact Vicki Harvey-Piper, corporate communications department, FT, tel: 071-873-3331.



Russian composer Alfred Schnittke wrote his Seventh Symphony for Kurt Masur and the New York Philharmonic Orchestra, who gave the first performance a year ago. This week Masur conducts the European premiere with his Leipzig Gewandhaus Orchestra. There are performances in Leipzig on Thursday, Düsseldorf on Saturday and Cologne on Sunday morning.

NEW YORK A rare showing of French Renaissance prints can be seen at the Metropolitan Museum of Art over tha next three months. Opening on Thursday the exhibition consists of 126 works on paper from the Bibliothèque Nationale in Paris. The range from etchings of Fontainebleau made in small numbers for artists and connoisseurs, to: popular woodcuts reflecting the social and spiritual upheaval of

ARTS

France in the 16th

century.

MUNICH The only Janacek production for which David Pountney received a critical drubbing was his National Opera version of "The Adventures of Mr Broucek" in 1992. But Peter Jones. Pountmey's former ENC team-mate and now intendant at the Bavarian State Opera, decided the production was good enough for Munich. Sung in .... German, it opens on Thursday with Robert Tear in the title role.

DOME The new season at the Teatro dell'Opera, opening on Saturday with Berlioz's "Benvenuto Cellini", is the first in a with the Royal Opera, Govent Garden, Although the Berlioz production is not included in the exchange, it will be a test of new Sovrintendente · Glorgic Vidusso's ability to restore the fortunes of the Rome company, it is conducted by John Nelson and staged by Luigi Projetti, with a cast including Gosta Winbergh, Deborah

Riedel and Dlana

LONDON At the Tricycle Theatre in Kilbum from today, "Ain't Misbehavin' brings back to London the music of the great Fets Waller Including "Honeysuckie Rose", "Your Feet's Too Big", "I've Got a Feeling I'm Falling", and "Keepin' Out of Mischief Now". The show conceived by Murray Horwitz and Richard Maltby and directed here by and Gillian Gregory - was a Broadway hit in 1978.

\* to spare: Mila old modern dance was on the cover of Time and the was the subject of a long profile and a subsequent critical broadsida in The New in december of the Popular of the Po

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Patricipa Milan

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Mesetter TANCH

He received a prestigious MacArthur Fellowship and was named resident choreographer of the Lyons Opera Ballet whila atill leading his own troupe in the US. Pantheon is soon to publish his autobiogra-phy and the Public Broadcasting Service is planning two shows on him. Why is Jones's choreography

aftracting so much attention? While it is high on energy and verve, it is low on imagination and design. What has set him apart has not the been the tyle of his work but its content: a combination of anger and sexual provocation.

As he told The New Yorker, e makes heavy use of "the bjectification of my own body,

knowing when to take your shirt off ... There's a whole dynamic that I'va worked His other dynamic is rage at the audience; black rage, gay rage. He is black, gay and HIV

positive. In the first piece he ever choreographed, a 1974 solo called A Dance with Durga Devi. he stood in front of the audience stroking his body and saying to the spectators, "You want some?" Then be cursed

In Last Night on Earth, a solo plece which he created two years ago, soon after his HIV status became known, he ended by falling to the floor in Such a way that the audience, while contamplating his lemise, was also forced to contemplate his crotch, swathed in a sequined dance belt. They greeted it with reverential applause, whereupon he rose, shot his fist in the air in the Black Power salute and

stormed angrily olistag The angrier he has been, the more he has used sexual provocation. Last summer, when he was dancing a solo at a fundraising party on Long Island, he stopped in front of two small children of prospective board members and exposed his genitals to them. "It was like a Japanese kabuki mime." ha later explained, "the act when an intense moment happens and the protagonist stops

to make a pose." "So much of sex is about anger." Jones has said. The conjunction of those two elements works a curious magic on Jones's audiences. It seems to appeal to their need to sin and be punished. Jones titillates them, unbuttons his shirt, uses "that whole dynamic", then upbraids them. More crucial for American audiences is the fact that the sexual image is black-skinned.

# Dancer with a black rage against his own dying light

Joan Acocella traces sources of anger for Bill T. Jones

Jones feeds on liberal guilt. He treats the audience with apparent hatred, but can they hate

No. He is black, he is gay, he is HIV-positive. He has suffered, so maybe they should suffer too; at least suffering for this moment In the theatre is far less painful than taking political action for the sin of being more fortunate. Jones has recognised this

effect. In placing himself as an I can see in their

eyes that they feel sorry for me, that I'm already dead. And that makes me mad'

erotic image before the audience, ha is recapitulating "a history of exploitation", the exploitation of black bodies for white purposes.

"This costs me something," he adds, "and I want you to know that it costs me something." But as he knows, it also gains him something.
The spectators, having had

both their sin and their spanking, feel they have experienced something complete and profound. And so they leap to their feet, applauding, and pronounce the work "courageous". In his solo performances,

Jones's most striking quality is his narcissism, his burning focus on his body as a source

of fascination that we are intended to share. Even when he is not before us in person, stroking his chest or shaking his fist, he is doing it behind the scenes

In a 1989 New York show, he had one of his dancers, Demian Acquavella, who at that time was dying of Aids, make an unscheduled appearance on stage. Dressed in a diaper and apparently unaware of what was going on, Acquavella grinned helplessly and thrashed on the floor until someone carried him offstage.

By ignoring Acquavella's dignity. Jones had made another strike at the audience, as if they had caused Aids or were at least indifferent to its ravages.

Recently, however, the tone of Jones'a self-presectatioo has shifted. There is less rage, less sex, and more of a feeling of spirituality.

A current publicity photograph shows Jones naked but for a loincloth, ascending into the air like an angel, or perhaps an image of the resurrection of Christ, Clearly Jones is thinking about his death long before he should have had to, and for this one pities him. But the note of self-glorification is

The same etmosphere permeates his newest piece, Still Here, now touring Europe and America. Last year he held sev-eral "Survival Workshops", inviting people with serious illnesses - cancer, cystic fibrosis, Aids - to talk to him. Videotapes of the events became the raw material for Still/Here. The movements of the "sur-



Bill T. Jones makes heavy use of 'the objectification of my own body, knowing when to take your shirt off

vivors" were the basis for the choreography. Their faces are shown on the videotapes that play throughout the piece. The score includes sound tapes of their voices, together with songs, composed by Kenneth Frazelle, based oo their words. Still Here uses the same gun-

people facing death? to-the-head psychology as

Jones's other shows. If audious work, Still/Here is anoences are implicitly required to dyne. The choreography applaud any show dealing with the evils of racism and homodepends on dancers falling (illness), other dancers supporting them (sympathy) and everyone phobia, what can be their ettitude toward a show that congazing up into the light (search fronts them with innocent for meaning).

Meanwhile, the voices of the This time, Jones is not abra-"survivors" boom through the sive. In contrast to his previauditorium saying the aame

Triste' at 7 pm; Jan 15

pm; Jan 9, 14, 17

8 pm; Jan 10, 13

PARIS

21/47 20 08 24

New York City Ballet principla dancer Heather Watts gives her last performance in Georga Balanchina's

Bugaku' and Peter Martins' 'Valse

Metropolitan Tel: (212) 362 6000

Die Fledermaus: by J. Strauss.
Sung in German with English

dialogue at 8 pm; Jan 11, 14 (1.30

pm) , 18

L' Elisir d' Amore: by Donizetti.

Produced by John Copely, conducted by Edoardo Müller at 8

Le Nozze di Figaro: by Mozart.

Produced by Jean-Pierre Ponnelle

conducted by James Levine at 8 pm; Jan 12, 16, 20

Madama Butterfly: by Puccini at

Giancario del Monaco. James Levine

conducts tha opening night cast of Cheryl Studer, Plácido Domingo and

Vladimir Chemov at 8 pm; Jan 19

Choir and Orchestra of the Kirov

Opera: with soprano Valentina

Taidipova, mezzo-soprano Olga

Borodina, tenor Gegam Grigorian

and conductor Valery Gerglev plays

Vardi's 'Requiem' at 8.30 pm; Jan

Nathalie Stutzmann: contratto

and pianist Inger Södergren plays

Simon Boccanegra: by Verdi, A

new production directed by

things that most people say in the face of extreme suffering. In the lists of "survivor" names that are recited in the course of the evening, the name Bill comes up often. We also hear his voice again and again on the sound tape, advising the workshop participants

("What would happen if you

But the most stunning act of self-regard comes in the finale. The company is dancing frenetically - an image, presumably, of fear – and a television is rolled onstage showing Jones, in close-up, speaking to us. "Can you picture your death? Can you own it and be responsible for it?"

One of the dancers pushes the TV set in and out among the other dancers, as if to spread its balm. Then he sits. fascinated, and simply watches Jones - an activity in which we are all invited to share. Having set himself up for so many years as our guilty conscience. Jones has now become our priest, our telavangelist.

According to a statement released by the company, the subject of Still/Here is not only the suffering of those who attended Jones's workshops. It is all people trying to "survive in, for instance, war situations,

famine, genocide, racism, etc."
In many cities, the show will be accompanied by a "Managing Mortality" symposium, led by Jones. In Washington DC It was suggested that the sympo-sium be staged at the recently opened Holocaust Museum. Somalia, Bosnia, Rwanda, the Jews, presumably the Palestinians as well ... no one is excluded.

Despite the shift in mood Bill T. Jones has not stopped being angry. Earlier this year, he told The New York Times that he feels "angry and resentful that everyone isn't HIV-positive". Jones also becomes angry, he says, when he is identified as an "angry, HIV-positive black". But this, surely, is the identity on which he has built his work.

He gets angry, too, when people show compassion over his HIV status. "I can see in their eyes that they feel sorry for me," he told Newsweek, "that I'm already dead. And that makes me mad. When did I cross over?

Actually, he crossed over into a special territory long ago, by presenting himself not as an artist but as an icon, an avenger. But if, now, he asks not to be accorded a special status, we should pay him this courtesy. He is right - he is still here, which makes him different from many Somalis. for example. It is also time to stop accord-

ing his work a special status. It is not church or therapy or history's courtroom. It is theatre and however grave its subjects, they are only adjuncts to his true aubject - himself, and what he sees as his power over us as our scourge, our desire, and our spiritual counsellor. ■ Bill T. Jones's world tour continues until the autumn, including appearances at the American Dance Festival (July 20-22) and the Edinburgh Festival (August 25-27).



### ■ AMSTERDAM

CONCERTS Het Concertgebouw Tel: (020) 871

 Royal Concertgebouw Orchestra: with soprano Inga Nielsen, and mezzosoprano Elisabeth Laurence. Charles Dutoit conducts Lutoslawski, Debussy, Stravinsky and Bartók at 8.15 pm; Jan 12, 13,

GALLERIES Van Gogh Museum Tel: (020) 570

 Odilon Redon: retrospective of the French artist's work; to Jan 14 **OPERA/BALLET** Het Muziekihester Tel:(020) 551

 L'Italiana in Algeri: by Rossini. Produced by Dario Fo, conducted Alberto Zedda at 8 pm; Jan 13, 15 (1.30 pm), 17, 19

### **BERLIN**

**OPERA/BALLET** Deutsche Oper Teb (030) 341 9249

Ballet Evening: conducted by Sebastian Lang-Lessing. Nacho

And the second s

Duato, Gien Tetley and Harris Mandafounis choreograph works by Debussy, Poulenc and Stravinsky at 7 pm; Jan 14 (6 pm) , 17, 19 Der Rosenkavalier: by Strauss.
 Conductor Jiří Kout, production by Götz Friedrich at 6 pm; Jan 15 Madame Butterfly: by Puccini. Conductor Sebastian Lang-Lessing, production by Pier Luigi Samaritani at 7 pm; Jan 18 Zar und Zimmerman: by Lortzing Conducted by Hans Hilsdorf,

### **BRUSSELS** CONCERTS

produced by Winfried Bauernfeind at 7 pm; Jain 10, 13 (8 pm)

Philharmonique de Bruxelles Tel:

(02) 507 84 34 Abdel-Rahman El-Bacha: pianist plays Chopin at 8 pm; Jan 11 Belgian National Orchestra: with soprano Zsuzsa Misura, barttone Andres Molner and conducted by Yun Simonov plays Wagner at 8 pm; GALLERIES

Musée d'ixelles Tel: (02) 511 90 84 Gainsborough to Ruskin: British tandscape drawings and watercolours from the Pierpont Morgan Library In New York. Includes paintings by Constable, Turner and other 18th and 19th century artists; to Jan 15 (Not Mon)

### LONDON

CONCERTS Barbican Tel: (071) 638 8891 Briggite Fassbaender: the mezzo-soprano with the Academy of London conducted by Richard Stamp plays Beethoven and Mahler

 Faure: Requiem: City of London Sinfonia conducted by Harry Christophers plays Fauré and Mozart at 7.30 pm; Jan 20

 London Symphony Orchestra: conducted by Ivan Fischer plays Dvořák at 7.30 pm; Jan 12 Queen Elizabeth Hall Tel: (071) 928 8800

 Cantabile: four man vocal harmony group consisting of counter-tenor Morgan Crowley tenors Paul Hull and Mark Fleming and baritone Michael Steffan performs songs of love and war at

7.45 pm; Jan 17 Messiah: by Handel. James Gaddam conducts the London Orpheus Orchestra and the London Orpheus Choir at 7.30 pm; Jan 15, Orchestra of the 18th Century: with conductor Frans Bruggen and soprano Cyndia Sieden plays Haydn, Mozart and Beethoven at 7.45 pm;

 The London Philharmonic: conducted by Elgar Howarth plays Gabrieli, Stravinsky, Birtwistla and Byrd/Howarth at 7.45 pm; Jan 16 GALLERIES

Jan 12

National Gallery Tel: (071) 839 3321 The Young Michelangelo: small exhibition of the artist's early work. Part of the 'Making and Meaning' OPERA/BALLET English National Opera Tel: (071)

632 8300 Figaro's Wedding: in house debut for conductor Derrick Inouye at 7 om; Jan 11, 14, 18 Royal Opera House Tel: (071) 340

4000 Cinderella: music by Prokofiev.
 Created by Fredrick Ashton in 1948, this was the first full-length ballet by an English

choreographer at 7.30 pm; Jan 14 Cosi Fan Tutte: by Mozart. A new production directed by Jonathan Milier, Conductor Evelino Pidó, In Italian with English surtitles at 7 pm;

Jan 18 Othello: by Verdi. Conductor Carlo Rizzi, director Elijah Moshinsky. in Italian with English eurtitles at 7.30 pm; Jan 13, 17, 20 Swan Lake: by Tchaikovsky. Choreographed by Marius Petipa and Lev Ivanov, production by Anthony Dowell at 7.30 pm; Jan 18.

THEATRE National, Lyttelton Tel: (071) 928

 Out of a House Walked a Man: by Danlii Kharms. A Royal National Theatre and Theatre de Complicité co-production of a collection of musical scenes by the Russian absurdist writer et 7.30 pm; Jan 17, 18 (2.15 pm), 19 The Children's Hour: by Lillian

Hellman, directed by Howard Davies at 7.30 pm; Jan 9, 10 (2.15 pm), 11,

### CONCERTS Champs Elysées Tel: (1) 47 23 37 **NEW YORK**

CONCERTS Alice Tully Hall Tel: (212) 875 5050 Garrick Ohlsson: pianist, begins a aix recital series covering the complate solo piano music of Chopin at 3 pm; Jan 15 GALLERIES

Museum of Modern Art Tel: (212) 708 9480 Cy Twombiy: Comprehensive retrospective of the contemporary American artist; to Jan 10 OPERA/BALLET Lincoln Center Tel: (212) 721 6500 Heather Watts Final Performance:

Schumann, Debussy and Tchalkovsky at 8.30 pm; Jan 17 Virtuosos of Moscow: violinist Vladimir Spivakov plays Haydn, Bartók and Tchaikovsky at 8.30 pm;

GALLERIES

Grand Palais Tel: (1) 44 13 17 17 Gustave Callebotta: retrospective of the painter and patron of art who belonged to the circle of impressionists; to Jan 8 Musée d'Orsay Tel: (1) 45 49 11 11 Forgotten Treasures from Cairo: a rich collection of works by Ingres, Courbet, Monet, Rodin, Gauguin and others: to Jan 9 (Not Mon)

### WASHINGTON CONCERTS

Kennedy Center Tel: (202) 467

 National Symphony Orchestra: with soprano Elizabeth Futral, mezzo-soprano Claudine Carlson and the Choral Arts Society of Washington. Leonard Slatkin conducts Ravel and Mahler at 8.30 pm; Jan 12, 13, 14, 17 (7 pm) Washington Chamber Symphony: Stephen Simon conducts Bach and Haydn at 7.30 pm; Jan 20

 Yo-Yo Ma: tha cellist along with pianist Emanuel Ax, violinist Pamala Frank, clarinetist Paul Meyer and flutist Euglnia Zukerman plays Brahms and Schoenberg at 8.30 pm: Jan 11

OPERA/BALLET Washington Opera Tel: (202) 418

 Semele: by Handel. Conductor Martin Pearlman. Roman Terleckyj directs a Zack Brown production at 8 pm; Jan 8 (7 pm) , 13, 18 (7 pm) The Bartered Bride: by Smetana. Conducted by Heinz Fricke. In

English at 8 pm; Jan 19 Vanessa: by Samuel Barber. Director Michael Kahn, conductor Christopher Keene at 8 pm; Jan 14 (7 pm), 18, 20

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Financial Times Business Tonight 17.30

Financial Times Business Tonight 00.00 midnight

### Samuel Brittan

# How to downsize the US today



more thought-ful BBC Year'e New proented by Christopber Hird, was devoted to age: the irrelevance of

of financial globalisation. How far is it true? And if so, what follows? The wrong moral is that the political units have to be large. The correct moral is that the limits to government action are now more quickly apparent. The proportion of the national income of the main industrial countries invested overseas is less than it was at its peak before the first world war. The change is in the speedier transmission of information and money. The net flows across the exchanges are the difference between far larger flows which offset each

other over hours or minutes. But the interaction is watch financial markets, the markets themselves watch governments. The White House official who observed that he would exercise more power in the bond markets than he ever would as president of the US was, to say the least, exagger ating. Rapidly reacting capital markets do, of course, make some policy options more difficult. Fixed, but adjustable, exchange rates of the Bretton Woods or ERM types are probably no longer a realistic option; and a straight choice has to be made between floating and e full monetary union with partner countries. But e monetary anthority that is really sure of its ground does not have to follow bond markets slavishly in setting its short-term rates. It is also necessary to pay the more mobile factors of pro-

duction the going world rate of return. Again the proposition should be stated carefully. Net managerial and professional salaries have to be broadly comparable across borders, But tax rates can still vary so long as pre-tax salaries are correspondingly greater in the hightax countries. Countries can also survive with above-aver-

age "social" levies on wage bills, provided that citizens are prepared to offset these costs by lower take-home pay. Moreover, financial globali-

sation does not dictate the size of political units. Indeed, many existing units may be too large. Western governments made enormous mistakes in trying to set up post-colonial unions, such as the ill-fated Central African or Caribbean federations. They repeated the mistake in supporting unions such as the Soviet Union or Yugoslavia for far too long. And they have continued to talk nonsense about Chechnya being an internal Russian affair, while overlooking that Russia is itself a federation

imposed by Tsarist conquest. The moral applies for the west. As US managers have pioneered "downsizing" business operations, It is poetic justice that Thomas Naylor, a for-mer Duke University economics professor, should now propose "downsizing the USA"\*. He believes it is futile for the White House or Congress to impose Washingtonbased solutions for problems such as poverty, homelessness, racism, drug abuse, violent crime, child abuse and inadequate education. For the US conspicuously lacks "a well-defined sense of community or attitude of connection linking

our 50 disjointed states". Because the Confederate states tried to secede in the 19th century for reasons such as the preservation of slavery and racism, it does not follow that secession would be wrong today. Naylor suspects that secession today would be led, not by the south, but by states such as Alaska, Hawaii, Oregon and Vermont, above all the latter He points out that Vermont's chare of the \$500bn ssvings and loan bail-out was

\$800m, even though it had no savings and loan bank failures. He believes thet stetes already have the legal right to secede. But to avoid Caucasian style catastrophes, America should plan for secessionist movements well in advance. Refore Eurosceptics cheer too loudly, they should note that Naylor favours continuing with e single currency for all the states and also establishing a mutual defence alliance.

There is room to debate whether the best formula is e confederation like Switzerland or a strong but limited state with responsibility for currency, security, defence and trade. Naylor perhaps overidealises Switzerland, where "children are taught the vir-tues of self-sufficiency, hard work, co-operation and loyalty to family and community" and where welfare is edministered by 26 very small cantons.

The European Union is still very weak in those main functions which are best exercised centrally, and much too beavily involved in matters such as common agricultural market rigging or labour market and environmental regulation, which are best handled locally, it would not be a model that many would want to build if it did not already exist. Fortunately federal superstates and reactionary nationalism are not the only alternatives for the future.

\*Challenge, December issue,
M.E. Sharpe, 80 Business Park
Drive, Armonk, New York 10504

But as people are living longer, the ratio of workers to retired people is falling – and

urope's social security systems are in danger of collapsing under their own weight,

according a study from the Federal Trust released today. The study urges the European Union to agree a new directive requiring governments to gradually wean their citizens off the generous state pension benefits financed with taxes on existing workers and encourtheir old age.

The conclusions are similar to those in e World Bank study published last autumn which warned that unless countries begin planning now, their social security systems will be beyond reform in the next century when pension payments will constitute the lion's share of government spending. Ironically, it is Latin Amer-

ica, for years a symbol of economic mismanagement, that is attracting the interest of European pensions experts. Several countries thera, particularly Chile, appear to be successfully making the transition away largely privetely-funded pen-

"Chile concluded in 1979 that even if inflation fell to zero and the economy grew et the projected rate, the country's entire gross domestic product would eventually have been required to meet the pensions promises as they were then," says Mr David Callund, partner at Callund and Co, an actuarial consulting firm specialising in Latin America.

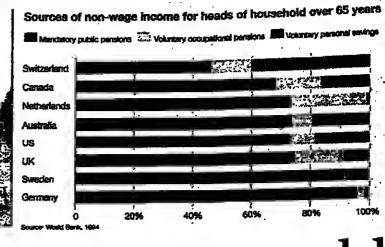
For Chile, the benefits of reform have been remarkable. According to the World Bank, financing the state's guarantees to retired people will cost less than 1 per cent of GDP. The remainder of pension provision is financed by savings employees are required to save 13 per cent of their pay. Admirers of Chile's reform

say it has produced better pensions - about 40 per cent higher than before - and created a pool of savings that has stimuleted economic growth. Pension assets are now worth \$18bn, or 40 per cent of GDP, and provide an important source of finance for the private sector.

In continental Europe, most pension provision is financed on a "pay as you go" basis, rather than by savings. The taxes and social security contributions paid by employees and employers are used to pay pensions to those who have

How the old depend on the state







# Save now, spend later

that means a bigger burden to support pensioners for those in

work. "If we don't change our structure, social security contributions will more or less double over the next 30 years Europe-wide," says Mr Koen de Ryck, who heads the European Federation for Retirement Provision, a group urging pension

reform. In much of Europe, governments have responded with reforms to their pension systems, raising taxes and trimming benefits. But that has not always proved popular. in Italy, for example, 1.5m workers took to the streets to protest against proposed benefit cuts needed to reduce the government's deficit, foreing the Berlusconi government to postpone its plans

The intensity of the reaction is hardly surprising, since, as the chart shows, pensioners in industrial countries currently depend overwhelmingly upon

the state. This degree of dependence on the state also makes the idea of big changes in state provision highly unpopular. Inevitably, most European pensions experts believe that the radical reforms of the Chilean model - imposed under a military dictatorship - could not be applied to Europe.

The Chilean experience cannot be exported," says Mr Dan-ieli Pace, head of Centro Europeo Richerche, an Italian research institute, "They built that experience with tanks, In Italy we have a bittle problem called democracy.

However, other Latin American countries such as Argentina, Colombia and Peru - all

of them democracies - are nut-

Europe can learn from Chile's pension reform, say Norma Cohen and David Pilling

ting in place pension reforms similar to Chile's and without

mass protest.

Mr Callund argues that the central ingredient in getting Chileans to accept reform was not their fear of the euthori-ties, but their fear that the existing system would never deliver its promises. The problem about introducing similar reforms in Europe is thet despite the frightening projections about the tax burden, most Europeans still believe that promises can and should

n France, for example, the government attempted to ensure that benefits can be paid by tinkering with the system. It has increased the number of years workers must contribute to receive full pensions and tied annual inflation adjustments to prices which rise more slowly than wages

"The French like crisis," said Mr Emmanuel Reynaud, director of IRES, e French thinktank. "But the schemes are working now although their rate of return is going down. It is not on the point of col-

And in spite of the high levels of contribution required of employees and businesses, the political climate in France is deeply suspicious of those who want to destroy the community of interest between

employer and employee", he

The main problem in converting from e pay-as-you-go system into a funded system. Mr Reynaud said, "is that one or two generations have to pay twice". Current generations would have to continue paying their taxes and social security contributions to pay existing pensioners, while building up personal savings to pay for

their own pensions Governments will therefore have to offer fiscal incentives to persuade people to save long-term for their retirement a move that will create still larger budget deficits.

This "funding gep" was closed in Chile by increased public borrowing, through government bonds that offered returns above the rate of inflation. The private-sector fund management companies set up to invest employees' pension contributions were required to buy these bonds.

(These investment restrictions have now been relaxed since the growth of assets under management has been so swift - privete pension schemes can now invest in corporate bonds, foreign debt and equities.)

However, Chile had a public sector surplus at the time it instituted pension reform. European states are already heavily burdened with publicsector debt and are unlikely to be able to follow this route. Moreover, Chilean pension reform came about as part of a bolesale reform of the domes-

easing foreign exchange con-trols and a widespread programme of privatisation. This gave rise to strong economic growth which in turn helped invested assets outperform inflation.

European pensions experts say thet enthusiasts for the Chilean model tend to gloss over its shortcomings. One is the spiralling sales costs created by fierce competition between the fund managers as they compete for new mem-

Another is e growing prob-lem of employees evading the compulsory contributions. Also, the guaranteed minimum of 20-25 per cent of national average earnings is too low to be acceptable in many industri-

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alised countries.

But even if the Chilean expe rience cannot be replicated easily in western Europe, pen sions experts believe that the countries of eastern Europe could learn much from it. In these former communist countries, governments urgently need an alternative to pay-asyou-go systems that pay low benefits to large numbers of people. Mr Callund notes that the macroeconomic picture in some east European states is similar to that facing Chile in the late 1970s.

And while there are political and fiscal obstacles in western Europe to converting from pay-as-you-go pensions to a funded system at a stroke, the transition is one that will have to be made - if only gradually. How each country makes that transition will reflect not only its demographic and macroeconomic setting, but its cultural

### LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

# Labour's pursuit of City support

Sir, Professor Buiter (Letters, January 4) writes that the threat of a City "test" of e Labour government should lead Labour to commit itself to the City's favourite proposal -Bank of England independence. But what claim would Labour have to being either the party of justice or of sound economic management if it were to give in to such special

It is not as if City approval is a true mark of good policy. The City heartily approved of the Lawson boom until too late -

Criteria for

bonuses

test passed, but policy disaster. a balanced approach to the Economic success, on the other hand, only awaited former chancellor, Norman Lamont's failure to "reassure" the City that sterling would stay within the exchange rate mechanism. Furthermore, many current

problems can be traced to years of basing policy on the maintenance of "coincidence", favouring City interests over manufacturing and most recently the hysterical pursuit of ever-lower rates of inflation, with astonishing disregard to the interests of manufacturing.

interests of manufacturing and other sectors and emphasis on long-term goals, not appeasement of City speculators.
But Bank of England inde-pendence pulls the other way.

seeking to hand over policymaking to City interests. For Labour to turn the Bank into a privatised quango to pursne low inflation might win City favour, but it would let down the country. James Forder,

However, it raised another

question. If the broker had to

rely upon the undisclosed cli-

ent. how could he know his

customer as required by the

We also found the institu-

tions unwilling to divulge

information about their clients

and so, if we wanted to continue doing business, we had

to adopt the attitude that the risk was minimal and thet no

honourable institution would

in fact rely upon its disclaimer,

I never had the guts to suggest to the writer of the letter that I would contact his chairman to ask whether he was

aware that his organisation

was prepared to do business in this fashion.

The institutions have only

themselves to blame if they

find they are under attack.

R Sturmer.

49 Tor Bruan

but these days who knows?

regulators?

fellow in economics, What is required of Labour is Oxford OX1 2DL

### Newt and his mother

Sir, Newt Gingrich, Speaker of the US House of Representatives, said the conduct of Ms Connie Chung was "despica-ble" ("Republicans bail an amazing day", January 5), referring to her interview with his mother. I would think that Gingrich would rather admire Ms Counie Chung. On his first day of service as Speaker she was able to publicly embarrass him by using the most unsuspecting weapon: his mother. How long did it take Gingrich to dig up dirt on former Speaker Jim Wright? Perhaps if he had hired Ms Chung. . . Eileen M O'Connor. 20 Edgewood Road,

# New Jersey, US

Turn rail

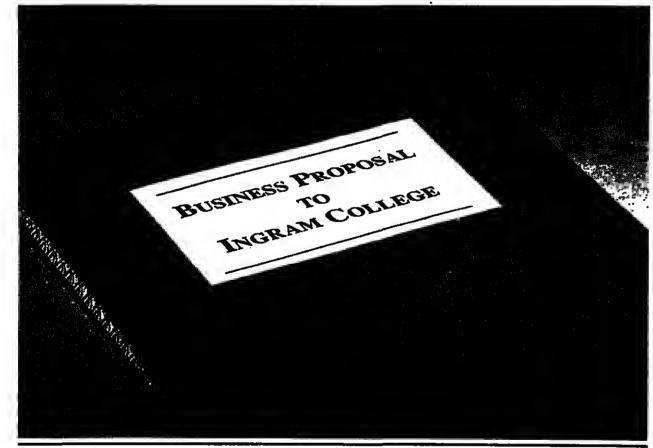
into road From Mr Alan G Saunders

Sir, While stuck in the (now seemingly inevitable) traffic jam going south on the M6 a few days ago we were, for a good half-an-hour or so, in close proximity to the main West Coast Railway.

During that time one train went by. That is, one train in a period of more than 30 minutes and on a track which took up as much space as the motorway which was clogged with

It is apparent that the railways have been in decline now for decades and that e dramatic rethink is necessary. To tarmacadam present railway tracks and to open them up to commercial traffic (freight and passenger buses) would not only relieve congestion on the motorways but would also provide direct access to city cen-tres for public transport and commercial vehicles

If the present rail privatisation proposals are enacted then one can only assume (and hope) that the commarcial facts of life, which have thus far been ignored, will dictate that a more efficient use is made of this country's slender land resource. Alan Saunders, "Tigh Ruadh" Hazelwood Road,



### All over the country perfectly sensible businessmen and women are working on their school projects.

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**EDUCATION MEANS BUSINESS** 



### Institutions' monstrous view on liability for clients no one prepared to take the responsibility. From Mr R Sturmer.

From Mr Philip Daubency. Sir, Jim Kelly refers ("Disclo Sir, I refer to your report, sure of board bonuses increases", January 4) to the fact that e number of electric-"Fund managers face demands from banks to identify clients" (January 5). Two years ago I raised the matter with the Financial Law Panel because ity companies, which appear to be picked et random, had based bonuses on five different of the potential financial problems that could ensue from the sets of criteria. attitudes of many leading This is hardly surprising as investment managers.

of the five companies named, four are of differing natures. Yorkshire Electricity is an English regional electricity and energy company; Scottish Power is both a Scottish regional electricity company and a generetor; National Power and PowerGen are English and Welsh generators; and Nuclear Electric is a nuclear generator still in the public sector. Therefore, it should come as no surprise that such a group of leading companies, albeit all in the electricity industry, use differ-ent criteria when setting out their policy on bonuses.

Electricity Association, 30 Millbank, London SW1

From Mr Graham Watson

Sir, Your leader, "No peace for the timid" (January 4), is

supported by the experience of

a small group of Liberal Demo-

crat MPs, which visited Israel just before Christmas. Our

meetings with Israeli and Pal-

estinian leaders suggested to

us that the peace process has

Brokers almost always acted

as agents, and one could envisage a situation where it would have appeared that the market consisted only of agents dealing with each other and with

As the director responsible for compliance and risk of an

institutional stockbroker, I was

greatly concerned to receive from many institutions letters stating that they had no liabil-ity for their clients as they

were acting only as agents.

It seemed monstrous that our leading insurance compa-

nies, pension fund managers

and discretionary investment

fund managers should be

adopting this attitude, even if

legally they may bave been

within their rights to do so.

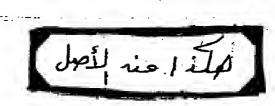
Why the Middle East peace process has stalled

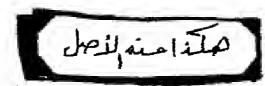
First, neither side is able to rein in its extremists. Second. the Lib-Lab coalition's freedom of manoeuvre is restricted by the unpopularity of its domestic policies at home. Finally, no wey has yet been found of bringing Syria into the equa-tion; and Syria is essential to a

lasting Arab-Israeb peace. The difficulty also lies, however, in the fact that the prize-

TV lights are switched off and the protagonists for peace must now get down to the nitty gritty. The international community has invested so much in peace that it must not let the initiative fail. Graham Watson, MEP for Somerset & North

10 Beloedere Road, Taunton





### FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

# Monday January 9 1995 González

on the wane

Mr Felipe González, the Spanish prime minister, has presided over his country for 12 years, two-thirds of its period as a modern lemocracy. He has brought Spain into the mainstream of European integration, greatly increasing its standing in international affairs. Yet ever since he won the general election in June 1993, the star of Mr González'e minority Socialist government has been on the

migration of

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The latest allegations of government corruption and wrong-doing, together with the slide of the peseta on the currency markets, have heightened the impression that the prime minister has lost his grip. Spain appears in the threes of a spell of political uncer-tainty that could eventually bring early general elections.

Mr González bears a varying degree of responsibility for his woes. The man hailed as the uni-fier of the Spanish left has proved mcapable of healing his party's factional quarrelling, and of grooming a successor from within its ranks. Other misfortunes stem from misbehaviour by subordinates. The recent accusations against former security chiefs euspected of organising an undercover war against Basque separatists 10 years ago, though serious, are not by themselves sufficient to drive Mr González from office. Yet these allegations, extending the series of scandals of the past three years, have wrought fresh damage to Mr Gonzalex's image and credibility.

### Lacklustre opposition

The Catalan party CiU, on whose support Mr González relies to stay in power, has said it will continue to back the government. The conservative Popular party, headed by Mr José Maria Aznar, has thus far been a lacklustre-opposition. But if the party achieves a victory in the May regional elections similar to its sweeping win in last June's European elections, a move to topple Mr González would become feasi-

On the economic front, progress in reducing the hudget deficit has been uncomfortably slow, the official 24 per cent unemployment. rate, while over-stating the true and policy but that he wants to.

economic structures. Nonetheless Mr González has achieved some economic successes. He has introduced long-overdue reforms to relax hiring and firing rules without sparking serious trade union unrest - an accomplishment that Mr Aznar might envy. The government is pushing forward telecom-munications liberalisation, pensions reform and deregulation of other protected sectors. After three consecutive years of eco-nomic growth well helow the European average, the OECD is forecasting 1995 grose domestic line with Spain's EU partners.

### Inflation fears

Unfortunately for Mr González accelerating domestic demand and the falling peseta have sparked fears that inflation - now an underlying 4.4 per cent - could soon rise. These worries, coupled with Mr González's political set-backs, have provoked strong selling on the securities markets, driving up peseta yields to more than 4 percentage points above those on D-Mark bonds, and forcing the Bank of Spain last week to raise its benchmark money market rate from 7.35 per cent to 8 per

If the interest rate rise chokes off the recovery, Mr Gonzalez's political difficulties will intensify. However, the government still has an important agenda to fulfil. It must continue to confront the serious structural problems besetting the economy. During Spain's EU presidency in the second half of the year, the government will have to rally international support for its plans to shift EU resources towards the Mediterranean region and north Africa.

In all these fields, Mr González can increase his room for manoeuvre through active steps to free his government from the taint of impropriety. Yet the corruption scandals will loom less large if he also successfully tackles fundamental economic questions. There is too much to be lost by not ng and increasing momentum on economic reforms.

Mr Gonzalez now needs to demonstrate decisively not only that he can reassert his grip on party position, underlines how far Spain still has to go to modernise its tial successor to belp him to do it.

# The task for Tony Blair

Six months into his tenure as Labour leader, Mr Tony Blair can already claim to have turned his party into a more effective opposition, as well as an unprecedentedly popular one. He has adeptly exploited the divisions in the Conservative party over economic management and Europe, and waged a skilful campaign against the government's tax increases. He can also claim progress in repositioning Labour in the public

consciousness,

For all these gains, however, Mr
Blair's task is only beginning. Next comes the battle over-replacing the socialist romanticism expressed in Clause IV of the par-ty's constitution - a struggle he must win by securing an unambiguous statement of social democratic values without making hackstairs concessions to the trade unions. Beyond that he needs to establish a coharent alternative to Conservative rule. He must start showing that after more than 15 years in opposition Labour understands the realities

Many in the party clearly do not. Even in the shadow cabinet, there are those who think it enough for Labour to rest on its 30-point opinion poll lead and take pot-shots at the Tories. Their judgement is doubly wrong. Economic recovery may refloat the government's fortunes. If it does not. Britain cannot afford its replacement by an administration without a credible programme.

Not that Mr Blair should be expected to produce this year a detailed manifesto. He has a right to pace himself and to leave precise judgements on, say, income tax rates until nearer an election. He can also argue that the countless policy documents Labour pro-duced for the last two elections did more to obscure than illuminate its strategic position.

### Greater clarity

But in a number of specific areas greater clarity is needed right away. Moreover, Labour must project a greater sense of how the policies it is currently elaborating fit together. Without such a conceptual framework, there is a risk that it will simply appear incoherent, as it has done over education in recent weeks. The most important test will be

omy. Mr Blair has promised a target for growth to sit alongside that for inflation which he would inherit from the present government. He has not explained which macroeconomic levers a Labour government would pull to ensure that the two goals did not conflict, nor which would take precedence If he is serions about sticking to an inflation target and eschewing crude demand management, he must admit that faster growth will result from long-term supply side reforms, not annual targets.

### Welfare state

Another crucial area is the welfare state. Here Mr Blair appears to have understood what many in his party have long resisted - that higher public spending on social security benefits is a sign of failure not success. He also seems to appreciate that the best way to tackle poverty is to help people hack into work. But he has been short on specifics. As a starting point he could state whether he endorses the proposals of the Social Justice Commission to tax child benefit and cap increases in

the state pension.
In education, Mr Blair could send an important signal by clearly endorsing the idea of using the tax system to ensure that those who benefit from higher education pay the cost. That is clearly the fairest way to fmance the widening of opportunities he has promised. He would also do well to clear up recent confusion on schools, by demonstrating that the party accepts unequivocally the benefits of parental choice and devolved responsibility.

These are by no means the only areas in which Labour is currently vulnerable to charges of excessive vagueness or obfuscation. It now calls itself the party of Europe, for example, but has yet to provide much explanation as to what that might mean. Nearer to home, Mr Blair has yet to make a convincing case for his decision to set constitutional reform - in particular devolution in Scotland and Wales - as a first priority of an

incoming Labour government. Above all, though, his challenge this year is to demonstrate that Labour can do more than assist the Tories to self-destruct. He needs to show sceptical voters that Labour is capable of effective the overall approach to the econ- government as well as opposition.

### hoppers seeking bargains in a bazaar often find that few Items are as attractive as they seem at first sight. International fund managers who started 1994 with a great rush of enthusiasm for India have experienced much the same feeling.

In the past year, foreign investors have grown more aware of the possible barriers to progress both in the economy and in the stock mar-ket - including the technical difficulties of doing business in India's antiquated market conditions. There is also political uncertainty over the future of the government's economic reforms that have encouraged international trade and investment in the past three years.

But while investors are unlikely to display the same zest for India in 1995, most who have developed an interest in the country plan to persevere. They believe it offers enormous long-term potential, even if the immediate outlook is less than

"india is one of the top three markets in the world for us. Not among emerging markets but among all markets." says Mr John Moore, head of the Bombay office of Barings, the UK Investment bank.

The attractions of india remain unchanged. It is the developing world's second largest economy after China. Its 890m people offer huge markets, a large reservoir of cheap labour and pools of highlyskilled managers, engineers and

Unlike China, it has most of the basics of the capitalist economy in place, including a solid legal code, commercial banks and an active stock market. Many Indians speak English, the language of international husiness. The pro-market economic reforms launched in 1991 by Mr P.V. Narasimha Rao, the prime minister, are steadily removing the shackles placed on free enterprise in the previous 40 years.

Foreign investors have put about \$3bn into the Indian stock market and a further \$4hn into international offerings made by Indian

But interest from abroad has declined sharply in the past two months. In November, the last month for which figures are available, foreigners made net purchases in India of just \$10,9m compared with a monthly average of nearly \$200m for the previous six months. December's figures are expected to be similar. Fund managers have continued to buy Indian companies' international issues - but only after securing big price discounts,

A year ago, India was virtually a new market to foreign investors. A government ban on foreign portfolio nvestment was lifted only in late 1992. Fund managers started investing in significant amounts only in late 1993. But much of this rush has

# Mixed offerings at the bazaar

Foreign fund managers have become more wary of the Indian market, say Stefan Wagstyl and Martin Brice

been accounted for hy funds with negligible holdings of indian paper buying their first \$50m or \$100m of stock. Now that they have established footholds in india, they are taking their time about expanding their portfolios - and combining fresh purchases with some selling. There are reasons for their cau-

tion. First, the international climate for equities has generally turned sour following worldwide increases in Interest rates, especially in the US. Emerging markets, which saw a surge of investment early in the year, are now mostly below their summer peaks, having fallen further after the devaluation of the Mexican peso last month.

In India, equities rose more than 100 per cent between mid-1993 and mid-1994. Those international investors who entered the market early caught the end of this surge; but those who invested after the summer have suffered from a sharp correction which has taken the Bomhay Stock Exchange's index of leading stocks down by more than 15 per cent.

The archaic trading, settlement and share registration systems of the market have also put off some fund managers. The market is often not transparent and sometimes illiquid. Despite regulatory and administrative improvements, payments for shares can take a month to arrive and the registration of share ownersbip up to three months.

To avoid these burdles, many international investors prefer to buy international securities offered by Indian companies, mainly Global Oepositary Receipts which are traded on the lightly-regulated Euromarkets.

As Mr Nigel Rendell, emerging market strategist at James Capel, the UK broker, says: "Most people have steered away from investing directly in india, because of settlement problems. The GDR is the most efficient method of putting money in.

However, CDRs have some disadvantages. The 50 companies that have made issues are among the largest Indian companies, which tend to trade on higher multiples of earnings than smaller companies making the shares more expensive



Bombay SE Index



to buy then the rest of the market. Small and medium-sized companies, which some fund managers believe have the best prospects in the fastderegulating Indian economy, are barely represented on the Euromarket. Also, the market in Indian GORs, capitalised at about \$4bn, is much smaller than the \$120bn domestic Indian market - making the prices more volatile.

Yet despite the technical problems, India has established itself firmly in the international investors' world. About 20 institutions are active on the Bombay Stock Exchange; more than 200 others have registered with the indian authorities and are planning to invest at some point. Jardine Fleming, the Hong Kong-based investment bank, estimates the list of



potential investors for south Asian stock is even larger - 602 investors bid in the recent \$600m sale of shares in Pakistan Telecom, the telecommunications carrier, Jardine Fleming believes that a similar Indian offering would attract at least as many buyers. However, few of these buyers are

likely to rush into the market soon. The ruling Congress (I) party's defeats in the recent state elections has raised fears that the prime minister could relax control of public spending to recepture lost votes. This could push up interest rates and inflation, which is already running at more than 9 per cent, and stifle industrial growth.

The next annual budget, duc next month, is seen as a test of future economic policy. There is also con-

cern that the electoral defeats could herald a prolonged period of politi-cal uncertainty, particularly if Congress fares badly in a second round of state elections in February.

Compounding these concerns is a worry about the scale of planned equity issues. in the domestic market, companies have already raised about \$8hn In the financial year that started in April and plan a further \$6bn before the end of March. In the Euromarket, they bave raised in excess of \$2bn, with another \$500m in the pipeline.

in addition, there is a growing flow of stock from the sale of government holdings in state-controlled enterprises. Investors are attracted to new issues because they are priced at discounts of up to 20 per cent to the market; but fund managers are selling other stocks to raise cash for the primary offerings

a clear sign of indigestion. "The over-supply of stock is affecting the whole market," says Mr R Balakrishnan senior vice-president of DSP Financial Consultants, a Bombay broker.

ortunately the economy is recovering well from the stagnation of the early 1990s. Output is expected to grow by more than 5 per cent in 1994-95, up from 3.8 per cent last year. Mr Manmohan Singh, the finance minister, helleves that annual economic growth of 7-8 per cent is within

If he is right, there will be ample scope for continuing sharp increases in profits, which rose 70 per cent at the net level last year and are forecast to rise 35 per cent in 1994-95. Profits growth, combined with the recent fall in share prices. has brought down the prire/earnings multiple - a key measure of value - from more than 25 to about 18 for the whole market.

Some investors believe these fig ures already make the market attractive. Mr Tristan Clube, direcor of Edinburgh-based Martin Currie Management, which runs the \$270m India Opportunities investment fund, says: "It has been a difficult market to make money in this year. But if you come in at the start of 1995 you would be pretty impressed by India."

Others, including Mr Balakrishnan, argue that the scale of new Issues overhanging the market will prevent equitles from benefiting from the recovery in the real econ-

Mr Aiit Dayal, a director of Jardine Fleming's Bombay office, takes a middle view. "We see prices rising. But any sharp rally will not come until the second half of the

Foreign investors are still in the bazaar. But they are picking over the goods much more carefully.

# A tax revolution in the making

ation on what people spend rather than on nat they earn? It may seem improbable: no such revolutionary proposal is to be found in the Republicans' "Contract for America", their manifesto that will set the legislative agenda for the next few months. It contents itself with piecemeal changes such as a lower capital gains tax and child tax cred-

Yet the contract hardly represents the summit of Republican ambitions. Newt Gingrich, the new Speaker, regards it as a prelude to more sweeping reforms that will take years, rather than months, to devise and implement. Although no decisions have yet been taken on longer-term tax goals, the notion of exempting all savings from taxation appears to be gaining support - and not just among Republicans. There is, for example, the "USA" (Unlimited Savings Account) plan jointly advocated by Pete Domenici, the incoming Republican chairman of the Senate hudget committee, and Sam Nunn, one of the most respected conservative Democrats in the Senate.

The idea of replacing ordinary income taxes with a levy on "con-

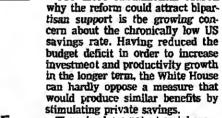
ight the US become the sumed income" has been popular among academics since the late 1970s when a committee of experts led by Professor James Meade proposed this reform in the UK. Un tunately, the concept is often misunderstood. Non-experts assume there are only two alternatives: direct taxes on income where the rate structure can be adjusted to ensure that high earners pay a larger fraction of income in tax; and indirect taxes on consumption such as sales taxes that are "regressive" because they are levied at the same rate on everybody.

The Meade-type reform favoured by Nunn and Domenici transcends these categories. In essence, the tax base for individuals would be ordinary income ptus net cash flow from financial transactions; horrowings or asset realisations would thus increase your tax liability. while purchases of equities or bonds would reduce it. It would be equivalent to a direct tax on income with an exemption for all forms of saving, since it would be paid by individuals, it could be levied at higher rates on the well-to-do. Businesses would also pay taxes based on cash flows: the corporate base would he sales revenues minus the cost of inputs purchased from other companies, such as plant, equip-



**AMERICA** 

ment and inventories Why is so profound a tax reform even remotely feasible? In the first place, the new Republican Congress seems more open to radical ideas than any in recent memory. If a consumed-income tax ever received a fair public hearing, the battle would be half won. There is also acute concern over the complexity of the present tax code, especially for businesses. Much of the com-plexity is caused by attempts to measure the economic return on assets, which is what economists mean hy income. By basing taxes on cash flows, the Nunn-Domenici plan avoids most of these difficulties: there is no need, for example, to make allowances for either depreciation or inflation.



tisan support is the growing con-cern about the chronically low US budget deficit in order to increase investment and productivity growth in the longer term, the White House can hardly oppose a measure that would produce similar benefits by stimulating private savings.

The more fundamental reason

There is also a potent social argument for eliminating the double taxation of saving inherent in conven tional income taxes, where the income from savings accumulated from taxed earnings is itself taxed. Since Republicans hope to trim the public safety net, individuals need to save more to guarantee their own economic security.

Some economists argue that exempting savings from taxation would do little to boost savings rates: the increased incentive to postpone consumption would be offset by an "income" effect - people would feel wealthier as a result of the reform and so less inclined to save. Rudy Penner, a former director of the Congressional Budget Office and one of the authors of the Nunn-Domenici plan, believes such pessimism is unjustified. In aggregate people would not feel wealthier because the new rate schedule from income tax.

would be set to ensure that there was no loss of federal revenue, despite the exemption for saving. He points out that, at every

beavily while others save almost nothing. The new tax regime would penalise the profligate and reward the prudent. Once Americans adjusted to the new fiscal climate and grasped that one of the princ(pal determinants of their tax bill would be the level of their saving, behaviour would surely change.

Perhaps the strongest objection is the alleged difficulty of the transition. Owners of financial assets have accumulated them out of taxed income. If they were taxed when they consumed these assets, they would face double taxation. This is a genuine problem but the same argument could be made thut never is) against the introduction or extension of a value-added tax.

In any case it applies with force only to a small minority of affluent individuals: most Americans have few assets besides their houses and occupational pensions. There is no reason to feel too sorry for these wealthy losers. In the longer run they would benefit greatly from taxfree saving and from the enhanced dynamism of an economy liberated

# **OBSERVER**

### Greeks baring arms

■ France begins its presidency of the European Union with the abrupt discovery it's not the only country highly sensitive about the status of its language.

Alain Lamassoure, the French European affairs minister, recently triggered a thunderbolt from Mount Olympus by suggesting the number of EU working languages be reduced from nine - including Creek - to five: English, French, German, Italian and Spanish.

Creek diplomats, MEPs and intellectuals are now campaigning against any downgrading of the language of Homer, Plato and Papandreou. They expected better of France, whose president Valery Ciscard d'Estaing made a speech in correct but curiously accented Greek when Greece joined the EC in 1980. Yannos Kranidiotis, deputy foreign minister, will take up the cudgel in Paris this week.

Yet surely the languages of the EU's smaller members must face a difficult time, as the Union expands? When it had 12 members and nine languages, up to 33 interpreters were required to cover a meeting; with Sweden and Finland joining the number rises to 110. The advent of Poland, Slovenia

or the Czech Republic could reduce proceedings to a modern tower of Babel. Anyone want a job as a Finnish-Slovenian interpreter?

### Mural mourning ■ The Marquess of Bath says the

55m Titian painting stolen from the state drawing room of his Longleat House beld no sentimental value for him, although he is, understandably, grieving its loss.

He appears far more at home with the erotic murals - his own work adorning his private apartments. These have the advantage of being part of the masonry - and thus relatively thief-proof - and, since being included in the official tour. have proved popular among visitors to his 9,000 acre estate. But the Titian work - Rest on the Flight into Egypt – certainly leaves a gap. Perhaps time for the 62-year-old Marquess to get out his paints and brushes?

### Counter offer

■ Fast-food manufacturers feeling the need to douse their gravy with some gravitas often turn to sponsoring academic research. Now US Mexican food company Taco Bell is spicing up its menu by seeking "a recognised scholar to fill



nothing left to abolish'

the Taco Bell Chair in Real Estate Management" at the University of California. Send in your cv and three referees but please - no home-grown recipes for re-fried

### Bonn voyage

■ After only 18 months, Peter Hartmann, Germany's ambassador in London, is returning to Bonn, where the former foreign policy adviser to Chancellor Kohl has

### landed a plum joh as one of the foreign ministry's two state

secretaries. A member of Kohl's Christian Democratic Union, Hartmann is returning to give the COU a foothold in the foreign ministry, preserve of the liberal Free Democrat party. Kohi's junior coalition partner. Jürgen Oesterheld, a career diplomat and currently amhassador to Turkey, is taking over the London post. Hartmann has enjoyed enhanced status on the diplomatic circuit

thanks to his close relations with Kohl, though he has been rather less of a bon viveur than his predecessor, Hermann von Richthofen. One habit he's picked up - the seasoning of dinner party speeches with English-style jokes may have to go once he's back in the ever-sober Bonn.

### Russian bet

■ Chechnya may be making Russia's economic prospects bleaker than ever but Thomas Blake, a 26-year-old defector from N.M. Rothschild, takes the long view. He bas just passed the exam with flying colours - to be a member of the St Petersburg Stock Exchange, possibly the first foreigner to join a Russian

### stock exchange. "Everyone else was going to

Moscow, so I bet there might be a good niche in St Petershurg," he says. After four years with Rothschild be went into the import-export trade, got to know Vladimir Corbunov, chairman of St Petersburg's stock exchange, and has never looked back. Gorbunov put him In touch with a good partner, Blake plans to repay him by introducing foreign investors to St Petersburg's infant stock exchange.

There are only 20 shares listed at the moment but Blake is bullish: 'My time frame is not one year but five to 10 years. By then Russia could be comparable with the US stock market." With that sort of time frame no wonder he quit Rothschild.

### God's law

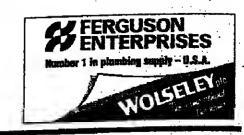
■ A biologist, an architect and an economist were arguing over God's early training. "He was a biologist," says the biologist, "otherwise how could He have created all living things?"

"But before that, He built heaven and earth, so must have been an architect," says the architect. The economist raises an eyebrow:

"Where do you think the chaos came from in the first place?"

# FINANCIAL TIMES

Monday January 9 1995



Rightwing group adds to pressure on PM

# Japan coalition at risk as partner faces split

Japan's coalition government will be under pressure this week from the threatened hreak-up of the Social Democratic party, sec-ond-largest member of the threepartner alliance and headed by Mr Tomiichi Murayama, the

A defection attempt led by members of the SDP's right wing weakens Mr Murayama's authority on the eye of his departure for Washington for a summit with President Bill Clinton on Wednes-

day.

Fortunately for Mr Murayama, there are no urgent trade disputes for resolution at the summit, which is focused on improving ties during the 50th anniversary this year of the end of the second world war.

Four leading members of the SDP, formerly the Japan Socialist party, spent the weekend seeking support for the formation of a centre-right group, intended to be the nucleus of what they hope will become the third-largest

ment for the time being, hnt stand against government parties in local elections in April and an

upper house poll in July. The group, provisionally named the New Democratic League, will hold its first meeting today. Its leader, Mr Sadao Yama-hana, former SDP chairman, plans to register as a parliamentary group - precursor of a party proper - before the next parliamentary session on January 20. Political analysts believe Mr

Yamahana, who is supported by

Mr Wataru Kubo, the SDP's second-in-command, may take between 10 and 40 defectors with him, depending on the success of his lohhying over the next week. The hreak-up of the SDP has been widely expected, as a conequence of discarding nearly all its old policies to enable it to share power with its old conservative enemy, the Liberal Demo-

cratic party, after ousting the previous coalition government This is the latest stage in the

political line-np, after last month's formation of the New Frontier party from the merger of nine small groups of mainly for-mer LDP politicians.

However, the SDP break-up attempt has come earlier than many expected, in splie of efforts by the SDP leadership to persuade Mr Yamahana to delay. One of his supporters said the split was needed now to give the group time to prepare for local elections. This was the last chance to set up a three-party structure - LDP, NFP and the new group - he argued.

The LDP moved swiftly at the weekend to try to patch together the coalition by offering an electoral pact with alliance partners in 30 districts in lower-house elections, a useful offer consider-ing the power and wealth of its

local support groups. Mr Yoshiro Mori, the LDP's

number two, criticised the breakaway plan and reminded would-be SDP defectors that Mr Murayama was still their boss.

# Ciller pledges to relax laws on freedom of expression

By John Barham in Ankara

Mrs Tansu Çiller, the Turkish prime minister, has promised to remove a constitutional clause used to control the media and political opponents, after growing international criticism.

Mrs Ciller said she would seek to remove article 14 of the Turk-ish constitution, which prohibits any activity threatening the "indivisible integrity of the state" or "endangering the Turkish state and republic".

In December, a security court sentenced eight Kurdish MPs to 15 years in jail for advocating separatism and violating Turkey's strict anti-terrorism laws. The verdict provoked widespread international criticism, and was an important cause of Turkey's failure to reach agreement on a n with the E

pean Union last month. On the eve of the EU meeting, Mrs Ciller offered to hring Turk-ish legislation into line with the **European Human Rights Conven**tion. Although Turkey is a signatory, its laws violate the convention's provisions guaranteeing

freedom of expression Officials hope her latest pro-posal, part of a package of wider political reforms, such as lowering the voting age from 21 to 18, will defuse European opposition to customs union. A new meeting on union is expected to be held in

Brussels in March. The constitution was written by generals who seized power in military coup in 1980. The coalition government planned to introduced a political liberalisa-



Tansu Ciller: proposal is part of a package of wider political reforms

FT WEATHER GUIDE

tion package in 1991, but has introduced few changes Mrs Ciller called in March for the eight Kurdish MPs to have their parliamentary immunity lifted, allowing them to be prose-

cuted. The government had also ordered an escalation of the security forces' war against the senaratist Kurdistan Workers party in south-eastern Turkey. Despite Mrs Ciller's proposals,

sign of easing its harsh press controls. Istanbul police, on orders

1020

1030

HIGH

from an anti-terrorism court, yesterday seized editions of Ozgūr Ulke, a pro-Kurdish Turkish-lan-guage daily newspaper. The court ruled that four articles in Saturday's edition and an editorial yesterday contravened strict laws against advocating separatism. Ozgûr Ulke appeared in other parts of the country because the court decision covered only papers printed in Istanbul.

Kurdish hopes founder on warlords' rivalry, Page 4

# **BA** chief hints at possible settlement with Virgin

Sir Colin Marshall, chairman of British Airways, has hinted that an out-of-court settlemeet may still be possible with Mr Richard Branson's Virgin Atlantic airline over the "dirty tricks" affair. His comments came as Virgin Atlantic charged that BA was still engaging in "anti-competi-

tive behaviour". Virgin said it received signed affidavits over the past few weeks from passengers who said they had been approached by BA staff trying to persuade them to switch flights to BA.

Sir Colin, speaking publicly for the first time since a US court gave Virgin the go-ahead last week to bring a near-\$1bn anti-trust case against BA, said he was "disappointed" that the judge had dismissed only five of Virgin's claims, allowing the central three to stand.

However, he suggested both sides might baulk at the high costs of a US legal case.

"We are clearly considering our position in respect of the three [claims] that remain and recognising that it is probably going to take two years before the case comes to trial and recognising that the costs have to be borne by the individual parties, irrespective of the result," said Sir Colin. "I think the other side may be thinking about that ooe,

Sir Colin repeated his view that there was "no case to answer" and that Virgin would not succeed with its action. He said there had been no con-

tact with Virgin since last Tuesday's ruling as It was "far too

But, asked if he would rule out an ont-of-court settlement, Sir Colin responded: "Yon can never

rule anything out."

Virgin is unlikely to be persuaded to drop its action, which alleges that BA has used its monopoly power at London's Heathrow and Gatwick airports to try to squeeze Virgin off transatlantic routes.

Mr Branson's airline claimed sisting with its efforts.

We have affidavits from passengers from within the last few weeks, and anti-competitive activities [by BA] have gone on throughout this period. We will be fighting the antitrust case on that basis."

Mr Branson said he was "depressed but not entirely sur-prised" that the activities were

He said he was under legal advice not to discuss further

Virgin has claimed damages of 3325m against BA, but US courts have the power to treble that under legislation on abuse of

BA's Heathrow plea, Page 5

# THE LEX COLUMN The Detroit Blues

manufacturers were celebrating at their annual bash in Detroit last week. Vehicle sales in the US last year topped 15m; all three of the hig groups are beoefiting from a slew of new mod-els and profits – for Ford and Chrysler at least - are at record levels.

But is this all just another example

of auto industry hubris, 1990s-style? The stock market seems to think so. Auto stocks are trading on 1994 price-earnings multiples little more than a third of the market average. Before their recent bounca, GM's shares had tumbled 45 per cent from the high hit before last February's turn in US interest rates.

With low interest rates fuelling lomestic demand and a high yen keeping the Japanese competition at bay, it would have been hard for Detroit no to have staged some sort of a commercial comeback. But with more rate rises to come, demand growth is likely to slow. Moreover, the Japanese are clinging stubbornly to their 23 per cent share of the US market, the yen notwithstanding.

Nevertheless, assuming a further 20 per ceot advance in profits this year, a prospective price-earnings ratio of about four for both Ford and Chrysler looks low. Both companies demonstrated last year they could make good new vehicles more efficiently than ever. And with the experience of the last downturn still fresh in their minds - and, in Chrysler's case, a big shareholder breathing down its neck -it seems likely they will be more care-ful than in the past with their growing cash mountain

The higgest doubts hang over CM. While it can make money in financial services or computer systems, the world's higgest automotive manufac-turer is yet to show it can make money from cars and trucks. The new management may be brushing up its act, but nearly four years into a recovery is surely too late to be going through the sort of "teething problems' GM has experienced.

One more good year in the US car market would at least leave the health of GM's balance sheet largely restored. And, provided the transfer of EDS shares to its pension fund receives approval, the company could also end 1995 without a pension deficit - an almost unimaginable position only two years ago. If vehicle sales con-tinue to rise through 1996, GM's investors could then benefit from the sort of surging cash flow that has made holding Chrysler shares a worthwhile Dow Jones Industrial Average



experience. But don't count on the Fed not to ruin the party.

Japanese markets

The Nikkei finished the first week of 1995 with a sigh. The close, at around 19,500, was just below the mid-point of 1994's unusually narrow range of between 18,600 and 21,500. There is little reason to believe it will escape this band for at least six months. At this level the markat is valued at 76 times prospective earnings, which

even by Japanese standards is asking a lot of the corporate profits recovery. Other measures of value more applicable to Japanese companies, such as cash flow or sales multiples, have harely moved during the past year because of a decline in corporate capital investment and stagnant company turnover. Rising real interest rates are another damper; while the yield on long-term Japanese government bonds has risen from 3 per cent to 4,7 per cent over the past year, that on equities has remained at 0.7 per cent.
With few signs that the Tokyo mar-

ket can break out upwards, what are the chances that instead it will fall through the bottom of the range? The higgest risks are a share-price collapse in Wall Street or a heavy sell-off by foreign investors in Tokyo. Japanese equities are one of the few important asset classes where US and European investors are sitting on a capital profit, 20 per cent in dollar terms over the past year, more than half of which is currency gain. The dangers of a fall will he at their greatest in the autumn. By then it should be clear bow sustainable the economic recovery will be.

Companies will also start to indicate the extent to which this year's earnings improvement can continue in

1996. It is at that point that foreign investors might be tempted to realise their gains. Given today's high multiples, the earnings recovery will have to be strong if the market is to avoid turbulence late in 1995. MAKETS

Corporate disclosure

The principle of not fixing something that already works is a sound one. But something clearly needs to be done about the Stock Exchange rules on the disclosure of price-sensitive information. Details about recent takeovers, most notably De La Rue's bid for Portals, were known in parts of the market well before the companies revealed their intentions. That much was clear from the exceptionally high volumes traded prior to the eventual

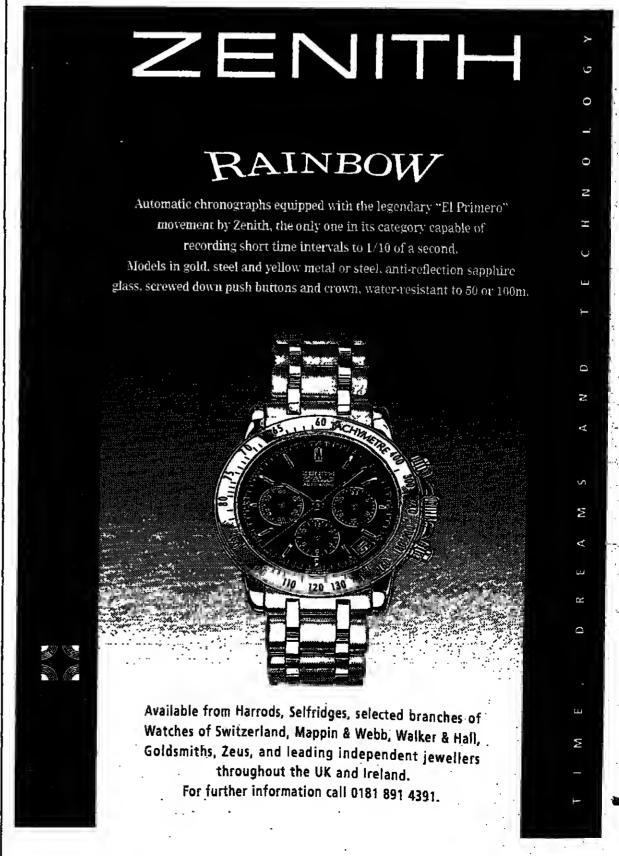
For price-sensitive information to leak into the market is clearly unsatisfactory; all investors should have access to relevant information simultaneously. The problem is not new. hut the increasing numbers of advis-ers involved in such deals may result in leaks becoming more common. In any case, the Stock Exchange's monitoring techniques mean such advantaged trading is picked up much more

quickly.

The Stock Exchange is determined to introduce new rules designed to maintain orderly markets. It appears to have shelved proposals to reverse trades benefiting from sensitive infor-mation or to publish details of transactions. Reversing deals would be fraught with legal difficulties and would undermine the market's integ rity. Publishing transactions would be expensive and bureaucratic.

The most significant measure to be implemented will probably be the exchange's ability to implement a trading halt of not more than 24 hours when unusually high volumes precede a price-sensitive announcement. Although this appears to undermine the principle of continuous trading. the exchange believes the rule will seldom need to be invoked before companies begin to reveal such informa tion voluntarily.

The measure is not without danger there is a risk the interests of share holders could be damaged rather than helped if good deals are not concluded because of premature announcement. Much will depend on how the proposals are implemented. At best, they should be viewed as experiments. If they prove unwieldy, the exchange should go back to the drawing board.



### **Europe today**

A decression will move east over the Shetland Islands reaching southern Norway in the evening. Rain will fall in Scotland, Northern Ireland and northern England. During the evening, tha rain will spread over the Netherlands, northern Germany, Denmark and southern parts of Norway and Sweden. Gala force winds are expected in Scotland, tha Low Countries, Denmark and northern Germany during the evening and night. Most of France will have a relatively calm day,

however, snow will fall in the Pyrenees and western parts of the Alos. Showers will develop in the central Mediterranean, affecting southern

### Five-day forecast

A depression over southern Scandinavia will draw Arctic air into the countries surrounding the North Sea. Wintry showers, some accompanied by

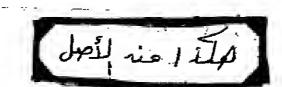
thunder, will develop. It will be very rainy in central and w France due to a frontal wave. More anow will fall on the western Alps and

Pyrenees.
The Mediterranean will be very unsettled with

**TODAY'S TEMPERATURES** Caracas
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We can't change the weather. But we can always take you where you want to go. Lufthansa

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# **MARKETS**



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BRONWEN MADDOX: GLOBAL INVESTOR It is not just the US pharmaceutical and healthcare industry which is relieved at the Republican capture of Congress. For many of the world's largest insurers, Republican proposals to alim down

environmental and healtho egislation would remove some of the greatest threats to their profitability. Page 16



MARTIN WOLF: ECONOMIC EYE The UK's stock of human capital is worth twice as much as the total measured net wealth of the personal sector. This makes policy for the family not just the heart of social policy, but also the most important of all economic policies. Unfortunately, family policy is a mess.

Ask three economists a 'yes' or 'no' question and one is likely to get three different answers. Yet there is agreement on one point as economists look ahead to what might happen to US bonds this year. It has to be better than 1994.

New York - Wall Street trade is dominated by familiar worries about interest rate rises. London - Trading volumes are only slowly beginning to recover to more normal levels and movement still lacks conviction. Page 14

**EMERGING MARKETS:** 

After the Mexican debacle, many investors are wondering whether Argentina will be the next Latin American economy to unravel. Page 17

**CURRENCIES:** 

full week of trading after last week's strong US non-farm payroll report. Page 17 COMMODITIES: Cocoa traders will be hoping that Germany's fourth

The dollar will provide the focus for the year's first

quarter 1994 cocoa grinding figure, will be high enough to sustain the rally that carried prices in London above £1,000 a tonne last week. Page 16

The UK government will tomorrow launch a wide ranging marketing campaign for the sale of its remaining 40 per cent stakes in National Power and PowerGen, the two UK electricity generators.

INTERNATIONAL COMPANIES: Legal objections raised by Portugal's securities and exchange commission (CMVM) have cast doubt over the planned sale by Banco Español de Crédito (Benesto), the Spanish bank, of its 50 per cent hokting in Banco Totta e Acores, Portugal's third largest bank, for Es153bn (\$944.3m). Page 15

STATISTICS

FT-A World indices .. FI Guide to currencies ... 17 London share service . 26,27 Managed funds ....... 24,25 Money markets. New int bond Issues

World stock mkt Indices.. 22

Trafalgar House will publish its formal offer document for Northern Electric this week - probably today - amid expectations that the government will refer the

Although Prof Stephen Littlechild, power industry regulator, is thought likely to oppose a referral, industry executives and analysts believe the political sensitivity of the bid will persuade ministers to set aside his advice. Separately Trafalgar will today formally requisition an extraordi-

The dollar is acquiring a

reputation in currency markets as the dog that

Pundits have spent much of

the past two years predicting a

dollar rally. For the most part,

they have been disappointed.

Indeed, an overwhelming number

of investors found themselves

caught out by the dollar in 1994.

Most prominent was Mr George

Soros, the hedge fund manager,

who admitted losing around

\$600m on St Valentine's Day

when a bet on the dollar against

The optimists, however, are at

it again. Sentiment towards the

US currency is clearly more bull-

ish than a few months back, a

fact underlined by the currency's modest rally since November.

forecast for the value of the cur-

rency next December is DM1.61

and Y104.5, according to London-based Consensus Economics.

That compares to the levels of

DM1.5575 and Y101.295 at which

the dollar was trading in New

favour of a rising dollar have a ring of déjà vu. A year ago, the mean forecast for the dollar in

December 1994 was DM1.78 and

Y112.5, with analysts citing stron-

ger US growth and rising interest

But the dollar peaked at DM1.7673 and Y113.58 by early

February and investors then had

to suffer as it fell by around 15

per cent to lows of DM1.4862 and Y96.05 by early November. Since

York on Friday night.

rates to lift the dollar.

Among analysts, the mean

the ven went wrong.

doesn't bark.

ern's sharebolders when it will ask them to eliminate a Northern article of association limiting any investor to 15 per cent of shares.

Removing the restriction requires the support of 75 per cent of shareholders and is crucial to the outcome of the contested Trafalgar bid. Trafalgar has secured the support of the 10 per cent of shareholders neces-

Trafalgar is fit to run a utility because of its complex ownership structure which Northern argues gives control to overseas-based minority shareholders. About a

4.8 per cent against the D-Mark

Several factors lie behind this

rally. First, Republican gains in November's Congressional elec-

tions led markets to conclude

that the US Federal Reserve

would be free to pursue a tougher

monetary policy. Then in mid-No-

vember, the Fed tightened policy

more aggressively than many

had expected, raising US short

term interest rates by three quar-

Sentiment has also been belped

by Fed intervention to support

the dollar. One UK fund manager

says: "What has changed is that

the Fed really does seem to have

a grip. The problem in 1994 was the Fed said it was moving pre-

emptively to combat inflation,

but it became increasingly clear that it was behind the game."

by a widening gap - both actual and expected - in real (inflation-

adjusted) short term interest rates in the US and Germany. in

the US, real short term rates rose

to 3 per cent, from 0.7 per cent,

between January and November

1994, while in Germany they rose

ness. Very few see the dollar sur-

passing its 1994 highs in 1995.

One of the most important rea-

sons for caution is the German

The dollar has also been helped

ters of a percentage point.

and 5.5 per cent versus the yen.

quarter of Trafalgar's shares are owned by Hongkong Land.

Several of Northern's fellow regional electricity companies believe there are few grounds for a referral since it will not reduce competition in the sector, and have not responded to a consultation exercise by Prof Stephen

Littlechild which ends tomorrow. However executives at most regional electricity companies and city analysts believe the government will refer the bid on "public interest" grounds. Simi-lar views in the City caused power company share prices to

the same as those outlined in its bid announcement before Christmas. However it will have several appendices with one on innovative "contract for differences" between Trafalgar and Swiss Bank Corporation, its adviser,

Trafalgar House is planning to offset a large part of the bidrelated expenses through the con-tract. In return for an undisclosed fee to Swiss Bank, Trafalgar will benefit from rises in the share price of Northern Electric and several other regional elec-tricity companies above reference

prices set a month ago. Swiss Bank is believed to be covering its position by buying

Dollar doldrums

other electricity sbares. Last week it emerged that Swiss Bank bought 8.25 per cent of Yorkshire Electricity but it said this was built up through normal marketmaking procedures. likely to attract most attention.

Mr Richard Caborn, the Labour MP who chairs the Commons industry select committee, is asking the government to ban share dealing in regional power companies pending an inquiry into

mergers and takeovers. He said: "I am particularly concerned that the type of share dealing and speculation that is happening in the electricity sector will have an adverse impact on electricity prices and continuity of supply,

# changes line-up in Czech telecom bid

'Prejudice'

By Nicholas Denton in London

Perceived prejudice against French and German companies bas forced Deutsche Telekom and France Telecom to take back seats in the competitinn for a stake in the Czecb company SPT

Deutsche Telekom said that Ameritech, the US regional Bell company, would be "fronting" their consortium bidding for the 27 per cent nf SPT dne to be sold

early this year. France Telecnm bas alsn agreed a junior position in its partnership with US regional operator, Bell Atlantic, taking a 45 per cent stake in the consor-

tium to Bell's 55 per cent. Deutsche Telekom and France Telecom beaded their respective partnerships wheo bidding for Matav, the Hungarian telephone company, in 1993. Their modesty in the Czech Republic is unusual. Dentsche Telekom enneeded tbe lead in the Czech deal

because it detected concerns in

Prague about selling companies to a former occupying power. France Telecom bas deferred to accommodate a prejndice against French state companies built up by Air France's failed investment in CSA, the Czech airline. Air France sold its 19.1 per cent stake in the troubled Czech carrier in March last year, just two years after announcing it as a

long term investment. KPN of the Netberlands, and Stet of Italy are expected to make vigorons efforts and the purchase price may be pushed higher than \$1bn.

British Telecom is expected to give credibility to Teledenmark's bid by adding its name.

The intensity of interest owes much to fortunate timing. The Latin American telecom deals are largely completed and west European privatisations are generally taking the form of public offerings and Hungary's telealready been sold. SPT is one of only a few offerings open to industry investors.

The Czech government last week, added a fresb note of uncertainty by delaying the SPT tender for at least month. It was due to have been completed in March. The delay bas raised fears that the Czech government may be having second thoughts about the style of the telecoms

# Trafalgar may publish offer today

By Michael Smith and Chris Tighe in London

£1.2bn (\$1.8bn) bid to the Monopolies and Mergers Commission.

nary general meeting of North-

sary to call an egm. Northern will this week intensify pressure for a monopolies referral by questioning whether

fall last week.

The bid figures in Trafalgar's offer document will broadly be

Plenty of predictions but little dollar action

When Germany starts to

tighten monetary policy again -in the first half of 1995, according

to most analysts - the differen-

tial between US and German real interest rates will start to close. Rising US inflation which some

economists predict, would shrink the gap further. Some analysts also argue that global trade and capital flows militate against a substantially stronger dollar. As the Montrealbased research group Bank Credit Analyst notes: "It is very hard to have a sustained currency rally when a country is simultaneously running a structural current account deficit and long-term capital is flowing out of the country. In the US, the deficit in the combined current

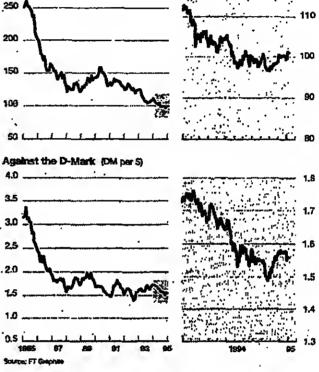
of more than \$170bn." Few analysts are predicting any quick improvement in the US's current account. On the capital account, US pension funds are likely to expand their holdings of non-dollar assets in the long term, in search of both risk diversification and profits.

and long-term capital accounts is

running at a record annual rate

of 1994, the portfolio out-Investors are also encouraged that the Clinton administration flow from the US of no longer appears to have a pol-\$37.9bn into foreign equities and icy of talking down the dollar as bonds was almost matched by a a weapon in the long-running \$36.3bn inflow. And the rate of trade dispute with Japan. But even among dollar bulls, overseas purchases may slow even further in 1995 following the recent losses sustained by invesoptimism is tempered by waritors in Mexico.

An imponderable is the behaviour of Japanese investors, who bave suffered because of the yen's rise. Some say they have



lost the appetite for buying US assets, particularly bonds. Should port the dollar.

A long term structural problem is the apparent diminution of the dollar's role as the world's leading reserve currency. According to the BCA, the dollar now accounts for 60 per cent of central bank foreign reserves, com-

pared with 80 per cent in 1976. Recent research from Swiss Bank Corporation suggests the trend may continue. This is because the bulk of reserve

growth is taking place in developing (mostly Asian) countries and the pattern of their trade sugthe yen as a reserve currency. The upshot could be significant dollar sales in the years ahead.

So while the dollar could make headway in 1995, its progress may not be dramatic. Mr Karsten Schiebler, managing director of Capital Markets Advisor, a bedge fund manager, says that last year so many people lost so much that everything will be far more conservative in 1995. "The tone of the music has changed."

### This week: Company news

### PEUTO ROMAGNOLO Aralysts back ikelihood of Cariplo victory

10 10 Min (\$2hn) counterbid for 70 counterbid for 70 (Role), ingna-based bank, opens on sday. The bid by a consortium Cariplo, the unquoted Italian Tunes bank, is 18 per cent higher than reduce Italiano, the recently privatised pased bank dding shares already owned,

b will control some 52 per cent of Tits bid is successful. Its allies had the privatised banking group, basis of Risparmio in Bologna, another personal and the insurance company the Mutua – will own a further 27 per conf of the bank's shares. Rolo's directors met again last week

discuss the detail of the consortium bid and maintained their generally relcoming attitude to Cariplo and its The rival bids, both of which will

close on February 3, offer strong trantees of Rolo's autonomy and ocal identity. But in the end analysts believe shareholders are likely to pick frium is prepared to pay L21,500 a against L20,000 from Credit. week's stock market movements that investors were not Credit to return with a higher which would almost certainly to be launched with the help of The Milan bank's shares rose would withdraw from the y and wait for other less expensive is 15 opportunities in the Italian banking sector. Cariplo succeeds in bringing Rolo its wing it will add a further 350 to its national banking with, which already runs to some 400 branches, if alliances with local savings banks are included. Cariplo and

Credit are both among the top 10 Italian

banks, but are still comparatively small

by international standards.

### Credito Romagnolo Share price (Lire) 20:000 -48,000 ---16,000 14,000 12,000 ~ 10,000

### UK RETAILERS Christmas upturn hope after sluggish autumn

A string of retailers' results and trading statements this week is expected to provide further evidence of a solid if Next and Boots both reported good figures last week, which, coupled with figures from other sources such as department store group John Lewis Partnership, suggest a late surge in sales following a sluggish autumn.

Dixons, the UK's biggest electrical retailer, reports interim results on Wednesday and, after a poor Christmas in 1993, is thought to bave ridden out a difficult electricals market to produce a better performance this year. Pre-tax profits are expected to be about \$25m-\$26m (\$39m-\$40.6m) up from £17.3m last year before £214m exceptional costs relating to the sale of

Silo in the US. Sears, the retail group comprising Selfridges department store, Freemans mail order, and high street chains such as Dolcis and Wallis, makes a trading statement on Thursday. While Selfridges is thought to have had a good Christmas, the high street chains are thought to have suffered from exceptionally warm autumn weather which damaged sales of winter

Friday sees trading statements from Storehouse and Argos. Body Shop, the natural cosmetics retailer, is also expected to make a statement this week, reporting robust Christmas sales.

### OTHER COMPANIES Lonrho anxious to prove its worth

interest rate cycle.

Lonrbo, the UK based industrial conglomerate, is expected to report on Thursday a jump in profits before exceptional items from about £76m to £110m (\$171.6m). The results will be more detailed than ever before, in an obvious attempt by the restructured board to convince the market it has for too long ignored Lonrho's underlying value. The figures should show substantially better performances from several divisions, including hotels, motors and mining. But investors will be anxious to get some clarification of Mr Dieter Bock's plans for the future now that be has won control of the company from Mr Tiny Rowland.

■ J.P. Morgan: The bank will kick off the year-end reporting season for big US banks on Thursday with earnings which are expected to be as much as a quarter below those in 1993. Morgan issued a warning about its trading profits in the final three months, even before the crisis in Mexico's financial markets. Full-year earnings per share are likely to come in at around \$6, down from \$7.80 the year before. Bankers Trust, another bank whose profits are tied closely to the financial markets, is expected to show earnings of around \$7.75 a share when it reports next week, compared with \$11.41 in 1993.

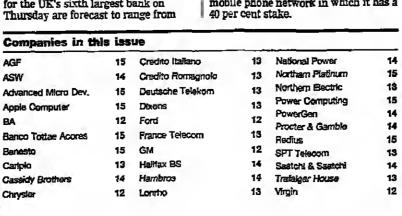
■ TSB Group: Full-year pre-tax profits for the UK's sixth largest bank on Thursday are forecast to range from



£460m to £515m (\$803m), with most clustering around £490m-£500m, compared with pre-tax profits of £301m for 1993. The dividend should rise to between 8.6p and 9.1p (up from 7.68p).

Rank Organisation: The UK group is expected on Thursday to report pre-tax profits before exceptionals of about \$360m (\$561.6m) for the year to the end of October, up from a previous £277m. Analysts uprated forecasts last October after the group said there had been a bealthy rise in UK and US leisure spending. Both Rank Xerox and the video duplication business are expected to make good contributions.

■ Securicor. The UK communications, security and parcels business is expected to announce pre-tax profits of £81m (\$126.4m), up from £63m, on Thursday. Some two-thirds of that rise is likely to come from Callnet, the mobile phone network in which it has a 40 per cent stake.





Hambros

ends dispute

Hambros, the merchant bank and financial services group, is to pay £28m in an out-of-

court settlement with the Nor-

vegian Guarantee Institute,

ending a 15 year dispute over the collapse of the late Hilman

The Institute has said it will not appeal against a February

1993 judgment by the Oslo

City Court, in favour of Ham-bros, on a £200m claim against

the bank. Appeal proceedings

were due to start on Tuesday.

Mr Charles Perrin, deputy chairman of Hambros Bank,

said: "As far as we are con-

cerned, this is the end of the saga completely." Hambros said the settlement, which net

of tax relief is expected to be

about £18.5m, would be cov-

ered by an existing provision for contingencies, which stood at £41.1m on March 31. This

year's profits will therefore

The bank said it did not

admit liability for the claim, which it considered "ill-foun-

ded". It agreed to the settle-

ment "to avoid further drawn-

ont legal action, substantial

irrevocable costs and demands

The claim arises from loans

Hambros made to Reksten in the 1960s and 1970s. The Insti-

tute was set np in 1976, after the first oil shock and the col-

lapse of the tanker market, to

guarantee loans to Norwegian

After Reksten died in 1980

Hambros reached a "compre-

on management time".

shipping companies.

not be affected.

Reksten's shipping empire.

with £28m

pay-out

By Geoff Dyer

# Campaign starting for generators' share sale

The government will tomorrow launch a wide ranging marketing campaign for the sale of its remaining 40 per cent stakes in National Power and PowerGen, the two UK electricity genera-

The sale, expected to be the largest in Europe this year, is planned for next month and is expected to raise about £4bn in three tranches for the Treasury. A pathfinder prospectus is to be published at the end of

Private investors are to be the main target of the press and television campaign and

about 40 per cent of tha shares will be offered to small investors at discount prices. "Share shops" - high street banks, building societies, regional stock brokers and other financial intermediaries - will he the main source of information for the public. Private huyers can start registering their interest in the offar from tomorrow. Small UK investors will be offered only a package of both shares.

The government has indicated it could scale back the 40 per cent on offar to institutions in the event of greater than anticipated demand from the shares in each of the two companies in a separate interna-tional offer with the price determined through a "book building" plan. Both PowerGen and National Power are to buy back the remaining 20 per

Kleinwort Benson and Bar clays de Zoete Wedd are advis ing the government on the sale and the publicity campaign has been devised by WCRS, the advertising agency, with the government said to have set aside about £8m to advertise

the issue. The government sold 60 per cent stakes in each of the two

# Halifax's financial services sales force back in action

The financial services sales force at Halifax Building Society, one of the UK's largest personal finance organisations, will return to selling today, as the society's life insurance and unit trust subsidiaries open for

The 600-strong sales force was withdrawn two months ago for re-testing, after failures to meet regulators' standards on supervising interviews with

Until its decision to launch lts own operations. Halifax had been linked with Standard Life, the UK's largest mutual life insurer, selling only Standard life and investment prod-

Its entry into the market in to reduce the need for cutting

and strong distribution should increase competition at a time when life companies are already under pressure from changes, such as the new rules insisting that customers have more information about how much sales advice costs.

The new operations are also expected to play a critical role in the proposed merger between Halifax and Leeds Permanent, the UK's fifth largest society. Halifax plans to take over the Leeds later this year, and the most likely prospect is that the financial services operations will be brought together and based at Leeds Permanent's headquarters.

The scope for expanding financial services is intended that turning some branches into financial advice centres should ohviate the need for substantial closures in a combined network.

However, splitting financial advice from ordinary transactions appears to sit slightly uneasily with Halifax's emphasis on the financial services businesses, not as a way of selling policies, but as part of deepening its relationship with its customers.

From today, Halifax is also to introduce a new system of checking the financial advice it gives, After an initial discussion with a customer, any recommendation a sales agent plans to make will be checked at a central unit before the sec-

bensive settlement agreement" with the trustees to Reksten's estate and with the Institute in 1981 and 1982 respectively. The Norwegian parties reopened the case in 1989,

claiming Hambros bad known that Reksten had secretly sent a fortune overseas in order to avoid Norwegian taxes, Reksten's trustees settled with Hambros in July 1993. The Institute Instigated

negotiations with the bank in December. Mr Perrin said: "The extent of the Norwegian authorities' knowledge [about Reksten's finances] became clear during the preparation for the appeal."

# Poised for promotion to big league Andrew Baxter examines ASW's proposed expansion package

n extraordinary meet- it will have a stronger strategic A ing of sharebolders in ASW Holdings will today consider a package of proposals that will take the Cardiff-based group into the hig league in Europe's £5hn market for steel reinforcing products.

The meeting comes four weeks after ASW said it planned to pay £51m for 80 per cent of Société Des Aciers D'Armature Pour Le Béton, the steel mesb and reinforcement coil (recoil) unit of France's Usinor Sacilor.

ASW is also swapping its Scunthorpe Rod Mill business for British Steel's fully diluted 35.2 per cent stake in the Welsh group, and raising about £29m through a 7-for 20 rights issue at 160p. For good measure, ASW is also spending £17m to upgrade and expand its Cardiff Rod Mill.

With some understatement, Sir Alan Cox, chief executive, says that "trying to hring all these things together at the same time was interesting". ASW's shares rose 20p to

215p when the package was announced, and have remained there since. Because the shares held by British Steel are being cancelled, the total oumber outstanding, on a fully diluted hasis, will fall slightly even after the rights and the issue of 10m new shares - about 12 per cent - to Usinor, Yet annual turnover will rise by about £200m to £620m. On top of that

Cassidy Bros

material costs

hit by rising raw

Cassidy Brothers, the USM-

traded toys and nursery prod-

ucts group, slipped 4 per cent to £520,039, compared with

Mr Thomas Cassidy, chairman, expressed disappoint-

meet at the outcome, blaming

a "severe" rise in the cost of

raw materials of up to 53 per

Turnover for the half-year to October 31 was 8 per cent

abead at £4.36m, against

Earnings per share came out at 6.52p (6.9Sp), with the interim dividend unchanged at

£541,368 last time.

base and more clout in Europe, says Sir Alan. He believes ASW is now delivering something it has

been talking about for some years. "We have spent a lot of time and effort looking at our position in the European context," he says. "We've said we had a problem with margins, and one way to achieve stabil-ity was likely to be regroupings across Europe the produce more sensible, commercial, decision-taking."

In taking over SAM, ASW was looking to fulfil three criteria. First, it was aiming for a more stable industrial structure, with less fragmentat-

Second ASW was looking for ways of adding value, hy using products in special designs and construction systems rather than simply selling them as commodities. Third, it wanted manufacturing that was not only efficient but in the right place for reducing distribution costs. For a UK company, this suggested a northern European

SAM fitted the bill. It will lifts ASW's share of the European recoil market from about 4 to 20 per cent. Half the recoll produced by SAM's two main plants at Montereau near Paris and at Neuves-Maisons in Lorraine is turned into mesh at its downstream plants in France, Germany, the Netherlands and Belgium, which will keep ASW

Sir Alan Cox: ASW will have

close to end-user markets. Overall, ASW's R&D costs for mesh will be spread over a bigger sales base, its distribu-tion costs will be reduced and purchasing power will be

ASW had a number of ways

of creating a strong European

presence, including joint ventures. In the event the takeover of a state-owned business which lost money until recently looks, on the face of it, to be one of the riskier options. But Sir Alan says he cannot imagine anybody has done more due diligence on an acquisition in the 18 months since he met Mr Francis Mer. Usinor's chairman, who formed

SAM with a view to selling it off as part of the French steel group's restructuring. ASW has been poring over SAM since then, and has

**CROSS BORDER M&A DEALS** 

concluded that further cost cuts can be made - on top of hig changes already introduced by SAM's managers.

with cas

But the more important question, says Sir Alan, was whether there was a culture at SAM that would look for continuous improvement. "I've had some frank discussions with SAM managers," he says, which convinces me that we can maintain the momen-

Indeed he sees no reason why SAM cannot achieve similar increases in productivity to the 13-14 per cent rises each year at ASW's Cardiff plant over the past 12 years.

Working out the effects of the deals on ASW's profits is not easy, but the company has increased size and muscle. margins are rising because of market conditions and there are new annual cost savings of £19m - from SAM, the changes at Cardiff Rod Mill and previous investments at Cardiff Bar and Sections Mill. Together this more than offsets the rod business.

Analysts were in any case looking for a big rise in pre-tax profits this year to between £16m and £30m - compared with the company forecast of "not less than £4m" for 1994. Now, they are pencilling m as much as £28m for 1995, before a £2m exceptional charge, and see profits accelerating sharply in 1996.

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
SCA (Sweden)	PWA (Germany)	Pulp & Paper	£491m	Implications for sector
Nestlé (Switzerland)	Alpo (US)	Pet Food	£329m	GrandMet completes sale
Acordia (US)	Unit of Inchcape (UK)	(nsurance services	£32.2m	Partial Bain Hogg disposal
CRH (Ireland)	Dy-Core Systems (Netherlands)	Building Materials	£15.5m	Strategic purchase
Merioni Elettrodomestici (Italy)	New World Domestic Appliances (UK)	Domestic appliances	£12.5m	MBQ team doubles money
Zee Telefilms (India)	TV-Asia (UK)	Satelite TV	£10m	First globel strategy move
Hodder Headline (UK)	Moa Beckett Publishers (NZ)	Publishing	£3.5m	Cash deal
Weir Group (UK)	Brian Controls (Canada)	Control equipment	£2,4m	Complementary buy
Rio Algam (Canada)	Metal Goods (US)	Metals distribution	n/a	Buy from Alcan
Golden Vale (Irolandi)	-M	Food	7/2	Latter of

# Saatchi denies P&G ultimatum

Saatchi & Saatchi, the Mithum Esty, Saatchi's US sub-advertising group, yesterday sidiary, did not give np an denied a report that it had been delivered an ultimatum by Procter & Gamble, the US consumer products group which is responsible for 6 per cent of Saatchi's revenues, writes Geoff Dyer,

The report claimed that P&G

European car market.

account for Dow Chemicals' household products division, a competitor of P&G.

Saatchi said: "That account [P&G] is not up for review. Procter & Gamble has made us aware that it is worried about possible conflicts of interest. told Saatchi it would withdraw
its business if Campbell resolve the problem in a way

VALEO'S SALES 1994:

FF 23 BILLION

Valeo's consolidated sales for 1994 totalled FF 23 billion, up by 13.7%

over 1993 when sales reached FF 20.2 billion. Valeo's business activity

accelerated in the second half of 1994, impulsed by the recovery in the

Valeo's original equipment sales, which accounted for 70% of overall

sales, were up by 18%, while automotive output rose by 10% both in

Europe and North America. This confirmed Valeo's sales performance with

the leading vehicle manufacturers worldwide: + 15% with the four

European volume automakers, + 39% with German speciality

automakers, + 11% with the US Big Three, + 50 % with Japanese

As a continuation of this trend, 1995 has started with the car and truck

markets in Europe, the USA and Asia exceptionally all moving upwards

at the same time. Furthermore, new joint ventures and the setting up of

new facilities in Europe, China, South Korea, North and South America

last year, which contributed 1.5% to Valeo sales in 1994, will have their

manufacturers and + 37% with Korean manufacturers.

that is satisfactory to all the group's clients," There has been intense speculation since Mr Maurice Saatchi resigned as chairman on December 16 that clients close

> to him would withdraw business from the group. So far only Mars, the US confectionery and pet foods group, has announced a review of its Saatchi business.

### NOTICE

£4.02m.

to the holders of those of the U.S. \$200,000.000 6h per cent. Notes Due 1999 presently outstanding

(the "Notes")

formerly of **INVESTOR AB** ("Investor")

### but now of AB INVESTOR GROUP FINANCE ("IGF")

constituted by a Trust Deed (the "Trust Deed") dated 27th January, 1994 and made between Investor and The Law Debenture Trust Corporation p.l.c. (the "Trustee") as trustee for the holders of the Notes.

NOTICE IS HEREBY GIVEN TO THE HOLDERS OF THE NOTES THAT: Investor has requested the Trustee to exercise its powers under the Terms and Notes and the frust Deed to agree to the substitution in the place of Investor of KIF as the principal debtor in respect of the Notes and the interest coupons appearaming thereto and under the Trust Deed on the basis that investor would guarantee the obligations of KF thereby incurred:

the Trustee, being of the opinion that such substitution and guarantee referred to in (i) above are not nearerally preparated to the interests of the holders of the Notes, has enterpred in the implementation of such is mand has accepted in a higuarantee, in each case with effect on and Iron 29th December, 1994, and

(iii) such substitution has been implemented by, and such guarantee has been given in, the First Supplemental Trust Deed dated 29th December, 1994 made between Investor, ICF and the Trustre.

The Notes remain listed on the Luxembourg Stock Exchange but, with effect on and from 29th December, 1994, as securities of IGF, under the denomination of the Guarantor followed by the denomination of IGF. The definitive Notes and relative interest coupons now in usue will remain valid, but as obligations of KiF, and accordingly will not be called in for replacement.

Copies of the Trust Deed and the First Supplemental Trust Deed referred to in just above and the ferms and Conditions of the Notes as modified to reflect the substitution of ICF in place of Investor as principal debtor and the guarantee of Investor are available for inspection and, in the case only of such modified Ferms and I ambitoms, endertion in the quarters office of each of the Paving Agents.

JPMorgan
Dated: 9th January, 1995

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LIS\$300.000,000 **Eagle Pier** Corporation B.V. Floating Rate Secured Notes due 2001

Notice is hereby given that the notes will bear interest at 6.63281% per annum for the period 9 January 1995 to 3 April 1995, Interest payable on 3 April 1995 will amount to US\$15.48 per 12\$31.000 note

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### **PUBLIC NOTICES**

NOTICE PUBLISHED BY THE SECRETARY OF STATE UNDER SUB-SECTIONS 8(5) AND 10(6) OF THE TELECOMMUNICATIONS ACT 1984

The Secretary of State hereby gives notice as follows

1. He proposes to grant to Mercury Personal Communications Limited (referred to as "the Deensee") a licence under the Telecommunications Act 1984 ("the Act") to run telecommunication systems throughout the United Kingdom. The licence will be for a period of 25 years subject to earlier revocation in specified circumstances.

2. The principal effect of the licence will be to enable the Licensee to install and run telecommunication systems throughout the United Kingdom. The Licensee will be authorised to connect its systems to a wide range of other systems, including CSM and PCN systems outside the United Kingdom, and to provide any telecommunication service apart from cable television services, telepoint services, and certain types of loternational services.

The licence will be subject to conditions such that section 8 of the Act will apply to it, thereby making the system run under the licence eligible for designation as a public telecommunication system under section 9 of the Act. It is the Intention of the Secretary of State to designate the Licensee's system as a public

f. The Secretary of State proposes to grant the licence in response to an application from the Licensee for such a licence because he considers that it will help to satisfy demands in the United Kingdom for the provision of services of the type authorised, will promote the loterests of consumers to respect of the quality and variety of such services, and will maiotain and promote effective competition between those engaged in the provision of

S. He proposes to apply the Telecommunications Code ("the Code") to the Licensee subject to certain exceptions and conditions throughout the United Kingdom. The effect of these exceptions and conditions to the application of the Code is that the Licensee will have duties: (a) to comply with the various safety and environmental conditions, in particular (with certain exceptions)

to install lines underground or only on such above-ground apparatus as is already installed for any (b) to comply with conditions designed to ensure efficiency and economy on the part of the Licensee, in connection with the execution of works on land concerning the installation, maintenance, repair or

(c) to consult certsin public bodies before exercising particular powers under the Code, including the local planning and highway authorities and English Nature, Scottish Natural Heritage, the Countryside Council

for Wales, the National Trust and the National Trust for Scotland, as well as relevant electricity suppliers; (d) to inspect its telecommunications apparatus to ensure that it would not cause harm to other persons or

(e) to keep and make available records of the location of underground apparatus and copies of the exceptions and conditions in the licence to its powers under the Code; and

(f) to ensure that sufficient funds are available to meet certain liabilities arising from the execution of 6. The reason why the Secretary ol State proposes to apply the Code to the Licensee is that the Licensee will need

6. The reason why the secretary of state proposes to apply one code to the accensee is that the accensee will nee the statutory powers in the Code to keep installed and maintain the telecommunication systems required to be 7. The reasons why it is proposed that the Code as applied should have effect subject to the exceptions and conditions referred to above are that they are considered requisite or expedient for the purpose of securing that

the physical environment is protected, that there is no greater damage to land than necessary, that the system is installed as safely and economically as possible, and that the Licensee can meet (and relevant persons can enforce) liabilities arising from the execution of works. 8. Representations or objections may be made in respect of the proposed licence, the application of the Code to

the Licensee and the proposed exceptions and conditions referred to above. They should be made in writing by Monday 6 February 1995 and addressed to the undersigned at the Department of Trade and Industry, Telecommunications Division, Room 2.86, 151 Buckingham Palace Road, London, SWIW 9SS. Copies of the proposed licence can be obtained free of charge by writing to the Department or by calling 071-215 1785.

Valeric Carpenter (Mrs) Department of Trade and Industry

INTERNATIONAL DEPOSITARY RECEIPTS

full impact on Valeo's growth in 1995.

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AND STEEL COMMUNITY FRF 300,000,000 FRM dep 2012 Notice is hereby given that the rate of inscript for the period from January 6th, 1995 in April 6th, 1995 in April 6th, 1995 has been fixed at 3.59030 per cert. per annum. The coapen amounts due for this period are FRF SIBLED per demonstration of FRF IDD,000 and FRF LIBBUZI per demonstration of FRF IDD,000 and are payable on the regregor payment date April 9th, 1995.

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U.S. \$60,000,000

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Notice is hereby given that for the six months interest period from January 9, 1995 to July 10, 1995 the Notes will carry an interest rate of 10 5675% per annum. The Interest payable on the relevant interest payable on the relevant interest payable on July 10, 1995 will be U.S. \$534.25 and U.S. \$534.25 and U.S. \$5,34.25 and the payable of the payabl

Notes in denominations of U.S. \$10,000 and U.S. \$100,000.

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By: The Chase Manbattan Bank, N.A.

Leaden, Agent Bask

January 0, 1995

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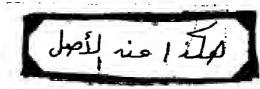
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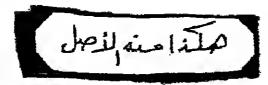
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ales de France, the insurance

company scheduled for privati-

sation, has a simple message

for the government: "We are

Looking relaxed in his office

in central Paris at the end of

last week, be refused to be

drawn on the timetable for the

sale of the state's 57 per cent

stake in AGF, despite intense

The government clouded the

issue last Thursday by publish-

ing the decree in its official

journal for the privatisation of

Seita, the state tobacco monop-

oly. That has led many com-

mentators to believe Seita is

to take the decision," said Mr Jeancourt-Galignani. "Quite frankly I don't know what they

think." However, he believes

the privatisation will happen

He bas good reason to be cautious. AGF was prepared

for privatisation as long ago as

last spring, and the company

before the end of March.

"It is up to the government

now likely to go first.

debate in the French press.

# Doubt cast over Banesto AGF chief ready for spring privatisation After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the French insurer's sale is getting closer, says Andrew Jack After months of delay the

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SUB-CLETINGS!

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Legal objections raised by Portugal's securities and exchange commission (CMVM) have cast doubt over the planned sale by Banco Español de Crédito (Banesto), the Spanish bank, of its 50 per cent holding in Banco Totta e Acores, Portugal's third largest bank, for Es153bn (\$944.3m). Mr Fernando Costa Lima, the

president of the CMVM, said in a newspaper interview at the weekend that it would not be possible to exempt Mr Antônio Champalimand, the veteran Portuguese industrialist who has agreed to buy Banesto's stake, from making a public offer for all of BTA.

However, Mr Ghampalimand's agreement with Banesto stipulates that he will huy only if Portugal waives the requirement to make a bid for

agreed to pay Banesto Es5,262 a share, excluding interest. BTA shares closed on Friday at Es3.426.

Portuguese government offi-ciala are believed to have assured Mr Champalimaud unofficially, before his agreement to take a 50 per cent atake, that he would be exempted from a making a public offer for the entire com-

His purchase of Banesto's stake, of which 25 per cent is held indirectly by Portuguese associates, would end Portugal's embarrassment over a Spanish bank exceeding the limit of 25 per cent imposed on foreign ownership of BTA.

Mr Costa Lima's stand means that to allow the RTA deal to go ahead, the government will have to alter stock market legislation or declare a the other 50 per cent of BTA, special exemption in the

> Members of the Deutsche Terminborse (DTB), Germany's

the credibility of Portugal's capital markets.

Following Banesto' agreement to sell BTA, shares in Banco Português do Atlantico, Portugal's second-ranked bank rose more than 4 per cent on both Thursday and Friday on speculation that Banco Comercial Portugues would renew a bid for control of BPA vetoed by government in September. BCP denied the rumours.

However, bankers said that it would be difficult for the BCP bid for BPA if it approved Mr Champalimaud's acquisition of BTA. This would create Portugal's

largest privately-owned financial group without an offer having to be made for 100 per cent of the target bank. These were the government's main justifications for blocking

# **AMD** profits

in New York

financial futures and options exchange - which include for eign banks - will now be able to promote and sell the DAX futures contract to US-based financial institutions and money managers. The German securities agency will share information with the CFTC.
The CFTC's approval gives same quarter last year.

marked a decline from the third quarter's net income of \$84m because of start-up costs at the new Pab 25 manufacturing plant in Austin, Texas, and the outcome of a legal dispute with rival Intel which resulted in AMB having to scrap about 100,000 chips. Sales shot up by 34 per cent

Negotiations are also being to a record \$545m in the period held with UK anthorities about selling the DAX futures con-The CFTC said that no special approval was needed for the US marketing of contracts in Bund (81/4 to 10- year govern-ment bonds), Bobl (31/4 to five-

from \$218m to \$330m on sales up from \$1.65bn to \$2.13bn.

rebuffed while the sale of other state assets, such as in Renault in November - overtook it.

One reason for the long delay has been the disappointing performance of the stock market last year - notably for financial companies. "Our shares are closely correlated with the bond market," be says. "The argument is that as interest rates rise, the value of financial assets and our hidden capital gains goes down."

Another hitch has been the

need to sort out the question marks hovering over Comptoir des Entrepreneurs, the lossmaking property company in which AGF had a 29.7 per cent stake. A restructuring agreed in

late December has made the insurance group the control-ling shareholder, and those involved argue that the uncertaintles are now resolved.
"Initially, the delay caused

some frustration," says Mr Jeancourt-Galignani. "People were a bit disappointed. But

After months of delay the French insurer's sale is getting closer, says Andrew Jack

Antoine Jeancourt-Galignani: good reason to be cantious

they adjusted to the reality, and it would not have been very pleasant if the share price dropped after privatisa-

He says that AGF has now resolved the other outstanding financial problems it faced: notably the slump in real and high values on claims.

"It has been a very difficult period since 1991," he says. "1994 will show a marked improvement and we believe there will be a technical profit in all non-life business in

The outstanding issues soon to be resolved by the state's privatisation commission are the way in which strategic stakes will be distributed to existing large sharebolders; and the minimum price for the shares, for which there is already some guide, given that

they are partly quoted. Mr Jeancourt-Galignani favours just over 20 per cent of the shares going to a small group, 5 per cent to AMB, its German insurance partner, 5 per cent to Société Générale, and a significant stake to another French bank, Paribas.

He is also working with his board to determine the discounts offered to employees seeking to take shareholdings. Some 10 per cent will be allotted to workers, who are likely to receive a governmentsponsored 20 per cent reduc-tion on the public offer price. AGF may add in a further 10 per cent, as well as providing loans to encourage staff to buy

The French government remains reluctant to commit itself to which of the two companies is to be offered first, other than saying that both will go during the

first third of the year. "There are two irons in the fire, and in alphabetical order they are AGF and Scita," said the ministry of economics at

the end of last week. Nevertheless, there is one factor which is likely to force the sale of the government's AGF stake relatively soon, regardless of whether it takes place before or after Seita.

As part of the Comptoir des Entrepreneurs restructuring, AGF says the state must hand over to it FFr7bn (\$1.3bn) by mid-April which it is to fund from the revenues raised by the sale of it stake in AGF.

**Fundraising** 

for Northam

Northam Platinum, the

troubled platinum mine in the

Gold Fields of South Africa sta-

ble, has confirmed that it will

seek to raise an additional

**Platinum** 

By Mark Suzman

in Johannesburg

# DAX futures to be traded in the US

shortly.

By Andrew Fisher

Germany's DAX futnres contract, based on the share prices of the country's 30 largest quoted companies, is to be marketed in the US for the first time following agreement between securities authorities of the two countries.

This was made possible by the latest securities law in Germany, which outlaws insider trading for the first time and also laid down the basis for the new regulatory agency, the Federal Supervisory Office for Securities Trading which began operations in Frankfurt

The go-ahead for US trading of the DAX futures contract, of which 5.1m were traded last year, was given by the Commodities Futures Trading Commission (CFCT). Previously, the US agency had said a stock-based instrument could not be traded without the legal benning of insider trading and the existence of a German reg-

# jump in final three months

By Richard Tomkins

A big increase in sales resulted in a near doubling of fourth-quarter net profits to \$74m for Advanced Micro Devices, one of the largest US makers of integrated circuits. The figure compared with \$39m in the

However, the latest result the DTB and its members the first opportunity to directly market one of our products in the US," said Mr Jörg Franke, the DTB's general manager. "It is our hope and belief that additional opportunities to market our other risk management products will follow

to December 25, led by strong demand for AMD's 386 and 486 microprocessors and embedded Risc microprocessors. Communications circuits and non-volatile memories also set new records, the company said. Full-year net income rose year bonds) and Buxl (15 to 30-year securities) futures.

# Tibetan hotel group plans share issue

By Norma Cohen. nvestments Correspondent

strengthening tourism industry is seen as the reason for plans to send some new shares sky-high ... to the "roof of the world" in remote Tibet. Tibet Pearl Company.

restructured from the Chengdu Tibet Hotel concern, has become the first Tibetan company to announce plans for a

Apple Macintosh PC 'clones' on the way The first "clones" of Apple Computer's Macintosh per-

sonal computers are soon to be

marketed following Apple's

decision last September to

license its proprietary technol-

ogy to other companies in a bid to expand market share. The company has closely guarded its Macintosh technol-

It aims to issue 30m A shares - available only to domestic investors - to be listed eventually on the Shanghai stock exchange. Currently, there is a moratorium on listing new A shares on that exchange and the announcement by Tibet Pearl is viewed as a sign that the ban is about to be lifted.

Tibet Pearl owns the 382room Chengdu Tibet Hotel along with entertainment and convention facilities. China

ogy against imitators for more

than a decade, but the growing

dominance of personal comput-

ers based on Intel chips that

run Microsoft's Windows soft-

ware bas forced Apple to

technology to others it will cre-

ate a larger customer base and

encourage software developers

to create new applications for

It hopes that by licensing its

change its strategy.

Securities, lead underwriter for the planned offering, says more than 78 per cent of the botel's rooms are rented on average and in 1994 the occupancy rate reached more than 90 per cent. The company will offer 27m

shares by selling an unlimited quantity of fixed special deposltary receipts and then drawing lots on the receipts for subscription of sbares. Another

Power Computing and

Radius, both based in northern

California, are the first compa-

nies to demonstrate prototypes

turer of high resolution com-

puter displays, said it would

concentrate on a specialised segment of the PC market,

offering computer-based video

Power Computing, a small

Radius, which is a manufac-

of the Macintosh clones.

raise Yn112m (\$13.3m) from the issue, which it plans to invest in redevelopment of its centrepiece hotel, construction of a new botel in Sichuan province and the creation of a tourist

according to a staff share

The company expects to

placement proposal.

bus company in Lhasa. Local brokers believe that as awaiting listings for A shares on the Shenzhen exchange.

many as 20 companies may be

backing from Olivetti, the Ital-

ian computer manufacturer,

aims to introduce its clone.

based on Apple's Power Macin-

Apple said it had adopted an

"open licensing policy". Previ-

ously, it has sald it would

license Macintosh technology

selectively to companies that

tosh model, in March.

with its own sales.

R500m (\$150m) tbrough a rights issue to try to secure the mine's longer-term viability. The company said the money would be used to repay existing borrowings of R291.3m and

> operating losses until financial self-sufficiency is reached. The announcement follows the results of a technical assessment which said the mine would be viable at lower production levels of 110,000 tonnes a month compared to an original target of 150,000

to fund working capital, capital

expenditure and projected

tonnes a month. The development of Northam has already cost sharebolders

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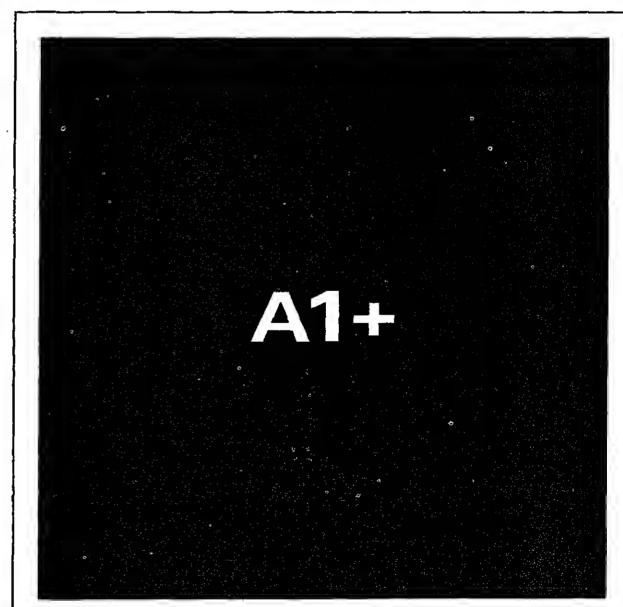
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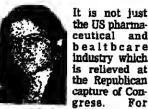


# FINANCIAL TIMES MARKETS THIS WEEK

Global Investor / Bronwen Maddox

Salvation for insurers





the US pharmaceutical and bealtbcare

many of the world's largest insurers, Republican proposals to slim down environmental and healthcare legislation would remove some of the greatest threats to their profit-

The passage of that legisla-tion, in successive waves since the 1970s, marked a triumph at the time for environmental lobbyists and champions of workers' rights. But it has become clear that it is so expensive thet it is unenforceable.

US rating agencies estimate that the total cost of environmental and asbestos-related claims could be more than \$130bn, although under the US courts' system of punitive damages, estimating the incidence and potential cost of these claims is near-impossible.

Environmental and asbestos claims in US courts hava already brought down syndicates at Lloyds of London. It is now clear the private wealth of the British upper middle classes is insufficient to finance such claims. It is also beginning to seem likely that other insurers' resources, particu-

industry which is relieved at the Republican capture of Con-

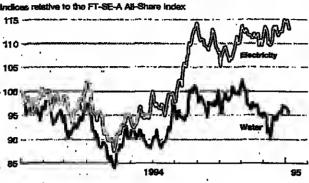
larly those of small US insur-ars, would also prova inadequate if the legislation were fully enforced.

The difficulty of estimating outstanding risks, particularly under policies sold in the 1960s and 1970s, has been one factor behind the 30 per cent decline in share prices of US insurance brokers over the past five years compared to the S&P by the California earthquake).

In the past year, Congress has begun to grapple, although unsuccessfully, with the need to reform laws, particularly the Superfund rules on cleaning up polluted land. Superfund, the Clean Air Act and the Safa Drinking Water Act are all up for renewal, although Congress failed to pass bills updating them in the last session.

Proposals now in the pipe-line, part of the Republican "contract with America", are likely to ease the burden on business from these rules more than the Clinton plans would have done. If passed, they will shift power back from federal regulators to the states. Under

UK utilities: taken over by speculation?



one proposal, land owners who cannot develop their land because of environmental restrictions would have to be

The new proposals would also severely curtail the rate at which new environmental and health laws can be passed, by insisting on scientific and economic analyses of their impli-cations. The cost of new fed-eral regulations might also be

capped, limiting the number of rules any one agency could issue annually. The changes could also scupper mooted revisions to a food-safety bill aimed at revising pesticide rules, and new proposals aimed at reducing repetitive strain injuries and smoking at work. Critics of the proposals claim that they will awamp any action by federal agencies in a mound of cost-benefit analysis,

Richard Mooney

Total return in local currency to 5/1/95

	US	Japen	Germany	France	Italy	UK
Cash						
Week	0.11	0.04	0.10	0.10	0.16	0.10
Month	0.51	0.20	0.44	0,45	0.70	0.48
Year	3.81	1.81	5.1a	5.59	7.81	5.19
Bonds 3-5 ye	ear					
Week	0.02	-0.31	-0.08	-0.11	0.05	0.12
Month	-0.17	0.48	-0.50	~1.08	-0.18	-0.06
Year	-2.66	-1,39	-0.76	-2.3 <del>5</del>	-0.10	-1.63
Bonds 7-10	year					
Week	-0.10	-0,65	-0.38	-0.87	-0.35	-0.01
Month	-0.15	0,71	-0.98	-1.54	-1.13	-0.33
Year	-5.26	-3.85	-5.36	-8.41	-8.28	-7.01
Equities						
Week	0.0	-0.5	-0.6	-0.9	29	-0.9
Month	1.8	0.8	-0.4	-4.4	28	0.5
Year	1.9	6.2	-8.1	-13.8	9.5	-6.7
Source: Cash & I	Bonda - Lehma	n Brothers		Equities-	C NatWest !	Securities.
The FT-Actuaries	Workt Indice	s are joint	y owned by T	he Financial	Times Limbs	rd.

whila failing to make a real similarly hard to judge. dent in claims under existing laws. Nor is any rerating of the sector likely to be precise, as the markets' attempts to value pharmaceutical stocks in the face of potential reforms of US healthcare show. But given that the risk to insurers under such lagislation is near-

incalculable at present, a

diminution in that risk is wel-

coma, even if its value is

the report of the Commission

on Social Justice, published

last year, is both correct and important.\* Pobcy for the fam-

ily is the heart of social pol-

icy. It is also the most impor-

To illustrate the point: in

1992 the net measured wealth

of the UK's personal sector was £2,300bn (\$3,600bn); but

its stock of "human capital"

was worth some twice as

much. One way of valuing the human capital stock is from

the difference between actual labour incomes and what they

would have been if nobody

had earned more than an

unskilled person. In 1992 this would have been some £200bn.

rate of 4 per cent, the human

capital stock was worth over £4,000bn.

Until recently, the marriage

of the mother with the father

was universally seen as the

institution primarily responsi-

ble for the production of

human capital. As was noted

in two previous columns (Mar-

ital Economics, September 12 1994, and Welfare and the

Family, September 26), this is

ceasing to be the case. 19 per

cent of families with depen-

dent children were headed by

a lone-parent in 1991, against

alised at a real interest

tant economic policy.

100 per cent of

the nation's

future." This

remark from

UK Utilities

UK markets have also been wrestling with attempts to calculate the financial consequences of potential political change. In recent attempts to rerate utility stocks, particularly electricity, brokers may be indulging in spurious preci-

Fear of a Labour victory at the next general election is a central reason wby regional electricity companiea have been scrambling to return value to shareholders through share buy-backs and large dividends. They are also pressing ahead with selling off their shares in the National Grid Company, which runs national electricity transmission.

The source of the fear is Labour's threat of a windfall tax on profits of the privatised utilities. If imposed, it would be the first such tax since the Conservatives' tax on bank deposits in 1981-82. Share prices of the recs have

been boosted by anticipation of higher dividends and shrinking share capital bases. They have also been helped by takeover speculation; the protective shield of the government's golden share lifts on March 31. Several brokers, notably Smith New Court, say that the recs are considerably undervalued compared to the asset value. Share price rises of up to 40 per cent would be justified in some

However, the approach is questionable: it is hard to see any circumstances in which the full asset value would be returned to shareholders. For a start, brokers may be overval-uing the earnings beyond a general election. The current display of the utilities' wealth may prove politically counter-productive and trigger a higher windfall tax than would other-wise be imposed. It may also increase pressure for larger rebates to customers from the sale of the National Grid than the £25 currently assumed by

some brokers.
It would be unwise of the utilities to put much weight on the argument that the cup-board is bare while their franchises are capable of quickly replenishing their assets. Their surplus cash has built up since privatisation partly because the regulatory regime installed at that point did not foresee the scope for efficiency gains.

Even if they escaped a windfall tax, they might expect a further tightening of the regula-

Given that prospect, any takeovers ahead of the next election are unlikely to pay holders what brokers currently call the "full value" of the company. Predators can read the opinion polls as well as any one, and must appropriately discount the value of earnings after the next election.

### COMMODITIES

# Cocoa trade hopes for a boost

Cocoa traders will be hoping that Germany's fourth quarter 1994 cocoa grinding figure. which is expected to be published today or tomorrow, will be high enough to sustain the rally that carried nearby prices on the London futures market above £1,000 a tonne last week.

mid-week by the release of a higher-than-expected Dutch fourth quarter grinding figure. Analysts have predicted that the German total will be unchanged to 5 per cent higher, compared with the cor-

That rise was fuelled in

anything above that could fuel

a continuing uptrend.

European Community
exports of finished chocolate to Russia and the rest of eastern Europe appear to have recovered after the collapse that followed the sales boom of 1993 and early 1994. "In 1993 there was under-consumption of chocolate in Russia, which generated massive filling of the supply pipeline until March when it was full," one Dutch analyst told the Reuters news agency last week. "That over-

responding period of 1993, and hang has been eroded away and we're now seeing normal

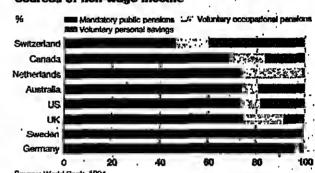
> German domestic chocolate consumption also appears to have recovered from the sharp dip seen during 1994's hot summer. "Demand for chocolate is now more or less normal," said Karsten Keunecke, head of the German Confectionery Indus-try Confederation. "We had the big problem during the hot summer months, but we had rising exports to eastern Europe, which more or less compensated for the

loss on the German market. Other events this week include a two-day Home-Grown Cereals Association conference starting today in Cambridge. Topics under discussion will include future challenges, research and development opportunities and new technol-

Tomorrow sees the publica-tion of the International Pri-mary Aluminium Institute's end-November stocks figures. The end-September stocks total was up 33,000 tonnes from a month earlier at 1.987m tonnes.

### Economic Eye / Martin Wolf "Children are not a private pleasure or a personal bur-

# Farewell to the family



together or apart. of a father to children with whom he may never live can

8.6 per cent in 1971. What has the Social Justice Commission to say about this rise of the mother-state-child family? "In common with the emerging consensus amongst leading family organisations, we believe that family size and structure are a matter for adults' private choice, but that dependent children are entitled to 'good enough parenting' based on a commitment that lasts throughout their childhood, whether parents are living

This view is fatuous. It appeals to the grand notion of free choice, but violates at least two liberal principles. First, the choice is made in the knowledge that other people will be forced, via the tax system, to foot the bill. Secoud, children must be first among all the people to whom damage may not lightly be done by the exercise of free choice. Furthermore, the notion that the commitment

does is extraordinary. Fortunately, having won its intellectual battle for the market. London's Institute of Economic Affairs has turned its attention to the social underpinnings of a free society. A recent book by Patricia Morgan for the IEA explains why it was right to do so.\*\* Ms Morgan notes that "children of non-traditional families have higher rates of mortality and morbidity; are more at risk of abuse: more likely to become delinquent and go into care and more likely to become involved in crime."

approximate that of one who

They also perform more poorly in education. Furthermore, these disadvantage exist even when one controls for the poverty of lone-parents. In any case, the observation that the problem for loneparents is poverty misses the point. They are, other things equal, bound to be poorer than couples.

There are three principal reasons for the shift: the declining significance of marriage; falling earning opportu-nities for unskilled males, making them less marriageable; and the tax and benefit systems. Ms Morgan's book shows how far the UK tax system has gone to eliminate the benefits of marriage. A lone parent with two small children can, for example, work for 20 hours at £4 per hour and and up with a net income of £163.99 after rent and tax. A married father of two small children working for 40 hours at the same hourly rate would take home £130.95. It is hardly surprising that almost half those in the bottom 10 per cent of the income distribution are couples with children

Many women in poorer segments of society are better off without husbands. They are also the only women who are better off having children. The private costs of producing suc cessful children are enormous while society as a whola shares in their income, Strik-ingly, the average size of the families of single lone-mothers increased from 1.3 to 1.5 children between 1981 and 1991 while the average size for married couples fell from 2.1 to 1.9. The quantity and the quality of the human capital stock are adversely affected.

Ou.

The most significant proposals of the Social Justice Commission are to increase the net subsidisation of lone-parents (partially disguised as childcare and nursery provision) and to tax child-benefit for high-earning mothers, further reducing their incentive to have children. Unfortunately, Ms Morgan's study addresses policy insufficiently. But she tion of all payments and ser are not made to intact families, with one benefit standard for all children, whether inside or outside the means tested system." Even more bravely, "there is the need for employment opportunities for men that are as considerate and 'friendly' to family providers, as they are now often asked to be towards parents as carers".

Such recommendations are course, hugely controver sial. But how will future generations view the casual way with which we are discarding the social institution dedi cated to producing and soci alising the next generation? Social Justice: Strategies for National Renewal, Report of the Commission on Social Justice (London: Vintage, 1994). Patricia Morgan, Farewell to the Family? Public Policy and Family Breakdown in Walfare Series No. 21 (London. IEA Health and Welfare Unit,

### FINANCIAL HIGHLIGHTS AMMB HOLDINGS BERHAD

Half-Year Ended 30th September, 1994 **Unaudited Consolidated Results** 

	1994 In Million RM	1993 In Million RM	% Change
Profit Before Taxation	261.1	177.3	+ 47.3
Profit After Taxarion &			j
Minority Interests	154.4	104.9	+ 47.2
Shareholders' Funds	1,004.2	717.0	+ 40.1
Loans & Advances, Net of Provisions	11,319.8	8,431.4	+ 34.3
Deposits and Borrowings	14,353.8	11,210.8	+ 28.0
Total Assets	16,693.7	12,812.6	+ 30.3
Commitments & Contingencies	1,703.1	1,215.9	+ 40.1

### HIGHLIGHTS

- The Group continued to improve on its performance with the country's sustained economic growth.
- AMMB Holdings Berhad donated an additional RM15.2 million towards the RM600 million Fund for Construction of Low-Cost Houses for the poor. Todate, AHB has donated a total of RM30.2 million to the Fund
- The Arab-Malaysian Banking Group launched its Interest-Free Banking Scheme in Sarawak on Thursday, 6th October, 1994. Arab-Malaysian Bank Berhad launched a similar scheme in Kuala Lumpur on Monday, 21st November.
- The Group Annual Report won for the fourth consecutive year, the "Overall Award for the Most Outstanding Annual Report in the 1994 National Annual Corporate Reports Award".
- Arab-Malaysian Merchant Bank Berhad received approval from Bank Negara Malaysia to establish an offshore banking operation in the Federal Territory of Labuan and a merchant banking branch in

The Group expects to continue to improve on its performance for the second half of the financial

TAN SRI DATO' AZMAN HASHIM





AMMB Holdings Berhad - 22nd Floor, Bangunan Arab-Malaysian, P.O. Box 10233,

50708 Kuala Lumpur, Malaysia. Tel: 60-03-2382633, 2382644, 2382655. • Fax: 60-03-2382842. • Telex: MA 31167 & 31169

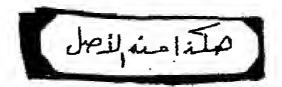


### FT-ACTUARIES WORLD INDICES

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136.53 141.96 147.76 174.23



### **EMERGING MARKETS:** This Week

The Emerging Investor / David Pilling

# Argentina combats Mexican wave

the late 1980s which forced it to adopt a severe exchange rate policy known as convertibility Launched in April 1991. convertibility fixes the peso by law at 1-to-1 with the dollar and, more crucially, forbids the printing of local currency unlass backed by capital inflows

The Mexican central bank, to keep local interest rates down, followed an expansionary credit policy ... even after reserves started to fall," says Mr Esteban Thomsen of Buenos Aires based Banco Privado. "In Argentina, the central hank may not, and does not, follow such a discretionary pollcy. The convertibility system ... makes it almost imposeible to pursue a monetary policy independently of the evolution of its international reserves."

militates against capital flight by allowing deposits to be kept The crucial distinction, they in dollars within Argentina,

According to Mr Geoffrey Dennis, Latin American strategist at Bear Sterns, convertibility creates an economic "transparency" which makes it "very hard for a run on the corrency to creep up on us". Argentina's defenders argue

the region, and has deregulated its economy far more quickly than Mexico.

> Argentina's social tensions are far removed from those which erupted into Mexico's Chiapas uprising.
> "The differences are well

rehearsed," says Mr Dennis.
"But when all's said and done, people are saying that Argen-tina faces the same problems as Mexico." The view of many investors is that "if things get really nasty" the "differences may be less important than the similarities'

Mr Dennis believes, however, that the worst may be over. "Our view is that they will not devalue ... If it was going to happen it would have already occurred," he says. But even ruling out collapse, Argentina may still not escape unscathed.

The Mexican peso crisis and

concern about fighting in Che-

chnya could also prompt inves-

tors to take cover in the US

"Clearly the danger is that Argentina will need such high levels of interest rates to attract capital that growth will

Economic growth in 1995, officially estimated at 6.5 per cent, may also suffer from public spending cuts which are being pushed through in an effort to restore lapsed fiscal rectitude.

Such considerations mean that Baring Securities may downgrade its earnings forecasts for 1995, originally set at 18 per cent. "inevitably the numbers will come down," says Mr Eduardo Tapia, head of Barings office in Argentina. However, even after lowering

earnings prospects, p/e ratios for 1995 of about 12 to 13 times

The Merval index, which closed last Friday at 433.56, and say: "Today'e the day it has touched bottom." Mr Dennis also rates Argen

tina a "pretty good buy," and is upgrading it from underweight to neutral However, he believes that victory for President Carlos Menem in May'e elections and the renaming of Mr Domingo Cavallo as economy minister are crucial to maintain investor confidence. He is therefore waiting a few

aggressive buyer". Those who do decide to pur-

fully. Stocks to avoid may be those with high gearing, as well as banks because of the negative impact of falling bond prices on their bottom line, analysts sav. Flat margins and uncer-

tainty over the impact of possible tariff adjustments have also made investors wary of the so-called telephone twins, Telecom and Telefonica, whose spectacular performance since privatisation may now

in December.

facing a Mexico-style crisis.

be in question.

Over the next few months, Argentina's crucial test will be to persuade investors that its economic foundations are sounder than those of Mexico. Mr Cavallo is convinced that the market has overreacted and that Bucnos Aires offers tremendous bargains.

\*Those who pay attention to the differences between Argentina and Mexico are going to take short-term decisions that will prove very intelligent in the long term," be says.

Mr Cavallo is due to fly to New York tomorrow to tell bankers and investors just that. Much hangs on whether or not they are convinced.

exacerbated in Brazll because the market's

strong rise in 1994 gave investors the chance to

take profits to cover losses elsewhere in the

region. The Bovespa lodex rose 60 per cent in

dollar terms last year, despite a 8.5 per cent fall

Nevertheless, shares and Brazil's Brady

Mexico or Argeotina, reflecting investors' beliefs that Brazil is some time away from

Government ministers stressed throngbout

last week that, unlike Mexico, Brazil bas ample

foreign exchange reserves of about \$40ho. The

country also recorded a trade surplus last year

of \$11.5bn, although there was a deficit of \$47m

in December.

Despite such fundamentals, local analysts are worried that international investors will not

differentiate sufficiently between the main

Latin American markets and will continue to

sell or start to ignore Brazil. After accounting

for a growing share of trading last year, foreign investors made up only 18 per cent of volume in

December, the lowest level since June. In the

week after Christmas, there were reports of

several big liquidations by foreign investors.

nds have fallen less heavily than those in

unsustainably large current account deficits to finance". But he warned that, in general, ali emerging markets were now vulnerable to the liquidation of US mutual funds, "with inflows into interoa-

US money

back home

Mr Albert Edwards, Kleinwort

Benson's global strategist, said

that the UK investment bank

was looking to add both Argen-

tina and Brazil to its global

equity portfolio for the first

The main difference between

these markets and Mexico, he

said, was that neither had

time, writes John Pitt.

heading

tional funds already totally drying up in November. "The simple truth is that the party is over. Global markets have feasted off easy US money and it is now going home ... We have long warned that higher rates would lead to redemptions. Crunch times

have now arrived for the mar-

### ADR issues

kets. Take cover."

Issuers from companies in emerging markets accounted for 56 per cent of ADR programmes launched in 1991, representing 66 per cent of the total capital raised. Citibank

has said. Overall the issuance of ADRs in 1994 nearly doubled from 1993 - a total of 285 companies from 43 countries launched new programmes, raising more

ter the Mexican deba-A cle, many investors are wondering whether Argentina will be the next Latin American economy to

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Of all Latin economies, that of Argentina – at least superficially - moet resembles Mexico's Like Mexico it has a hig current account deficit about \$11bn in 1994 - creating a dependence on capital inflows; also like Mexico, its currency seems overvalued, raising questions about how long parity with the dollar is

Apparent eimilarities have led to the Buenos Aires stock market taking the brunt of the Mexican backlash, with the Merval blue-chip index sliding 17 per cent in the week following the Mexican devaluation. Bonds fell sharply, while short-term interest rates nearly tripled, creating severe liquidity problems in the banking sector. But many analysts believe financial markets have overreacted, saying that trad-ers have failed to understand important differences between the two economies.

say, stems from Argentina'e experience of hyperinflation in

CURRENCIES

The dollar will provide the

focus for the year's first full

week of trading after last

week'e strong US non-farm

With analysts citing the

report as evidence that the

US Federal Reserve will soon

raise interest rates again,

investors will this week

look to December's producer

succeeds in pushing through

payroll report.

The bi-monetary system also

their same	<u> </u>				
Her village	Ten bes	ng stoc	ks		
1 h	Stock	Country	Friday 6/1/95	Wook on week	change %
	Tilwi Kimia	Indonesia	2.3206	0.4552	24.40
Administration of the second	Grupo Mexico (B)	Mexico	3.1884	0.4473	16.32
	Indah Klat	Indonesia	1.2513	0.1549	14.60
Position and the second	Indocement	Indonesia :	3.1623	0.2847	8.89
	- Benco Portugal Do Atlantico	Portugal	13.7887	1.1485	8.09
	Lippo Bank	Indonesia	1.6835	0.1367	8.844
	Tolecompela	Thailand	3.0243	0.2360	8.46
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11 11 1 1 1 1 1 1 1 1 1	Leader Universet Holdings That Airways International TPI Polens	Thailand	2.3279	0.1570	7.23
14 ) 1.2 . 1 (m. 1. 4 ) 4 (m.	TPI Polene	Thallend	8.5503	- 0.6278	7.04
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slow."

that its trade deficit - less than half Mexico's in relative terms - is in any case shrinking as productivity gains feed into higher exports and as local consumer demand dwindles. Argentina has grown on average by an annual 7 per cent in the past four years, the fastest in Latin America, has brought inflation down to below 4 per cent, the lowest in

Finally, the optimists say.

months before becoming an

chase will have to pick care-

Angus Foster in São Paulo.

can crisis hit on December 20.

After falling on each of the first three days of

the week, the Boyespa index recorded a small

gain on Thursday then fell another 5.1 per cent

on Friday to close the week at 38,273. The index has dropped nearly 20 per cent since the Mexi-

In Mexico the IPC index fell slightly on Fri-

day, bringing its loss on the week in local currency terms to 5 per cent. This week an IMF

delegation was due to visit the country to begin

Investors will also be watching the Mexican banking sector this week, with fears that some

of the smaller ones will be badly hit by the

peso's devaluation. On Friday one small bank,

Banpais, fell 46 per cent, while Moody's Inves-tors Services downgraded the long-term foreign

currency debt of two of the biggest, Banamex

In Brazil, selling has been blamed on worries

talks over a standby credit arrangement

A testing time for South America's markets Brazil's main stock market to São Paulo ended last week in sombre mood, hoping the worst was over but unsure when the damage inflicted by Mexico's storm would be repaired, writes

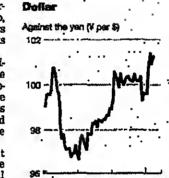
make Argentina the cheapest Latin American market discounting Mexico where reliable forecasts are now impossible. According to the latest Barings estimates of 1995 earnings, Peru is trading on a ratio of 16.8, Chile at 17.1 and Brazil at

some 40 per cent down on its 1994 high of 728, "looks attractive, barring any worst-case scenario," says Mr Neil Perry, head of Latin American research at Barings. "We think the market is a buy, although we would not be so bold as to mit a marker in the ground

that foreign investors would lose enthusiasm for all of Latin America's markets. It was

Moteko Rich

US data brings dollar into focus



ment could undermine the

### price index, released tomorrow, Wednesday's consumer price index, and Friday's retail

sales data for signs of further robust growth in the Investors will also be keen to see how the new Republican Congress wields its might. If it

tax cuts, markets may start to WOTTY Last week the dollar climbed

to its four-month high against the yen. Traders will watch Wednes day's summit between US pres-

ident Bill Clinton, and Japanese prime minister, Tomiichi Murayama, for more constructive agreement between the two countries. Traders will focus on key

resistance levels for the dollar against the yen, around Y101.50 to Y101.75. Analysts say that if the dollar can con-solidate a breach above that level, it could well move quickly to Y105 against the

Japanese currency.

scrutiny after last week's Spanish interest rate rise and the downgrade of Sweden's foreign currency debt rating. Sweden will present its budget on Tuesday, providing the

to currency direction.

markets with a further guide

attered last week.

Traders will also show interest in the lira if Oscar Scalfaro, the Italian president, recovers from flu and reconvenes talks

on a caretaker government.
In the UK, the most signifi-In Europe, the economic diary is fairly quiet, but invescant data release comes at the tors will keep an eye on develend of the week with the Octoopments in the minor Eurober trade figures. These are pean currencies which were expected to underpin Britain's strong export performance and Both the peseta and the Swedish krona will be under give a positive bias to the

However, as Parliament reconvenes, sterling may be adversely affected if political worries overshadow strong economic fundamentals. The threat of yet another backbench rebellion against John Major's beleaguered govern-

Oct 1994

pound.

### FT GUIDE TO WORLD CURRENCIES

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**American Airlines** 

### From January 1st our members can broaden their horizons.

Japan Airlines and American Airlines are linking their frequent flyer programmes. Call any local office for full details.



Index	6/1/95	Week on week Actual	Percent	Month on month	Percont	Year to date Actual	Percen
World (301)	,150,65	-7.39	-4.67	-20.78	-12.12	-7.39	-4.67
Latin America							
Argentina (20)	84.98	-1.13	-1,32	-12.51	-12.83	-1.13	1.32
Brezil (21)	197.07	-12.30	-5.87	-21.35	-9.77	-12.30	-5.87
Chile (12)	209.22	-2.35	-1,11	-10.80	-4.91	-2.35	-1.11
Mexico (25)	84.03	-13.5 <del>9</del>	-13.92	-54.51	-39.35	-13.59	-13.92
Peru(16)	822.64	-26,03	-3.07	-103,63	-11,19	-26.03	-3.07
Latin America (94)	128.72	-10.05	-7,24	-34.53	-21.15	-10.05	-7.24
Europe							
Greece (16)	87.71	+0.72	+0.83	+0.64	+0.74	+0.72	+0.83
Portugal (18)	115.80	-0.48	-0.41	-2.78	-2.36	-0.48	-0.41
Turkey (21)	72.52	-3.59	-4.72	-11,33	-13.52	-3.59	-4,72
	96.79	-0.91	-0.93	-3.60	-3.59	-0.91	-0.93
Asta							
Indonesia (26)	138.99	+5.31	+3.97	+5.27	+3.94	+5.31	+3.97
Korsa (23)	127,12	-12.76	-9.12	-23.72	-15.73	-12.76	9.12
Malaysia (23)	206.78	-4.08	-1.93	+2.84	+1.39	-4.08	-1.93
Pakistan (11)	108.98	+2.78	+2.62	-0.13	-0.12	+2.78	+2.62
Phillippines (12)	280.58	-1.54	-0.55	+5.75	+2.09	-1.54	-0.55
Thalland (25)	252,39	+0.75	+D.30	+4.88	+1.97	+0.75	+0.30
Telwan (32)	179.18	-4.87	-2.70	+5.70	+3.29	-4.97	-2.70
Asia (152)	206,65	-3.96	-1,88	+0.05	+0.02	-3.96	-1.88

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KERRY

This announcement appears as a matter of record only

KERRY GROUP plc

has acquired the Food Ingredients Business of

ALLIED DOMECQ PLC

comprising

DCA FOOD INDUSTRIES INC. and its subsidiaries

and the assets of MARGETTS FOODS LIMITED

The undersigned acted as financial advisor to

Kerry Group plc

December 1994.

CITIBAN(O

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CITY OF COPENHAGEN - 5.1.1995 - 5.7.1995 The Long-Term Credit Ban of Japan, Limited Tokyo

USO 100,000,000. GUARANTEED FLOATING RATE EW RATE AND INTEREST PERIOD

Interest rate: 6.7125% INTEREST PERIOD: TO 07th April 1995 INTEREST PAYABLE PER USO 00,000.- NOTE USD 1,640,83 BY PUIT BANK (LUXEMBOURG) S.A

AGENT BANK

**NEW YORK** 

### WORLD BOND MARKETS: This Week

Graham Bowley

feids are merket ce: Memit Lynch

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Benchmark visid curve (96)\*

- Month ago =

years

think it may narrow further.

week's flood of data to push it

close to 100 basis points.

Ms Marian Bell, of the Royal

Rank of Scotland, thinks the

production data will show a

putting downward pressure on

The City consensus forecast

month-on-month rise following

an increase of 0.1 per cent in

vibrant industrial sector.

is for a 0.3 per cent

gilt prices.

although it may take next

### A growing belief that another half percentage point rise in US interest rates will come with the Federal Reserve's next policy-making committee meeting on January 31 failed to dent Treasury bond prices

last week. Nor is that equanimity likely to be disturbed by the moderate December rises in producer and consumer prices which are expected to be announced this

That the bond market had already prepared itself for another rise was clear on Friday: a modest fall in the official unemployment rate to 5.4 per cent from November's 5.6 per cent prompted a modest rally across the maturity spectrum.

Tomorrow's release of the producer price index for December is generally expected to show an increase of 0.2 percentage points during the month, bringing the full-year rise to 1.7 per

### US: Benchmark yield curve (%)\* 8/1/95 - Month ago -8.25 **\_7.2**5 6.25 10 years 20

Richard Waters

Most economists expect the consumer price index, which will be published on Wednesday, to show a 0.3 percentage point increase for December, or 2.7 per cent for 1994 as a whole – the same as

Bigger rises than these could put pressure on the Fed to move on interest rates before the end of the month, and increase the likelihood of a second half-point rate rise early in the year.

### Fresh supply and the pace of UK economic growth are the themes likely to dominate the

LONDON

gilts market this week. On Wednesday, figures for industrial production in November will paint a nicture of how fast the economy was

growing near the end of last year, while on Friday the Bank of England is expected to announce details of the government's next bond The figures are likely to

dictate the direction of the market while the auction announcement will hold the key to the relative performance of different areas of the gilt yield curve. S.G. Warburg's Mr Simon. Briscoe expects the Bank to announce a sale of five-year

depress the five-year area. The 10-year sector, free of supply, will perform best this week, he The gilt-bund spread narrowed from 127 to 112 basis

points last week and analysts

stock, which will therefore

### FRANKFURT

The German bond market, which reacted positively on Friday to the US employment figures, will have a feast of domestic statistics to survey

this week. They will show the strength of inflation, actual and potential, the rate of economic growth, and the still high level of unemployment.

will start to gain momentum with regional pay talks in the engineering industry and parts of the chemical industry. "The wage settlements are

German monetary policy." says Paribas Capital Markets. year's 2 per cent average, but should be held to around 3 per cent as inflation eases and the economic recovery remains

### Andrew Fisher

8.00-

Also the 1995 wage round

critical in the outlook for Deals are bound to exceed last

patchy. Thursday's GDP figures for 1994 are expected to confirm growth of 3 per cent for the whole of Germany (2.5 per cent in the west and 9 per cent in

Germany Benchmark yield curve (%)\* cautious over currency

suction 7.00 6.00 5.00 10 yra 20

Also due this week are December's wholesale price index and west German unemployment data, along with final M3 for November and final consumer price figures for December. The Bundesbank can be expected to keep a steady hand on interest rates if wage settlements are to its liking. However, traders are

increasingly expecting it to switch to variable rate repos

Japanese bonds are expected to fluctuate in a narrow range this week as investors remain movements and the long bond

**TOKYO** 

The fall in the yen against the dollar could prompt investors, who had expected the high yen to continue to squeeze exporters' earnings and the economy, to review their economic outlook. The yen's fall has also affected supply and demand by triggering profit-taking by overseas investors trying to

lock in currency gains. While dollar selling by Japanese exporters is expected to stem a further decline in the yen against the dollar, US and European investors are switching funds out of Japanese bonds due to widening interest rate differentials, increasing the downward pressure on the yen. Investors are also likely to focus on the auction of 10-year

bonds this week. The bottom of

the market is supported by

and rise in Month and 5/1/25 ---4.00 -3.00

Benchmark yield curve (%)\*

Emiko Terazona

jung for the

institutions willing to purchase bonds at the lower end, but worries over new debt coming to the market this month are mounting, since the government is expected to offer medium-term bonds, while euroyen and corporate bond issues are also scheduled. • Nihon Sogo Shoken, the brokers' broker, said last year's trading activity fell sharply from 1993. Domestic bonds traded totalled Y389,759bn, down 32.8 per cent.

### Capital & Credit

# Little consensus over US soft landing

Ask three economists a 'yes' or 'no' question and one is likely to get three different answers. Yet there is agreement on one point as economists look ahead to what might happen to US bonds this year. It has to be better than 1994.

That, of course, is where agreement ends. There is no unanimity about when or how much the market may improve, but little could be worse than a year that saw yields on two-year notes soar by 340 basis points from 4.30 per cent at the beginning of January to 7.63 per cent last week, when the consensus was that they would hold steady.

The news was not much better in the market for 30-year Treasuries, where yields rose from 6.41 per cent to 7.86 per

"The year was a parade of implosions," says Mr Steven Nothern, who manages government securities in several of Massachusetts Financial Services' mutual funds.

Rising interest rates wreaked havoc for investors - such as Mr Robert Citron, the former Orange County treasurer - who bet they would stay steady or decrease in 1994.

In the first half of 1995. short-term rates should continue to rise, keeping investors hoping to lock in the highest possible yields out of the mar-Over the first five months

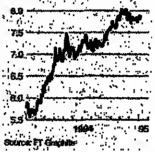
of this year there will be a continuation of the bear market." says Mr Josaph Liro of S.G. Warburg. "Then, as we get a sense that the economy is responding to Fed tightening, and we seem to be at the end of the tightening cycle there will be a pronounced rally in the second balf of the year.

While some see the 30-year Treasury yielding 7 per cent or less by year-end, others predict the long bond could be as high as 8 per cent. In the two-year market, estimates are closer to In the near term, most

expect the long bond to be at or above 8 per cent, which would be a huying opportunity, says Mr Nothern, who believes the long bond will yield closer to 7 per cent at year-end. Like most on Wall Street, Mr Nothern expects at least two

### US 10-year bond

Redemption yield (%) They down



more rounds of tightening by the central bank, with the first coming at tha end of this month. He advises a 'bar-bell' position with paper of less than a year's maturity and 10 to 30-year bonds in order defend against interest rate volatility.

Ultimately, the Fed should stop tightening when growth slows, and this should attract investors to the long end of the market as the risk subsides that inflation will erode the value of their investments.

### If yields on 30-year bonds drop amid new demand and the Fed continues to raise

rates at the short end, the curve that traces the spread between the yield on two-year notes and the long bond could turn flat and then invert sometime next year. The curve was nearly flat, with the yield spread narrowing to as little as basis points, late last year. But recently the spread has widened amid uncertain trading through the holidays.

Mr Liro expects inversion by the end of next year, but Mr Nothern thinks it could happen as early as the end of the first quarter of this year.

Mr Allen Sinai, chief global economist at Lehman Brothers, expects inversion to hold mittle the central bank starts to lower interest rates again, and that will not happen until there are signs of weak growth or surprisingly low inflation numbers, and neither is likely in 1995.

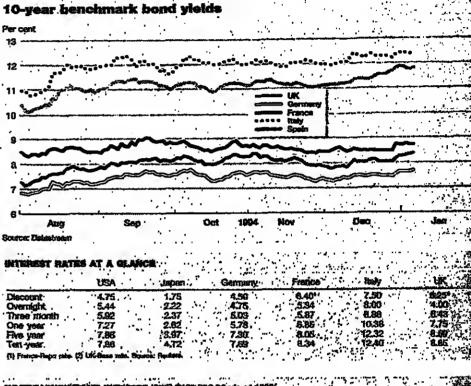
An inverted yield curve is usually a sign that the market anticipates economic slowing. but economists are split about whether the slowing will pro-

### duce a "soft landing" or throw the economy into recession. In 1994, the Fed raised interest rates six times, although the consumer price index held below 3 per cent. The Fed

reacted to inflationary pressures deeper in the economy. In December, for example, unemployment dropped to its lowest level in four years, and tha National Association of Purchasing Management index of business activity hit 57.8 per cent - the 16th consecutive month of growth.

Most are optimistic about a soft landing, although many are forecasting a quarter or two of slow or negative But Mr Robert Brusca, chief

economist at Nikko Securities, sees recession. "The view of a soft landing is for the soft headed," he says, "The strong job December report ... makes the econom look bullet-proof. No economy ever is, and as we think abou this, the Fed is loading armour piercing rounds preparing



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NOTICE IS HEREBY GIVEN that, pursuant to Article 10 of the Indenture dated as of February 9, 1993, as sup-plemented (the "Indenture") between Petrolera Argentina San Jorge S.A. as Issuer (the "Issuer"), end BankAmerica National Trust Company, as Trustee (the "Trustee"), the Issuer has elected to redeem all of the outstanding U\$5 45,000,000 - 11% Secured Negotiable Obligations due 1995-1998 (the "Securities") on February 9, 1995 (the "Redemption Date") at 102% of the unpaid principal amount thereof, plus accrued and unpaid interest to the Redemption Dete (the "Redemption Price"). The Redemption Price will be due end payable on each Security on the Redemption Date, and interest thereon shall cease to eccrue on and efter the Redemption Date.

Payment of the Redemption Price of the Securities will be made to Bearer Securityholders upon presentation end surrender of the Securities to the Trustee at BankAmerica NT & S.A., 162 Queen Victoria Street, London, EC4, United Kingdom, Attention: Paul Irwin / GSS.

Bearer Securityholders may elect to receive payment upon presentation end surrender of the Securities to Banco Medefin S.A. at 25 de Mayo 499, Buenos Aires, Argentina, Attention: Sr. Emesto Achaval on the Redemption Date If an epplication with Banco Medefin S.A. between the ninth and fifth Business Day prior to the Redemption Date.

The Securities will no longer be deemed outstanding on and efter the Redemption Date end ell rights with respect thereto will cease, except only the right of the holders thereof to receive the Redemption Price.

To the Holders of each of EIDENSHA CO., LTD.

U.S. \$68,000,008

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Eidensha Co., Ltd. (the "Couvertible Bonds")

We hereby notify you, in accordance with Clause 4(A) of the Instrument with respect to the Bonds with Warrants and Clause 5(B) of the Trust Deed with respect to the Convertible Bonds, that on 3rd Camber, 1994 the Bonds of Directors of Esdenats

merger agreement (the "Merger Agreement, Agreement") was executed. According to the Merger Agreement, which is subject to the approval as the general meetings of chancholders of the Company and SARAKIYA scheduled to be held of 24th Innuity, 1995, the merger will because effective as of 21st Manch, 1995, upon the consumerals Code of Irgon. Upon useger, I share of SARAKIYA will be exchanged for 0.55 about of the Company. Purusari to the Merger Agreement, the Company will be the continuing corporation with the new name of EIDEN SARAKIYA will be unstaffered to the Company on 21st March, 1995, subject to the above-mentioned registration which is exposed to be stude to the middle of June, 1995.

By: The Fuji Bank and Trust Company The Tokni Bank, Limited, London

EIDÉNSHA CO., LTD.

Petrolera Argentina San Jorge S.A.

on Hilling, April 28.

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### **FT CONFERENCES**

INTERCONNECTION - THE EVOLVING UK PROGRAMME AND IT London, 8 February 1995

Senior speakers from OFTEL, led by Mr Don Cruickshank its Director General, will look at the key issues of the UK's interconnection programme. This joint conference will also address interconnection and competition in international telecommunications, with presentations from Mr Scott B Harris, US Federal Communications Commission; Mr Nicholas Argyris, European Commission and Mr Jan Freese, Swadish National Post and Telecom Agency.

LONDON MOTOR CONFERENCE

London, 20 February 1995

This annual FT meeting, the tenth in a highly successful series, will focus on block exemption, examine the changing reletionship between vehicle manufacturers and declares the issue of competitiveness in the automotive components sector. Speakers include: Professor Garel Rhys OBE Standard—6-&Meth&Methi IPLASIILPRSS—Cardiff Business School; Sir Trevor Chinn CVO. Lex Service PLC; David Nicholes, Unipert Industries; Rich Van Leeuwen, Ford Credit British and Gérard Chiffert, Rockwell Automotive Light

CABLE SATELLITE AND NEW MEDIA

London, 27 & 28 February 1995
The Financial Times' 14th annual conference is being held at a critical time when the vision of the new media is turning into reality. The contenence will offer insights into the latest developments both in the context of business and Investment implications and the context of technology. Speakers include: Mr Barry Spikings, The Pleskow/Spikings Partnership, USA; Mr Michael Schrage, Massachusetts Institute of Technology; Mr Robert Phillis, British Broadcasting Corporation; Mr Stephen Davidson, TeleWest Communications plc and M Marc Tesaler, Canal +.

WORLD STEEL INDUSTRY

This London conference arranged in association with CRU international, will this content content or attended in especially was one of authorization, was bring together a distinguished penel of speakers from around the world to share their views on the key questions facing the industry. The industry's structure will be of paramount importance, to what extent should Europeen producers form their own alliances or mergers to create a truly international industry? Will privatisation finally lay the subsidies issue to rest? What technology with steelmekers use to echieve the growth they are seeking? Speakers who will be taking part include Mr Brian S Moffat OBE, British Steel pic; Mr Robert J Damall, Inland Steel Industries Inc; Mr Karel Van Mert, European Commission; Mr Francis Mer, Usinor Sacilor and Mr Robert A Gervey, North Star Stee INDIA'S ECONOMIC RENAISSANCE- OPPORTUNITIES FOR TRADE,

Given the breadth and pace of economic reform that has taken place in India

Given the treating and paids of economic recent that has taken place in micro since 1991, this High-level FT forum will provide a unique opportunity to review the government's liberalisation programms and assess business end investment prospects. The meeting will also consider India's competitiveness in world markets and look et the challenges of improving the country's

WORLD PHARMACEUTICALS CONFERENCE
London, 20 & 21 March 1995
This year's conference, arranged jointly with Coopers & Lybrand, takes as its theme 'evolving from pills to healthcare - realizing the ambition'. As governments worldwide seek to contain healthcare costs, the market place has become more competitive for R&D-based pharmeceutical majors. Many are now looking at new ways of working with the healthcare purchasers, whether in cal majors. Many are the US free market environment or in Europeen-type social systems. Leading figures will outline their vision and strategies for moving from being narmaceutical product-based companies to becoming "healthcare" plays

MARKETING PROFESSIONAL SERVICES '95
London, 19 & 20 April 1985
The Financial Times and Professional Marketing International bring together en
internationally renowned line-up of experts and leading edge practitioners to meaning the specific skills required by professional firms in meeting the needs of particular types of clients. The first day is devoted to an interactive point of contact sales masterclass, examining the process of carrying marketing contact through to the actual sale. The seminar will address the specific selling Highlights of the second day include a debate on the findings of an exclusive benchmarking survey to establish best practice in client developmen worldwide; reflections from Sir Bryan Carsberg of the Office of Fair Trading on e decade of deregulation in the professions; and Professor Jack Methoney of the London Business School on reconciling professional ethics to a market facing culture. A series of workshops, focusing on strategy/planning, client management/sales, research, communications/PR will be complemented with management/sews, research continuous. A war or complements war sessions on developing the skills required in marketing to charity, public sector, manufacturing/consumer, property and financial services sector clients. The Congress concludes with e dinner and presentation of the prestigious FT/Professional Marketing Awards.

All enquiries should be addressed to: Financial Times Conferences, P.O. Box 3651, London SW12 8PH, UK. Telephone: 081-673 9000, Fax: 081-673 1335

### International bonds

# Mexico takes the shine off Bradys

The new year started badly for investors in Brady bonds. With traders barely back at their desks after the holidays, prices resumed the downward slide triggered by Mexico's devalua-

tion last month. On Tuesday and Wednesday last week, prices of Bradys -bonds issued in exchange for restructured government commercial bank debt - fell by nearly 5 per cent, according to the J.P. Morgan Brady Bond Index, which measures total returns (both capital apprecia-

tion and interest earnings). Prices recovered somewhat later in the week but even so, since December 19 the index has fallen by 9.9 per cent. And since February last year, when short-term US interest rates were first increased, Bradys have dropped by 19 per cent.

Mexico again sparked the selling last week. Following the announcement of new economic measures by President Zedillo on Tuesday, investors remained unconvinced about the country's ability to repay some \$16.9bn of Tesobonos short-term dollar-linked bonds which mature in the next few months. Mexico's bonds declined by 4.72 per cent (as measured by the index) in trading on Wednesday.

nervousness proved contagious and other markets suffered. Latin American Bradys were bit hard, with fearful US fund managers seemingly oblivious to any difference in national circumstance or policy. "Mexico blocks out the rest of Latin America from their view," said Ms Ingrid Iversen, senior economist at Morgan

Grenfell Emerging Markets.

Elsewhere, Nigerian Bradys, which fell by 25 per cent in 1994, lost 4.2 per cent on Wednesday and east European debt was also dumped. Prices of Russian paper, Vneshekon-ombank dollar debt, slumped, with concern over the fighting in Chechnya and scepticism about the country's ability to meet payments on its foreign debt helping to prompt sales. The non-payment of a \$100m instalment of interest arrears expected by the end of 1994

caused special concern. Traders now argue that prices are cheap and towards the end of the week there was some evidence of activity by "bottom fishers". Yet there is little confidence that the market has yet reached its lowest point. Many would-be buyers will wait for signs that the rally which helped lift soms

Like last month, investors' prices on Thursday and Friday can be sustained before they the similarities between Mexire-enter the market.

Even its biggest enthusiasts concede that the market faces some difficult months ahead. and uncertainty in Mexico will continue to cast a shadow over prospects. Nevertheless, amid this gloomy scenario, investors should note two things: • First, although Mexico has dragged the rest of the market

down in recent weeks, not all Bradys have been hit equally and the shake-out has produced s significant revaluation of paper from different countries. Last month, the yield spread of Polish over Mexican par bonds was 147 basis points. The relative valuations of the two assets have now reversed. On Thursday evening, Mexico was trading at 214 points over Poland. Meanwhile, between December 19 and January 5 the spread of Argentine and Brazilian par bonds over Mexican pars narrowed from 397 to 275 basis points and from 458 to

227 points respectively. Mexican par bonds are likely to lose their benchmark status for the sector, possibly in the longer term to Brazilian paper. And many expect these differences to become more accentuated in the coming weeks.

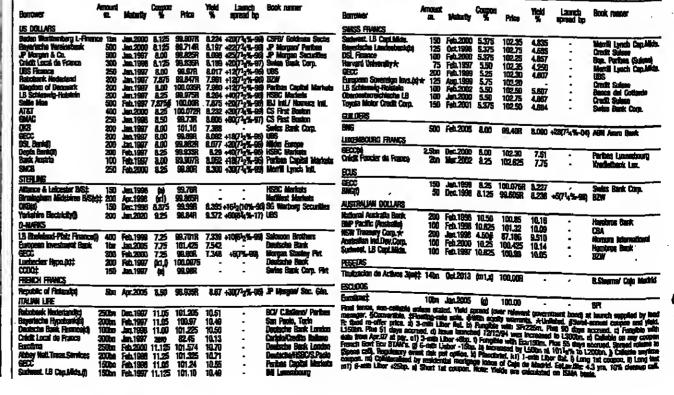
Some economists argue that can and Argentine macrosco nomic policy have been ever-played. Like Mexico, Argentina has a sizeable current account deficit and what many consider an overvalued currency. -.

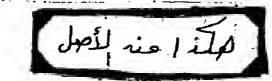
However, Argentina's deficit is a smaller percentage of GDP than Mexico's and - unlike Mexico - it is legally obliged to maintain the parity of its currency with the US dollar. In addition, foreign investors own a much smaller amount of Argentina's domestic debt than Mexican debt, leaving Argentina less vulnerable to speculative pressure.

 Second, an important effect of the crisis has been to show that prices of Brady bonds do not necessarily rise or fall in line with US Treasury bonds, as seemed to be happening early last year when both classes of asset moved down In tandem following the increase in US interest rates in February. On December 19, Mexican par bonds had been trading at a yield spread of 461 basis points over 30-year US Treasuries. By January 5, the spread had widened to 850 basis points.

Richard Lapper

### **NEW INTERNATIONAL BOND ISSUES**





### **EQUITY MARKETS:** This Week

# Waiting for the next rise in interest rates

**NEW YORK** 

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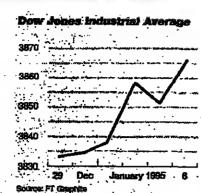
Although today marks the beginning of 1995's first full week of trading, the questions on investors minds are the same ones they have been asking since the middle of 1994: When will the Federal Reserve raise interest rates and

hand at the larger to have been settled on Friday, when to have been settled on Friday, when In fact, the question of timing seems to the marks of the Labor Department reported to the market by a the Labor Department at its lowest in four memployment at its lowest in four memployment at its lowest in four Highlicity, solution grace colling of the effect ellipse of the ef consensus that there would be further tightening at the January 31 to Nitrata National February 1 meeting of the Fed's Open Market Committee

brokers look of Such widespread agreement that another rate increase is imminent should have dampened enthusiasm on Wall Street because tight money puts pressure on earnings by lowering spending and increasing the price of corporate borrowing. Still, the market moved ahead solidly on the news.

· As to the question of how much, the consensus still holds that the Fed is most likely to raise rates by 50 basis points at it next meeting, but there is a growing feeling that the strong jobs data might push it to do more.

Some believe the Fed will replicate its November 15 move and raise rates by 75 points, which could put an end to weeks of insecurity in the market. Many are hoping that a large move by the Fed would mean the current tightening cycle - in which short-term interest rates have soared from 3 per cent at the beginning of 1994 to the current 51/2 per cent - was almost over. This week may bring a continued boost for cyclical stocks as companies



Lisa Bransten

begin reporting earnings for the fourth quarter of 1994. Many analysts expect big increases for manufacturing companies in part because growing output has not yet brought rising wages. Last week's low unemployment figures were accompanied by news that wage inflation for the year stayed under 3 per cent.

In terms of data, investors will be looking to three important measures of December economic activity to be released later this week: the Producer Price Index tomorrow, the Consumer Price Index on Wednesday and retail

November CPI remained below 3 per cent despite gross domestic product growth close to 4 per cent. Most analysts think CPI growth will pick up. Expectations are that the December figure will show growth of about 0.3 per cent in the core rate, and the rate excluding the volatile food and energy categories.

As for December PPI, analysts believe it will show a rise of close to 0.3 per cent for both the core rate and excluding food and energy. December retail sales are expected to moderate after November's 1.2 per cent growth. Analysts expect tha figure to come in around 0.7 per cent.

### LONDON

### **Prospects** brightening as trade recovers

The first week back after the bolidays saw the stock market yawning with boredom. There were plenty of individual features but trading volumes only slowly began to recover to more normal levels and even the movement in market indices never seemed to achieve conviction.

It may be that we are all doomed to a tedious repetition of factors which subdued the market last autumn: a fixation on interest rate prospects and a consequent obsession with all statistics on the US and German economies. Certainly, London soon decided last week that Friday's US employment data and prospects for the next Federal Reserva Open Market Committee

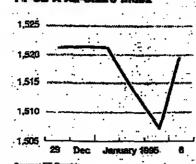
meeting were the points to watch. Rule-of-thumb predictions were becoming quite clear hy the end of the week. Interest rates are going up, probably beginning with a move by the Fed at the end of the month. Since a quarter or even half-point move in Fed rates has almost certainly been discounted by glohal markets, only a three-quarter points rise will do according to London strategists.

However, by the end of the week analysts were refining their opinions and taking a more sophisticated view. interest rate rises have been well built into share prices and markets may take the announcements in their stride. Wall Street showed no signs of interest rate crisis phobia last week and London, for all the rumour-mongering ahead of the US payroll numbers, was hardly under pressure. It could be that the UK market, while remaining

subdued until the FOMC meets, will

F.T-SE-A Alt-Share Index

Terry Byland



then respond to deeper investment fundamentals.

The near-term outlook may be better than it at first appears. Trading volumes are recovering quickly from the holiday. Numbers of shares traded remain short of average totals, but the value total of daily customer, or outside investor business, has returned to the £1hn range, hardly indicating a spineless market.

The market, or rather the FT-SE 100 Share Index, has been overshadowed by corrective phases in pharmaceuticals and regional electricity stocks. Turbulence in drug stocks has focused around Wellcome and should blow itself

In the case of the Recs, takeover excitement has been tempered by conviction that the Trafalgar House bid for Northern Electric is heading for review by the Monopolies and Mergers Commission. This could hlow away a little speculative froth, but it is hardly a reason for shying away altogether.

If the optimists are right, the 800 point differential between the FT-SE 100 Share Index and the Dow Jones Industrial Average will soon be recognised as a traditional buying signal. So, it could be a happy new year after all.

Depositary receipts

# Global demand for capital heralds further growth

After a record year, the market for depositary receipts is expected to continue growing strongly in 1995, spurred by the ever-increasing globalisation of the world's equity markets.

And while the sector - a large proportion of which is made up of programmes from companies in developing nations - may be overshadowed sporadically by emerging-market upheavals such as the Mexican crisis, the long-term outlook is buoyant.

We see no reason why the ADR business should not continue to grow, and don't see the market being harmed" by the current problems in Mexico, says Mr Joseph Velli, head of worldwide securities processing services at Bank of New York.

With buge markets set to open in Russia and China, and US investors keen on diversifying their equity portfolios, he is confident "we will bave another good year - although it will be hard to top 1994 in percentage terms".

A depositary receipt represents ownership of shares which remain in safe-keeping with a hank in the issuer's home market. The receipt itself may he traded elsewhere. Dividend payments are usually in US dollars, and voting rights are usually the same as for the underlying stock.

There is little difference between a global depositary receipt and an American depositary receipt, although ADRs tend to be listed on a US stock exchange while GDRs are often listed in Luxembourg and increasingly in London.

According to Citihank, 285 companies from 43 countries launched DR programmes last year, up from 152 in 1993. Capital raised rose by 81 per cent, exceeding \$20bn. And the volume of ADRs traded on US exchanges hit a record 7.2bn, a 16 per cent increase.

In a survey of US investment institutions, conducted last autumn by Broadgate Consul-tants in New York, 90 per cent of respondents said a listed ADR programme makes a foreign company more appealing as an investment opportunity.

"Overwhelmingly, US inves tors prefer dealing in ADRs rather than in the straight stock," says Mr George Avril, Broadgate's managing director. "ADRs trade and pay dividends in US dollars, information is more readily available, people don't have to worry about settlement - it makes it a heck of a lot easier to trade in foreign equities.

On the supply side, continued corporate and government demand for capital, especially in developing nations, heralds further expansion. In 1994,

issued the majority of new programmes; according to Citibank, they accounted for 56 per cent of the DR programmes launched and for 66 per cent of the total capital raised.

"The emerging markets are grabbing an increasingly large slice of the overseas investment pie." says Mr Mark Bach, Citibank's global bead of DR sales. "In the 1990s, they have accounted for nearly 17 per cent of all US investor purchases of foreign stocks, up from just over 4 per cent for all

Observers expect India, where companies raised over \$2hn in 1994, to remain an active market, but heavy demand for capital is also expected from Asia and Latin America.

Central and eastern European companies are expected to raise their profile; the first Russian ADR application was filed in November, and in Poland there are plans to allow companies listed in Warsaw to issue ADRs.

While investors are bullish ahout central and eastern Europe's economic prospects, its markets are small and illiquid and settlement can be cumbersome, so ADRs will facilitate access to them.

Conner Middelmann

### OTHER MARKETS

### ZURICH

Swiss bank shares are likely to stay in the headlines this week, thanks mainly to Zurich's maverick broker-fund manager Mr Martin Ebner

writes Ian Rodger. Union Bank of Switzerland has been hogging the limelight because of the epic struggle over its governance between the board and its largest shareholder, Mr Ebner's BK Vision investment fund. This week, BK will probably file . formal legal challenges to the bank's plan to unify its share structure, adding to investor nervousness.

Meanwhile, Swiss Bank Corporation entered the fray following blunt comments by the chairman on its 1994 performance. On Wednesday and Thursday, Mr Ebner's BZ Bank was seen to be an enthusiastic buyer of both the bearer and registered shares.

setting off a flurry of rumours.
Some thought that BZ was warehousing the shares for a bidder for the weakest and cheapest of Switzerland's three big banks, perhaps Deutsche Bank or Commerzbank or Allianz, the German insurance group. After all, wasn't it BZ that put together a 31 per cent block of Berner Holding last June for Allianz?

Others said that BZ was buying for its alling sister, BK. Vision, which was said to be seeking to offset losses on its

huge UBS stake. Or maybe BZ was simply being opportunistic, as SBC shares

looked cheap. Whatever tha case, Mr Ehner was also showing that, even though both his wallet and his Midas reputation have been badly damaged in recent months, he can still stir up the

### MADRID

The market faces another politically charged week. although NatWest Securities notes that the index's initial move upwards, after the Bank of Spain's decision last week to raise rates, suggested that there were few ready sellers at

### MILAN

The market returns from a long holiday weekend boping for fresh progress this week to resolve the increasingly acrimonious political crisis.

Many investors speculated that the president's bout of flu last week, which halted his search for a solution, might have been more of a diplomatic than a medical condition. Analysts suggested thet Mr

Oscar Luigi Scalfaro might have been awaiting the ruling, expected this week from the constitutional court, on electoral reform which would effectively rule out the snap election in March demanded by Mr Silvio Berlusconi, the prime

### Instead, it makes more likely the installation of a so-called

institutional government headed by a non-political figure, which is the equity market's favoured solution The market, itself, came

under some pressure towards the end of last week. Mr John Stewart at InterEuropa in Milan noted selling of blue chips that had performed best over the previous fortnight and suggested the market might be encountering a technical correction that would leave it 3 to 4 percentage points lower.

The banking sector has returned to focus amid speculation that Credito Italiano could be a bid target for the unquoted Cariplo, its rival bidder for Rolo.

### TOKYO

Investors seeking clues to the likely course of the Nikkei index this year may look back over the last two years, when the seasonal movements demonstrated a marked similarity, writes Emiko Terazono.

For both 1993 and 1994, the index had a good first quarter, a dull summer, a weak autumn and a brief rally at the end of the year.

During the period, shares were depressed by profit revisions in the corporate earnings seasons and by extra supply from the flotation of formerly government-owned

So will the first 1995 quarter

has yet to be established, he expects share prices to gain ground over the the next three months. "It won't be a sharp rise, but the index will probably move up bit by bit,"

repeat past performances? Mr Tom Hill, strategist at

S.G. Warburg in Tokyo, says

that while a historical pattern

### **HONG KONG**

The Hang Seng index, which lost 6.2 per cent in the year's first short week of trading, opens today with an eye on the US, writes Louise Lucas, The driving concerns in Hong Kong are fears of rising interest all important property market,

and the threat of US trade sanctions against China. Rising interest rates, fed through from the US via the currency link, depressed stock prices for much of last year and brokers expect the same

fears to dictate trading

through the first half of 1995. The threat of a Sino-US trade war, sparked by intellectual property rights concerns, has already ripped into share prices, with companies manufacturing targeted products and China plays among the worst affected. China has threatened a tit-for-tat response and by Friday the index had sunk to a

Compiled by Michael Morgan



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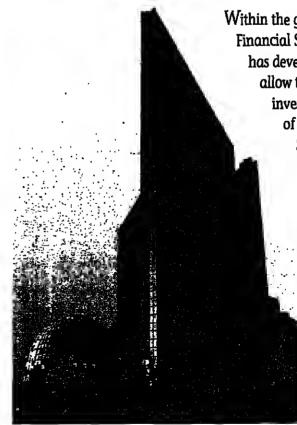
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British Assets Tst 1.11p Chichibu O. Cement 7% Bd '99 Y700000.0 12%% Nts '98 A\$127.50 DKB Int Fitg-Fxd Rate Gtd Nts Jul. 04 \$15968.75 Forward Grp 2.5p Furukawa 5.55% Nts 2000

\$90.0 Kobe Steel 6.9% Bd '98 Y690000.0 Kubota 6.9% Bd 2000 Y690000.0 MMT Computing 3.7p NFC Var Vtg 1.6p NKK 7% Nts '97 Y700000.0 Parkland 2p

Parkside Int 1p Rolls-Royce 2p Sapporo Brew. 5.9% Bd '03 Y590000.0 Do 7% Nts '97 Y700000.0

Skandia Cap. Gtd FRN '95 \$1358.68 Sony 6%% Bd 2000 Y687500.0 Stoddard Sekers 0.75p Takashimaya 5.6% Bd '01 Y560000.0 Do FRN Jan. '98 Y69194.0 TR Property Inv Tst 0.4p Vibroplant 1.35p

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Collateralised Mort. Sec No.11 B FRN '26 £190.88 CSR AS0.14 Gleeson (MJ) 10.61p Metropolitan Est. & Prop FRN '95 Y124583.0 Powell Duffryn 8p Property Partnerships 2.7p Warburg (SG) FRN '06 \$277.92

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European Motor 2p

York, 10.30

Kwik Save 13.5p Lon & O'seas Freighters \$0.0025 MBE Fin Ser.B Gtd Bd \*01 \$291.33 Penna 1p Perpetual 25p 600 Grp 0.5p Spandex 0.75p Standard Charl Und Cap FRN

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THE WEEK AHEAD

Yeoman Inv Tst 6.4p E FRIDAY **JANUARY 13** Anglo Am Corp S.Africa R1.10 Bradford & Bingley Building Society FRN '97 £150.62 Do FRN 1998 £152.61

Do Und Cap FRN (Ser.4)

British Inv Tst 2.1p Caffyns 8p Castings 1p Chrysler \$0.40 Commonwealth Bk. Australie FRN Jul. 98 \$274.72 Do Jul. 1999 \$274.72 Do. Und FRN (Jul. 1988)

Diploma 9.50 **FMAP 2.5p** Hadleigh Inds 1p Hongkong & Shanghai Bank Prim Cap FRN \$73.47 Ingham 1.75p Jarvis Porter 1.9p Johnson Fry Utilities Tst 1.720 Johnson Fry Sec. Utilities Tst Macdonald Martin Dist. A 2.5p

Cropper (James) 1.1p

Dart 1.5p

Do B 1.25p Morgan (JP) \$0.75 Nat West Bank Prim Cap FRN Ser.A \$284.31 Royal Bank Canada Government Sterling Fund Ptg Pf 1p RPC 1.1p Sime Darby M\$0.165 Southnews 1.35p Tiger Oats R0.54 Unitas Var Rate Nts 2000

**SATURDAY JANUARY 14** Funding 31/2% 99/2004 £1.75

\$156.53

Coda

Hawtin

Vistec 0.125p

Treas. 13% 2000 £6.50

€4,9375

£1.675

**SUNDAY** JANUARY 15 Agricultural Mort. 51/196 Do 93/ 95 22.75 Am. Medical 9%% Un Ln 11:

ASH (Jersey) 91/2% CV Bd. 2006 4.75p Barclays 12% Un Ln 2010 28.0 BCE C\$0.68 Treasury 91/2% Ln '99 £4.75 Churchbury Ests. 4.2% Pf.2.1p Edin. Inv Tst 34% Db '98 .

Franklin Res \$0.10 Govett Strategic triv 10%% Db 16 25.1875 Helical Bar 2.625p Lazard High Inc Tst 1.6p Murray Int Tst 3.9% Pf 1.95p Next 5%% Bd 2003 5.75p North Surrey Water 4% Ob

€2.0 Do 41/4% Db \$2.125 Do 51/4% Db \$2.625 Occidental Petroleum \$0.25 Pacific Gas & Elect \$0.49 Quebec Central Railway \$2.50

Sweden 11% Ln 2012 £550.0 Witan Inv 3.4% Pf 1.7p

COMPANY MEETINGS:

Delian Lloyds Inv Tat

are not normally available until approximately six weeks after the board meeting to approve the

Y700000.0 BET 1.2p

Y555000.0 Guinness Fin 9% Gtd Nts '96

Do. 6.9% Bd 2000 Y690000.0

National Power 4.350 Philip Morris \$0.825

UK COMPANIES

TODAY COMPANY MEETINGS: Save & Prosper Linked Inv. Tst., 1, Finsbury Avenue, E.C., 3.00 BOARO MEETINGS:

Berr (AG) French (Thomas) Ellis & Everard

**TOMORROW** III TOMOTSHOW
COMPANY MÉETINGS:
Carr's Milling, Crown Hotel,
Wetheral, Carlisle, 11.30
Perpetual, Phyllis Court,
Henly-on-Thames, Oxon, 12.00 BOARD MEETINGS:

Finals: Ashanti Goldfields M & W Osprey Comms Quality Care He

■ WEDNESDAY JANUARY 11 COMPANY MEETINGS: Fenner, Viidna Hotel, North Street,

m (MJ), Haredon House BOARD MEETINGS: Exmoor Dust inv Tst trish Conti Southern Business

Banks (Sidney C) Cray Elec Dalepak Foods Dixons

Fleming Int High Inc Inv Tst.

PSIT VHE Hidgs

\$302,45

III THURSDAY COMPANY MEETINGS: Bridport-Gundry, Chartered Accountants Hall, Moorgate Place, E.C., 12.00 Euromoney Publications, Stationers Hali, Ave Maria Lane, E.C., 9.00 Poreign & Coloniel PEP Inv. Tst., 8th Floor, Exchange House, Primose Street, E.C., 11.00 McLeod Russel, Institute of Directors, 116, Pell Mall, S.W., 11.00 Royal Bank of Scotland, Balmoral Hotel, 12,00

Sycamore Hidgs., Dennis House, Marsden Street, Manchester, 11.0 BOARD MEETINGS:

Thregmorton Pf inc Tst Willoughby's Cons

Black (Peter) Gibbs Mew Jury's Hotel

Microgen Rank Org Securicor Grp

Security Service

FRIDAY
JANUARY 13

Faber Prest, Staks St. Ermins Hotel, Caxton Street, S.W., 12.50 BOARD MEETINGS:

Company meetings are ennual general meetings unless otherwise

Please note: Reports and accounts

# CONFERENCES & EXHIBITIONS

### **JANUARY 11**

Presentations for Professionals by Professionals

humour... Learn how to produce unforgettable presentations. Contact: Executive Presentations

Tel: 0171 251 5053 Fax: 0171 490 0566

**JANUARY 17** Latin American Heads of Mission CBI/FCO/OTI conference brings together all growth market. Opportunities for individual meetings with Ambassadura, DTI Export ers and ECGD represe

Contact: Sandra Aldred, CBI Conferences Tel: 071 379 7400 24 hr FAX-ON-DEMAND: 071 240 1248

**JANUARY 19** Countdown to the Environment

single Agency combining key pollution control functions of HMIP, NRA and Waste Regulation Au

Contact: Nicola Martin, CBI Conferences 24 br FAX-DN-DEMAND: 071 240 1248

Private Finance Panel The conference will review Private Finance tottiative progress, by prospect and by issue to point to precedents established at nuctures developed. Chairman, Sir Alastair lorion, Keynote address by Chancelle

### LONDON JANUARY 24 -25

Futures, Interest rate swaps and related

Lywood David International Ltd.

JANUARY 24-25 Re-engineering the IT Function: Re-eligning IT culture, capabilities and skil lo deliver radical business performa ient. An interpotional two-day conference of leading experts and of new strategies, development of new

### Contact: Businese Intelligence CPD 5.5 hours. Tel: 0181 543 6565 Fax: 0181 544 9020 Contact: Philippe **JANUARY 28**

An Inside Guide to Management This semmar held jointly by Binder Hamlyn and Herbert Smith will provide an overview of the key issues involved in a management

Faquiries: Julie Williams at Herbert Smith

### **JANUARY 26 - 27**

Tel: 0171 374 8000

Risk Management Workshop ling, Financial, Counterparty; Ceontry ves - FRA's, Sweet and tion techniques. Seasitivity.Benehmarbing.Rotings, nitoring and Managing Provisioning; Monitoring Exposates, Portfolioc nt, the "Risk Cycle", £395 2 Days

Sharpen your presenting skills in a West Eod increasing pressure to place realistic values theatre. Businessmen deciment according theatre. Businessmen, designers, actors and on foreign campanles in a variety of stand-up comedians will show you how to contexts. Company executives, bankers and memorahility; create selling sides; use the chain one in practice, as well as the possible techniques in practice, as well as the possible techniques in practice, as well as the possible techniques in practice, as well as the possible problems encountered to real life scenarios. numered to real life scenarios. Contect: Acquisitions Monthly - Tel: 0171 March 1991 Trusts; and Revenue Clearance 823 8740 Fax: 0171 581 4331 LONDON LONDON

British Amhassadors lo Latin America to
Provide latest analysis on export and duties and responsibilities an individuals,
lavestment opportunities in this major banks and other financial handmines. This al ane-day course will address Definition .

LONDON

### **JANUARY 24**

Kenzeth Clarke, speakers include Pen Kent

Tel: 0171 222 2866 Fax; 0171 222 3470

# Introduction to Derivatives in

narkets. Currency Options, SAFE's, FRA's.

### Tel: 01959 \$65820 Fax: 01959 \$65821

FEBRUARY B rs which explores the introduction SIO Update; enfor organisation and management structures at or PIA/LAUTRO members - current issues, enable IT m play a key role in transforming training and competence, handling the thebusiness.

Regulator. Law Society CPD 5 bours. PIA

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### LONDON Tel: 0171 637 4383 Fax: 0171 631 3214

Financial Awareness for Delegates will have the chance to talk in an management accounting and business

Programme - a comprehensive and LIK companies.

Contact: Hazel Reddin

**CBI Economic Presentation** 

Contact: Faliplace Sanking & Financial
Contact: Faliplace Sanking & Financial
Teating. Tel: 0171 379 7400 Fax: 0171 497 3646

### **JANUARY 26 & 27**

Valuing International Companies

Money Laundering - The Law, Responsibilities and Procedures

Identification, Regulation, Responsibilities and the Role of Supervisory Bodies with

# Training Tel: 0171 329 0595

JANUARY 31 - FEBRUARY 1 Correspondent Banking An introduction to the role of the isk assessment. Relationship Develop

### Training 0171 329 0595

and Supervision; Risk Analysis and Control; Credit Ratings, Marking, Reviewing Limits; Income Generation - Trade Finance, Funds ransfer, Treasury, £395 2 Days Contact: Fairplace Canking & Financia

JANUARY 31 -FEBRUARY 1 Foreign Exchange

# for treinec/janior dealers and Corporate

Lywood David International 565820 Fax: 01959 565821. FEBRUARY 2

Impact of Derivatives on A high-level conference to examine the senior representatives from LIFFE, SOFFEX, London Stock Exchange, J P Morgan Securities Ltd. Union Bank of

Switzerland. Oeutsche Borse AG and Banque de Frunce. Contact: Arielle Savona, Duw Jones Telepate Tel: 1171 832 9737 Fax: 0171 353 2791

### LONDON inpliance for IMRO, PIA/LAUTRO

pension transfers. Parallel sessions for IMRO

# FEBRUARY 7 - DECEMBER 1

Over 10 1-day retorials this course covers interpretation of linaneial statement investment appraisal, working capital open forum or on a one-to-one basis with appeakers, purtners and financiers on a confidential basis.

Cettified Oiploma Deen Learning Programme - a comprehensive 2,000 page

> Contact: Karen Morris, ACCA Tel: 071 396 Tel: 091 235 7297 Fax: 091 235 7388 5722 (24 hours)Fax; 071 396 5790

### LONDON FEBRUARY 20

inflation in 1995. An Open Forem will relat

Practical Capital Tax Plenning This event is hold in response to ever for the Advisers of High Net

Connect Vicki Goffin, IBC Legal Statics and Services Limited Tel: 0171 637 4383 Fax: 0171 631 3214

### FEBRUARY B FT-Interconnection

The Evolving UK Programmo and its International Context. This conference. organised by OFTEL and FT Conferences. locuses on the critical nuts and boles of the Practical Examples. £225. 1 day. Contact: Fairplace Banking & Financial competitive regime as it goes into its second decade and how OFTEL proposes m ensure interconnection arrangements in the UK

### Tel: 081-673 9000 Fax: 081-673 1335

**FEBRUARY 6** The Growing Business: Lessons for Entrepreneurs

entrepreneurial approach to company development and the effectiveness of entrepreneurial hebaviour in today's business orviroument. Each ression will be addressed by an entrepreneur and an adviser in turn, providing a contrast between the theory and reality of muning a small, fast

### rowing company. stitute of Directors 0171 730 0022

LONDON FEBRUARY 14-15 tor trenee/jamor dealers and Corporate treasary personnel. Highly participative course including WINDEAL (PC Windowsbased dealing simulation). Training effected by pinetillouers with many years market experience FS'0.4 VAT Selling Skills for Treasury Staff course The Selling Skills for Treasury Staff is designed to introduce the subject of selling rechniques to corporate dealers and ience. £520 + VAT. customer services people. The course looks at the need m eropathise and then identify al Ltd. Tel: 01959 the most appropriate products. The linking of products to the customers alreation.

### Leading to greater confidence when dealing with the customer. £530 + V.A.T. Lywood David International Ltd.

Tel: 0959 686820 Fax: 0959 565821 LONDON **FEBRUARY 15** Still Protecting the Media
One day conference. In association with
Richards Buder. A practical guide in breach of confidence, contempt, copyright and libel. Fundamental changes in running libel actions; insurence cover and regulation;

# Tel: 0171 637 4383 Fax: 0171 631 3214

LONDON Credit-Training Workshops
Thomson BankWarch, Inc. leader in global hank risk analysis, is running a series of ctedit training workshops. Topies being covered are: Emerging Markets Sovereign Risk Analyaia, Letin Amarican Banks, Introduction to Banking Systems and Banks Emerging Markets of Asia. For full details please contact Terry Brunne 0171-353 5548 or Fax: 0171-815 0408

Major Overseas Projects
A one-day seminar on the AlpTransit runnels, the Orespood bridge and mapel are flying in to present the opp

omist Sudhir Junankar, editor of the
Economic Situation Repose CBI'a Economic Situation Report, considers The conference will focus on block enemprion. consider the changing relationship between vehicle manufacturer provide an opportunity at analyse and debate and distributor and address the question of competitiveness in the components sector.

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Francisco Financial Time

# Business Process Re-engineering

Worth Individuals Key talks include: Inheritance tax planning; Variations; Capital Gains Tax Relicis, Tax Planning los the Non UK Comiellary: Remittance Planting, Capital Gains Tax - Pre Sale of Flotation Mitigation Techniques; Pre projects, 60 organisations in the private & public sectors attended to 1994, Repeated

March 20-21. Contact: Richard Patris, Vertical Systems Intercede Ltd. Tel: 01455-250266 Fax: 444

### 1455-890821 LONDON

FEBRUARY 21 EC Competition Law Workshop Failure in take EC law into account ranger in zane et are une account could cost many millions of pounds in fines, together with the possibility of substantial claims is damages by third parties suffering loss. This workshop provides a comprehensive and practical introduction in the utiliset.

Contact: International Professional

### Tel: 0161 445 8623 LONDON LONDON FEBRUARY 22

Incorporation of Professional Practices - The Sensible Way 1997 taxation changes; protecting assets and reducing liabilities; professional indemnity

enior partners, managing partners, tax sers, finance partners and advisors. CPD

### 5 bours. Contact: Athina Bradley IBC Tel: 0171 637 4363 Fax: 0171 631 3214 FEBRUARY 22-23

Pay Appraisal and Career A practical guide in the latest techniques for achieving excellent employee performance in the delayered organisation. This important two-day conference explores how to radically improve your husiness performance by linking individual targets to corporate

objectives through effective reward, appraise and motivation systems. Contact: Business (nitelligence Tel: 0181 543 6565 Faz: 0181 544 9020 LONDON FEBRUARY 24

the House of Lords' Decision This conference will cover the following sauce: Employees after Paromoun Consequences for Insolvency Profesiona The Practical Effects; Recolvership at Administration Expenses; Liabilities i Administration Expenses; Liabilities for interfering with Contracts and Personal

### Liability. Contact: Sarah Avian, 1BC Legal Surdies civil liberties, EU directives and the media; the rule of the Commissions in the foture. Tel: 0171 637 4383 Fax: 0171 631 3214

FEBRUARY 27 Risk Management in Ea Europe and the FSU MARCH B With the use of case-studies, these two oneday workshops, will provide a practice

### Affairs. Tel: 071-957 5700 x 298, Fax 071-321 2045. FEBRUARY 27 & 28

companies operating in the former Eastern blo Connect: The Royal Institute of Internation

FT Cable, Satellite and New Media The forem will look at the convergence of relecommunications, enumphiere and catortainment. It will also examine the new alliances and mergers that corporations are setting up, the potential of new technologies and the increasing choice of programmes. Enquiries: Financial Times

FEBRUARY 28 - MARCH 1

CTI and Beyond

As the worlds of computing and telephony move ever closer. Computer Telephone Integration is becoming relevant to almost every organisation. This seminar includes case studies of acers of CTI technology, and overview of the technology and future of CTI, and examinations of CTI implementation and enducts.

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Opportunities Re-engineering, Enhanced 1995 programme. A timely overview outlining the benefits of luctudes our sections on self-managed teams and radical BPR. Coaching style of presentation, Based on 150 successful BPR.

Opportunitues

A timely overview outlining the benefits of luctures retrieves to the professional and commercial organisation. Users and vendors of literate products and services, politicians, A timely overview outlining the benefits of Internet services to the professional and commercial organisation. Users and vendors computer multinstionals explain their strategy and vision of the famre. Contact Unicom Seminars, 0895 256 484,

### TONDON LONDON MARCH 2

Managing New Product MARCH 15 **Development for Business** Valuations Workshop Turneround One day conference exploring how management is fundamental to the manufacturing process. Organised by the

Conference Bureau

### Tel: 01625 502600 Fax: 01625 502900 MANCHESTER and Services Lin MARCH 2 & 3

Shopping in Cyberspace & Publishing for profit on the MARCH 16 Internet How to Conduct Planning Appe The Planning and Compensation Act 1991 and new policies emerging from commiconvergence maltimedia technology is changing the worlds of publishing and commerce. Key players explain how home shopping networks are influencing different retailers and enasumers; and how the cybermedia (the Internet) is revolutionising the publishing ladustry. Contect Unicom Seminars 0895 256 454,

Ex 0895 813 095 LONDON MARCH 19 - 31 MARCH 6 & 7 FT World Steel Industry The aim is m bring together speakers from around the world to share their views on the key questions facing the steel industry such as its fature structure, alliances and mergers, privatisation and new technology. Enquiries: Françoial Times

### MARCH 7 nents of Regulation One day introducting to regulatory issue Demands co prior experience. Consider techniques of utilities regulation and othe sectors. Topics covered: price controls

Tel: 081 673 9000 Fax: 081 673 1335

franchising; enforcement; cost of espital; Contact the LSE continuing and ional Education Unit.

### isuring and managing the drivers of re profinability. This two-day conference future profi explares relevance and practicality of developing new "corporate dashboards", which include non-linencial indicators, such

MARCH 8-9

Acquisitions

**Business Performance** 

as customer sarislaction, quality sud Contact: Business Intelligence Tel: 0181-543 6565 Fax: 0181-544 9020 LONDON MARCH 9-10 Financing Cross-Border

### ACQUISMOS Paced in the control of th process and provide practical tips for For further details contact Acquisitioes Monthly Tak (0171) 823 8740

MARCH 13 Annual Company Report -Repent of Sell Out Event. Dae day coaference. FRS; FRED 3; Off Balance Sheer Finance; SSAP 24 - Accounting for Pension Costs; Fair Values; Mergers Acquisitions and Goodwill: Related Party Transactions; Big GAAP/Little GAAP; Urgent Issues Task Force and Review Panel; Cadbury and ASB's Operating and Financial Review. CPE 16 points. Contact: Philippa Hantrall IBC Contact Unicom Seminars, 0895 256 484, 6ax 0895 813 095

Tet: 017| 637 4383 Fac: 0171 631 3214

LONDON

# **Buying and Selling Unquoted**

Attend this event and learn how to develop and acquisition strategy; structure an offer, initiate the process of presenting a company for sale; understand the due diligence eess; anderstand the taxation and legal

Issues; and how m structure alternative methods of transfer of ownersh Contact: Sarah Avian, IBC Legal Studies

### Tel: 0171 637 4383 Fee: 0171 631 3214

This interactive workshop will cover all aspects of company valuation techniques locluding an understanding of the relationship between discounted cashflow, P/E ratios and assets. An afternoon case study is designed to give delegates practical hands on experience of analysing and proceeding a valuation. Contact: Sarah Avian, IBC | Tel: 0171 637 4383 Fax: 0171 631 3214

### government have created scope for conflict Ding so which could lesd to more appeals and inquiries. This conference is designed for those involved in the planning process.

Conferences Ltd. oo 061 445 8623. Retail and Wholesale Ranidon the emerging markets. Week 1- retain hanking, payments systems, credit essessment & trade finance. Week 2-wholesale treasury, FX and MM and derivative markets. Highly participative trading seminar, incl. educational visits to financial institutions in both weeks. 13,750 + VAT. July Inclusive to ition & accommodation, (15% discount 2+).

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MARCH 22-23

MARCH 23 & 24

Corporate Purchasing Cards in association with The Chartered In of Purchasing and Supply. First major UK conference examining how purchasing cands can drawically reduce low value purchase costs. Case studies from, amongst others. Rank Xerox, 6P Chemicals, Northern

# The Russian Oil Industry Speakers from FSU will include Ma

Affairs, Tal: 071-957 5700 x 298, Fax 071-

LONDON Windows ™ In Finance Now in its third year, this Microsoft endorsed event will appears you on the very latest developments in Windows based sciutions for the financial industry. The event includes a compreh exhibition, plus an executive level

Call Charlotte Stone on 0171-242-1548 for

### MARCH 29 & 30 Essential Tax Planning for Groups of

Companies - 6th Annual An essential briefing on the most important domestic and infernational corporate tax planning issues including: the new FiDs regime; efficient VAT planning; group financing techniques; taxation of interest; recent UK has treatles; and tax planning tips recent UK tax treatles; and tax planning tips after the Finance Act 1994 and the Finance Contact: Kate Roberts, IBC Legal Studies

and Services Limited
Tel: 0171 637 4383 Pax: 0171 631 3214 LONDON

# MARCH 30 Banka, The City and Politics The banks and; the economy, industry; the press; the government. The Charteste Institute of Bankers' first annual conference is spoused by AT&T and will be chaired by Sun McGrener, Speciage Legal Legal Eddie. sponsored by AT&T and will be chaired by Sue McGregor. Speakers Include Eddie George, Tom Fanner and Christopher Fildes. Contact: Gillian Wright, CIB

Tel: 0227 762600 Fax: 0227 763788

INFORMATION, PLEASE CONTACT Tel: (+363-1) 671 8022 Fee: (+353-1) 671 369 The Offshore Oil and Gas Supply and Construction Market Seminar A: Cases, Contracts, Clauses and Trends EC and EEA Procurement Regimes CRINE in Context; the Texas Courts; Coping with Problematic Contract Cleases; Contracting Into the 21st Century, CPD 5.75 hours. Contact: Athina Bradley IBC Tel: +44 (0)

### 171 637 4383 Fax: +44 (0) 171 631 3214 LONDON APRIL 28 The Offshore Oil and Gas Supply and Construction Market

Seminar 6: Insurance and Liabiliries. Principle of indemnification; Law of insurance; Successfully Managing Risk; Insurance cover and content; the Norwegian approach to risk allocation; Group Workshop (CD) 478 beaution; Workshop, CPD 4.75 bonns.

Contact: Athina Bradley IBC Tel: +44 (0) 171 637 4383 Fax: +44 10) 171 631 3214 LONDON EXHIBITIONS

MARCH 1-3

Asian Companies EXPO
This entirely new concept for the financial nurtees brings together in one location an extensive and diverse curray of leading Asian Companies, and provides institutional investors with a unique opportunity lo evaluate potential growth and return first hand across all sectors on n one-on-one

### Contact: Euromoney EXPO's Limited. Tel:+44 (0) 1895 624794, Fax: +44 (0) 1895 624447. EARLS COURT, LONDON INTERNATIONAL

JANUARY 25-26

Beyond Re-engineering for Global Competitiveness and Growth conference will explore how competitiveness and growth by improving innovating business processes to be m appurivement and processes to be more atomer-locused; maximising workforce otential end incorporating change sanagement principles. Keynote speaker:

# Jointly presented by The Conference Board Burope, Enrat & Young and Rank Xerox. Contact: Kathleen Stuart-King at The Conference Board Europe in Brussels. Tel: 32.2/675.54.05 Fax: 32.2/675.03.95

The Russian Oil Industry

Speakers from FSU with include Mr

Drurecheasky, Deputy Minister of Foel and
Energy: Mr Staurnev, Deputy Minister of
Economy; Mr Zadoruov, Head of the
Budger Commitme, State Ourna; Mr
Profilov, President, Rosneft; and the Vice
Presidents of LUKeil, Surgametregaz and
YUKOS, Mr Shmidt, Mr Nikiforov and
Mr Artensiev.

JANUARY 30-31

Guifcronce - Spain

Conference and exhibition covering the latest

IT developments and innovations in Spanish

retail banking. Keynothe presentations from

CECA Ispanish Confederation of Savings

Studies from Bancaja, El Monte, Barclays

Bank Espana, Cajo General de Aborton de

Granton Sandra Movens. JANUARY 30-31 conlerence exhibiting companies. Dolegates and Contact: Sandra Moteno AIC Conferences Limited Tet +(44) 171 827 5998 Fac +(44) 171 342 2320

> Laundering Forum, Self Defence and Due Diligence **FEBRUARY 3**

Comprehensive overview of internal plimented by practical Contact International Professional FEBRUARY 20-25

This high profile conference will discuss the direction International Bankers will take as we move towards the Millenium. Topics include: Cradii cards and local cradir Systems, Western accounting standards factoring, leasing, currency dealing, and Banking Security issues,
Connect Michael Mochan Rund Corp. (UK) Ltd

Tel: 0181 332 6644 Fax: 0181 332 6124

SWITZER! AND

FRANKFURT

Banking into the 21st Century

FEBRUARY 27 - MARCH 2 Lafferty's Cards & Payments "An Industry Revolution in the Making"
Three successive events: Int'l Bank Card;
Smart Card and Electronic Payments Conferences. Programme to include: lechnology, markering, third-party processing, POS updates and cross-border payments. Scoior lovel upcakere from leading financial institutions worldwide. LONDON OON'T DELAY! FOR FURTHER

MARCH 20 - 22 Credit Training Workshops Thomson BankWatch, Inc. leader in glob bank risk analysis, is running a series of credit training workshops in Frankfi Topics being covered are: Pundamentals of overeign Risk Analysis, Techniques of Bank Credit Analysis, and a Survey of OECD Banks and Systems. For full debuts please contact Terry Brunne 0171-353 5548

**Eurobudget 95 Conference** 

### In 80.9 billion Ecu 1995 EU Budger expenditure, for national, regional, local authoritles/private sector

**MARCH 27-29** Sub-Saharan Oil & Minerals The foremost conference on African oil and mining. Speakers include President Mandeh and Cabiner Ministers from over 30 Africas

### Contact: 3 Hayne St. London EC1A 9HP Tel: 44-71-600-6660 Fax: 44-71-4044 MARCH 29 & 30 Central & Eastern European Power Industry Forum The latest and future developments in the electricity generating industry in Control and Eastern Europe. A Forum on ownership

Minerel & Energy Affairs and Europe

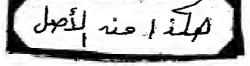
Energy Environ

High level. Contact: PennWell C&E Tel: 31-30-650963 Ptx: 31-30-650915 MAY 16-18

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visitors from over 51 countries, espe from Central, Eastern and Western But ct: PennWell Tel: 31-30-650,963 Pax: 31-30-650,915 AMSTERDAM

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pliers, contractors. Includes 200 page EU Budget Guide. Société Générale de Dévelops Tel: +322 512 46 36 Fax: +322 512 4653

Mines; Daboneso Ministry of Mines & Energy; Nigerian National Petroleum

POWER-GEN Europe 95 lavestment and financing to the Power industry. Trends and Policies, Combession and Operating Power Plants 150 salocted

presentations. Over 230

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programmes for EU consultants contractors, suppliers, governments, figancial institutions etc. Natworking meeting place, Includes WORLD AID

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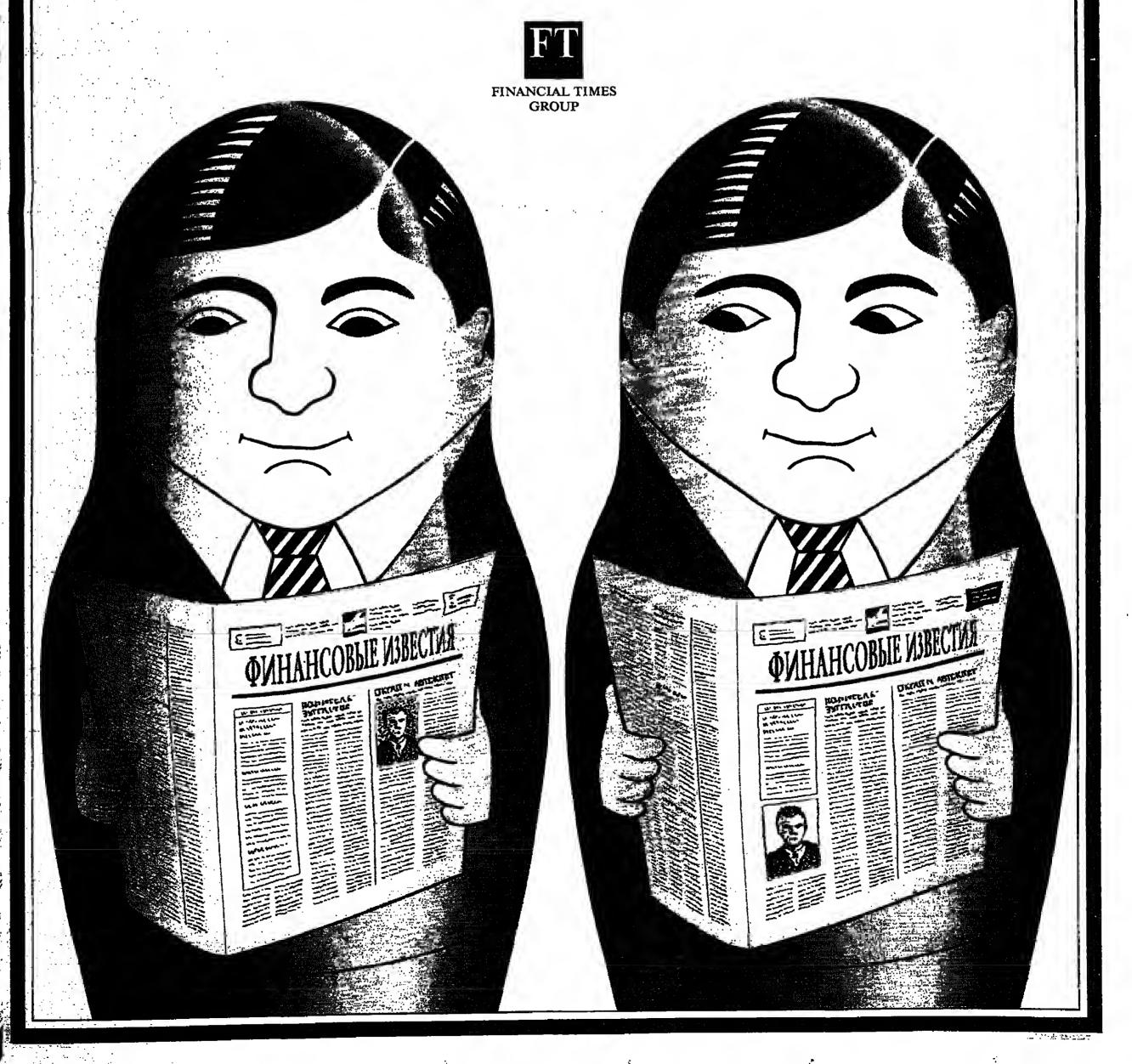
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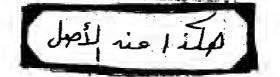
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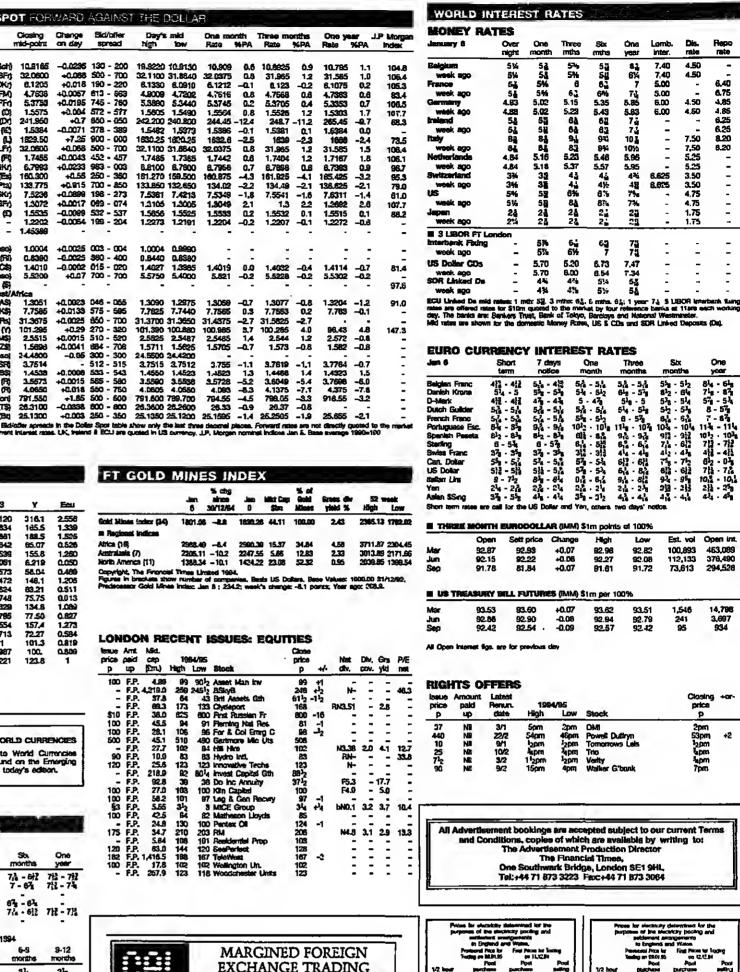


WORLD STOCK MARKETS

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FORTHWAND ASSET A TO BE SEED A	market information you need:
Jan Jan Jan — 19945 — Jan	• real time share prices     • daily unit trust prices     • updated financial reports     • personal portfolio facility
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Markle Comp (2/1/85) 2766.22 2729.37 2771.97 3308.37 4/1/94 2507.33 9(3/94 Composite ± 450.65 460.34 460.71 482.80 438.92 482.80 4.40 80460a (29/12/85) 38274.0 40367.0 38679.0 55110.00 13/954 3808.80 3/1/94 Portagal (2/2/84) (1/8/32) Composite ± 450.65 460.34 460.71 482.80 438.92 482.80 4.40 80460a (2/2/84) (1/8/32) (2/2/84) (1/8/22) (2/2/84) (2/2/84)	world.
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FAZ Astien(3)17256) 767.88 774.05 777.53 959.27 18594 742.04 5/10/94 SEC General (1/4/87) 924.83 923.86 929.91 1983.29 31/1/94 206.57 27/10/94 S. R. P. Ind., Div., yield = 2.45 2.44 2.45 2.40 DAX (3012/87)3 2053.92 2052.48 2072.25 2271.11 165/94 1980.59 7/10/94 Weighneum-(30/96/67 5919.31 7051.40 (2) 7181.13 30/994 5194.63 1973/94 S. R. P. Ind., Div., yield = 2.45 2.44 2.45 2.40 DAX (3012/87)3 2053.92 2052.48 2072.25 2271.11 165/94 1980.59 7/10/94 Weighneum-(30/96/67 5919.31 7051.40 (2) 7181.13 30/994 5194.63 1973/94 S. R. P. Ind., Div., yield = 2.45 2.44 2.45 2.40 DAX (3012/87)3 2053.92 2052.48 2072.25 2271.11 165/94 1980.59 7/10/94 Weighneum-(30/96/67 5919.31 7051.40 (2) 7181.13 30/994 5194.63 1973/94 S. R. P. Ind., Div., yield = 2.45 2.44 2.45 2.40 DAX (3012/87)3 2053.92 2052.48 2072.25 2271.11 165/94 1980.59 7/10/94 Weighneum-(30/96/67 5919.31 7051.40 (2) 7181.13 30/994 5194.63 1973/94 S. R. P. Ind., Div., yield = 2.45 2.44 2.45 2.40 DAX (3012/87)3 2053.92 2052.48 2072.25 2271.11 165/94 1980.59 7/10/94 Page 2053.92 2052.92 2052.92 2052.48 2072.25 2271.11 165/94 1980.59 7/10/94 Page 2053.92 2052.92 205	FINANCIAL TIMES
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DAX — all TUDOS, JSIC Cloid — 256-7; USE 28 Industrials — 264-2; NYSE All Common — 50 and Standard and Poor's — 10, §§ Montreel.   stock whereas the actual day's highs and lowes (supplied by Telejaus) represent the highest and lowest values that the index has neached cusing the day. (The figures in brackets are previous day's).   Stock whereas the actual day's highs and lowest values that the index has neached cusing the day. (The figures in brackets are previous day's).   Stock whereas the actual day's highs and lowest values that the index has neached cusing the day. (The figures in brackets are previous day's).   Stock whereas the actual day's highs and lowest values that the index has neached cusing the day. (The figures in brackets are previous day's).   Stock whereas the actual day's highs and lowest values that the index has neached cusing the day. (The figures in brackets are previous day's).   Stock whereas the actual day's highs and lowest values that the index has neached cusing the day.	Address:
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Array Section		· · · · · · · · · · · · · · · · · · ·
MONIMA JANUARY		•
	FINANCIAL TIMES MONDAY JANUARY 9 1995	
	CURRENCIE	S AND MONEY
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	Greece (Dr) 375.857 -1.301 841 - 073 377.404 575.554 Greece (Dr) 241.950 +	0.7 550 - 050 242.200 240.800 244.45 - 12.4 071 378 - 389 1.5482 1.5973 1.5386 -0.1 1 .25 900 - 000 1630.25 1620.25 1632.6 -2.5
	Netherlands (FI) 2,7113 -0.0106 105 - 123 2,7221 2,7101 2,7082 1.0 2,7031 1.2 2,8639 1.8 121,4 Netherlands (FI) 1,7455 +0.01 Norway (NR) 10,5624 -0.0309 591 - 656 10,6056 10,5578 10,5517 0.1 10,5607 0.1 10,5624 0.1 86.6 Norway (NR) 6,7983 +0.02 Portugal (Es) 249,018 -0,727 900 - 136 251,517 248,883 249,836 -4.0 251,513 -3.7 Portugal (Es) 160,300 +0	043 452 - 457
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AFRICA METH AFRICA	New Zeeland (NZS) 2.4383 -0.0082 380 - 406 2.4563 2.4347 2.4441 -2.9 2.455 -2.7 2.4895 -2.1 - New Zeeland (NZS) 1.5698 +0.00	15 510 - 520
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44	Theiland (Bt) 39.0382 -0.2441 242 - 522 39.3360 39.0240 Theiland (Bt) 25.1300 +0.0 pSDR rates for Jan 5. Bioloffer aprecials in the Pound Spot table show only the last three decimal places. Forward rates are not directly quoted to the market (SDR rate for Jan 5, Bioloffer aprecials in the	138 800 - 800 25,3600 25,2600 25,53 -0,9 103 250 - 350 25,1350 25,1200 25,1596 -1,4 25 Doller Spot table ahlow only the last three decemb places. Fore- reland 8 ECU are quoted in US currency, J.P., Morgan nominal in
AND THE PARTY OF T	CROSS RATES AND DERIVATIVES	ET COLD MINES INDEX
The Page 1	EXCHANGE CROSS RATES  Jan 6 BFF DK/ FFF DM 12 L FI NK/ Es Pta SK/ SFF £ C\$ 3 Y East	FT GOLD MINES INDEX
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Belgium (SF) 100 19.09 16.77 4.857 2.028 5082 5.448 21.20 500.0 417.3 23.47 4.078 2.008 4.373 3.120 316.1 2.55 Demmerk (DK) 52.38 10 8.782 2.544 1.062 2662 2.652 11.11 261.9 218.6 12.29 2.136 1.052 2.291 1.634 165.5 1.33 France (FF) 53.64 11.39 10 2.697 1.210 3031 3.248 12.65 298.2 248.9 14.00 2.432 1.168 2.608 1.681 189.5 1.53 Germany (DM) 20.59 3.831 3.452 1 0.410 1046 1.121 4.365 102.9 85.90 4.833 0.840 0.413 0.900 0.642 65.07 0.55	Gold Mines Indice (34) 1801.06 -B.S. 1830.26 B. Regional Indices
A STATE OF THE STA	Ireland (62) 48.31 9.414 8.267 2.395 1 2508 2.885 10.46 246.5 205.7 11.57 2.011 0.990 2.158 1.539 155.8 1.26 1bby (1.) 1.988 0.376 0.330 0.096 0.040 100. 0.107 0.417 9.838 8.210 0.482 0.080 0.040 0.096 0.091 6.219 0.051 Netherlands (F) 18.36 3.506 3.079 0.892 0.372 833.3 1 3.894 91.81 76.62 4.310 0.749 0.380 0.803 0.573 58.04 0.480 Norway (NSC) 47.18 9.004 7.907 2.291 0.956 2387 2.588 10 235.6 186.6 11.07 1.923 0.847 2.063 1.472 148.1 1.280	Asstralasis (7) 2205.11 -10.2 2247.55 Horita America (11) 1388.34 -10.1 1424.22 1 Copyright, The Finoncial Three Limited 1984, Figures in brackets show number of companies. Basis
St. Steam	Portugui [59] 20.00 3.810 3.853 0.971 0.406 1016 1.069 4.241 100. 83.45 4.865 0.810 0.402 0.875 0.624 83.21 0.51: Spain [740] 23.67 4.576 4.018 1.164 0.486 1218 1.905 5.082 119.8 100. 6.626 0.977 0.481 1.048 0.748 75.75 0.01: Sweden (SKr) 42.60 8.133 7.143 2.080 0.884 2165 2.320 9.033 213.0 177.8 10 1.737 0.855 1.863 1.329 134.8 1.08 Switzerland (SF) 24.62 4.681 4.111 1.191 0.497 1246 1.335 5.196 122.6 102.3 6.758 1 0.492 1.072 0.785 77.50 0.62	Predecessor Gold Mines Indicc. Jan 8 : 234.2; week's
Martin	UK (2) 48.80 9.508 8.390 2.419 1.010 2531 2.712 10.58 249.0 207.8 11.69 2.031 1 2.179 1.554 157.4 1.27.  Canada (CS) 22.87 4.395 3.834 1.111 0.484 1182 1.245 4.848 114.3 95.41 5.387 0.933 0.459 1 0.713 72.27 0.59  US (5) 22.05 6.118 5.373 1.557 0.690 1629 1.745 6.795 160.2 133.7 7.523 1.307 0.644 1.402 1 101.3 0.819  Japan (7) 31.64 6.041 5.305 1.537 0.642 1698 1.723 6.709 156.2 132.0 7.427 1.290 0.635 1.384 0.387 100. 0.80	LONDON RECENT ISSUES: EC
Services to the services of th	Ecu 39.12 7.469 6.569 1.900 0.793 1968 2.190 8.295 195.8 163.2 9.183 1.595 0.786 1.711 1.221 123.8 1 Danish Kroner, French Franc, Norweglen Kroner, and Swedish Kroner per 10; Selgien Franc, Yen, Secudo, Um and Pesess per 100.	price paid cap 1984/95 p up (2m) high Low Stock 100 F.P. 4.88 99 90 <sup>1</sup> 2 Asset Man Itw - F.P. 4.210.0 259 2451; 255.y8
Wilson.	III D-MARK PUTURING (MM) DM 125,000 per DM	F.P. 87.8 64 43 BH Assets Gth - F.P. 89.3 173 133 Cysteport - \$10 F.P. 38.0 825 800 Pinst Russian Fr 100 F.P. 45.5 94 91 Flerning Nat Res
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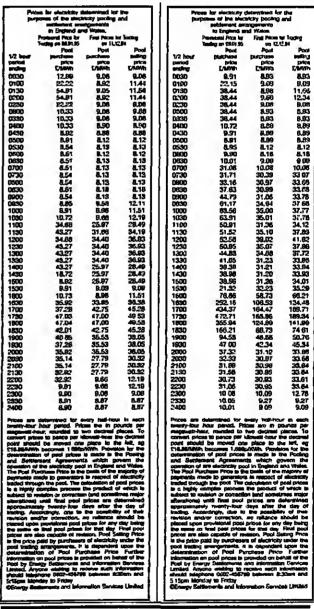
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### **LEGAL NOTICES**

In the High Court of Juntice 987429 of 1994 Charactry Division IN THE MAXTER OF PRESTWICK HOLDINGS PLC TRINITY INSURANCE COMPANY LIMITED

IN THE MATTER OF
THE COMPANIES ACT 1985
NOTICE IS HEREBY GIVEN has the Order of
The COMPANIES ACT 1985
NOTICE IS HEREBY GIVEN has the Order of
The High Court of Justice (Chancery Division)
dated 20th December 1994 confirming the
reduction of the share premaum account of the
above remed Company by the steat of 15, 137,000
was regimened by the Registrar of Companies on
21st December 1994.

TRINITY INSURANCE COMPANY
LIMITED

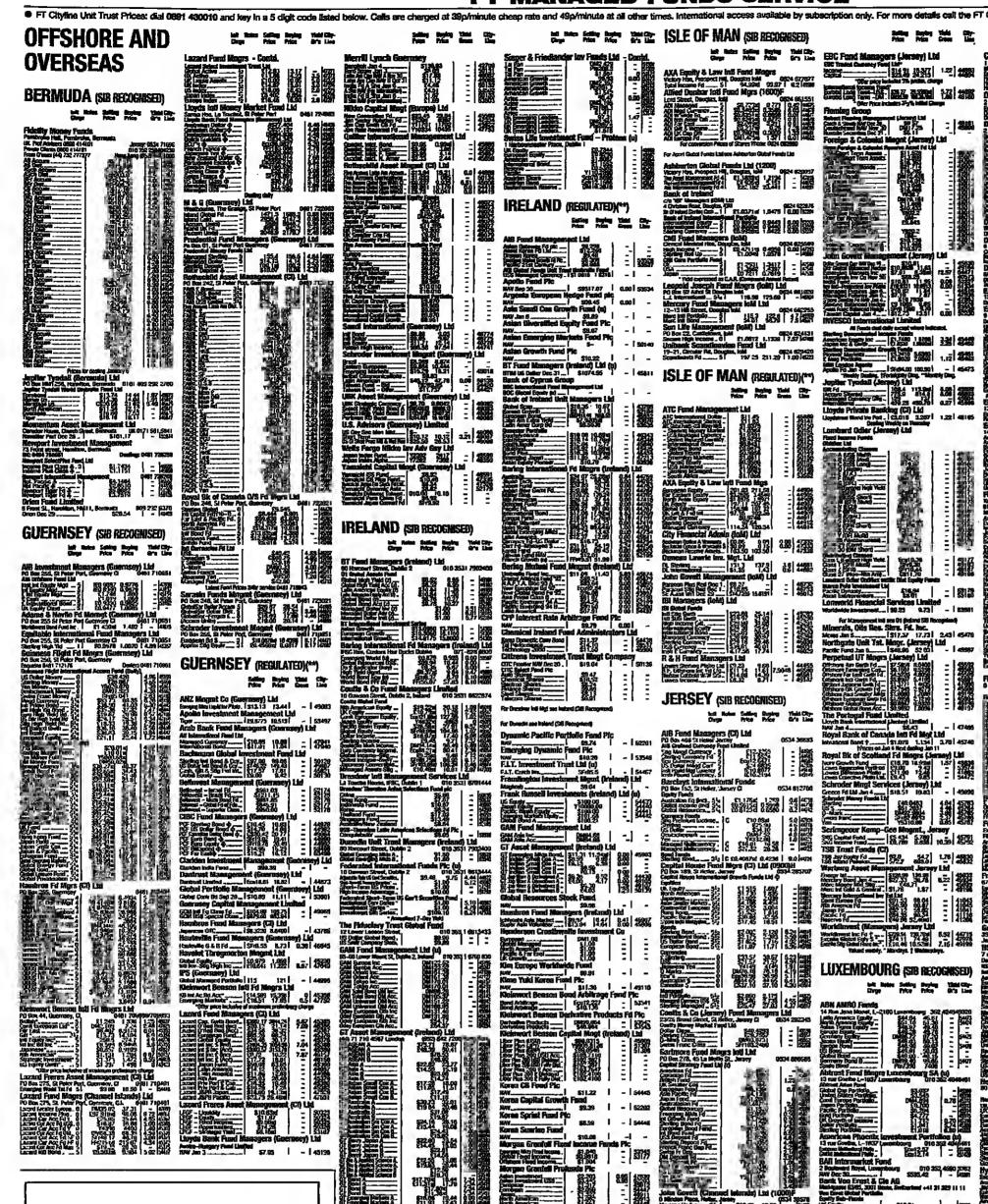
Increased Psyment To Creditors
A Scheme of Armagement was approved by the creditors of Armagement was approved by the creditors of Trinity Insurance Company Limited ("Trinity") and subsequently became effective on 18 March 1993, after receiving High Court sanction.
Pursuant to the terms of the Scheme, the Scheme Administrator, Richard Boys-Stoton and Colin Bird of Price Waterboure set the "Initial Psyment Porcentage" at 10% with the agreement of the Creditors' Committee, The Commencemen Date in accordance with the Scheme was 6 January 1994.
Following a review of the funntial position of Trinity, and with the agreement of the Creditors' Committee, the Scheme Administrator has set a revised payment percentage at 15% with effect from 9 January 1995.
Scheme creditors who have already received a 10% payment in respect of their Essablished Limitilities will receive an additional payment, equivalent to the increase of 5% together with a compensatory payment.
Scheme creditors with claims established after this date will receive the increased payment percentage of 15% in respect of their claim within 60 days of each claim beaming an Essablished Scheme Limitily and if creditors require more information, please constant.

Trinity Casims Department

Trinity Claims Department Insurance Management An Ressell Street
Gloocenter GL1 1PL Tel: 0452 526691 Fac: 0452 301387 Dated 9th January 1995 Morrison Shirrow, 63 Queen Victoria Sucet, London EC4N 4ST (Ref: KMD/SKNPR276060 Tel: 071 329 3299 To Advertise Your

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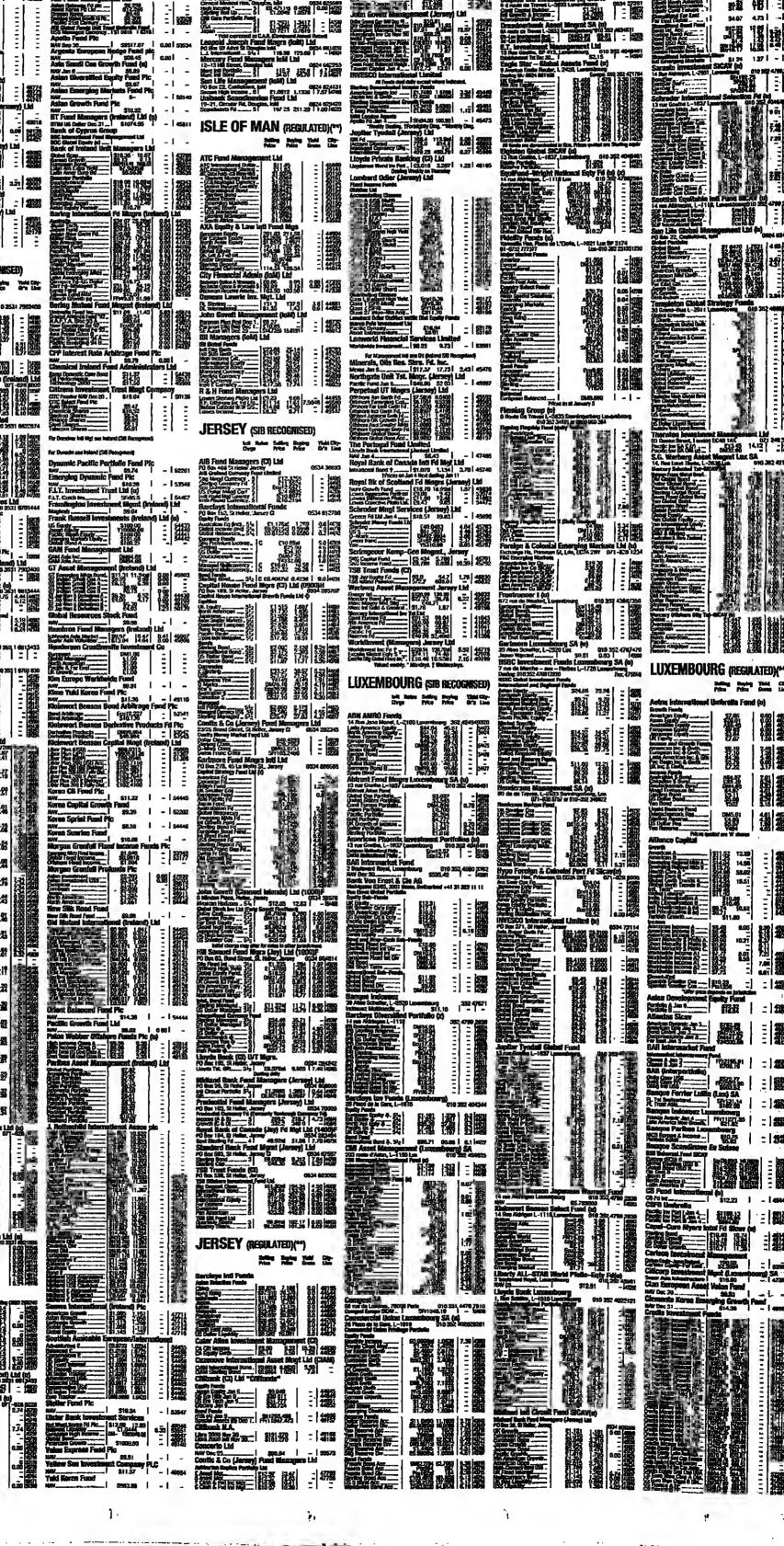
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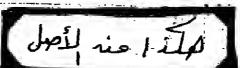
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BANKS, MERCHANT BUILDING MATS, 8	LONDON SH  MERCHANTS - Cont. ELECTRONIC & ELECTRICAL EQPT - Cont.	ARE SERVICE  ENGINEERING, VEHICLES - Cont. HEALTH CARE - Cont.	INVESTMENT TRUSTS - Cool.
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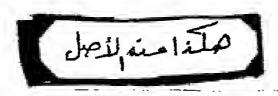
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### NYSE COMPOSITE PRICES 4 pm close January 6 NASDAQ NATIONAL MARKET 4 pm clase January 6 | Process | Proc Continued from previous page 175, 114, 574d 284, 124, 587d 286, 124, 587d 286, 124, 587d 286, 124, 587d 286, 124, 587d 287, 124, 587d 287, 124, 587d 288, 124, 587d 0.30 29 1876 32<sup>1</sup>4 21<sup>1</sup>4 33<sup>1</sup>4 +1<sup>3</sup>8 1.12 8 1841 32 31<sup>1</sup>2 32 +<sup>1</sup>2 0.30 8 3 8 8 10 131 23<sup>1</sup>4 23<sup>5</sup>2 23<sup>3</sup>4 -<sup>1</sup>4 008 8 150 155 164 104 - 2 2 2 2 2 4 2 2 4 2 2 4 2 2 4 2 2 4 2 2 4 2 2 4 2 2 4 2 2 4 2 2 4 Cual Food Keelly Se Keellucky Keellucky Keellooli KLA Instr Koll A - R -10 1031 15½ 14¼ 15 +¾ 2 772 3 02¼ 2¾ +¾ 1 589 2½ 3½ 3% 13 45 16¼ 17½ 17% 15 5721 197<sub>8</sub> 18<sup>1</sup>4 195<sub>8</sub> Railys 0 20 185 14 13½ 13½ 6 37 26 1837 42½ 41½ 41½ 45½ 6 4 320 51a 4½ 55½ 6 0.90 10 227 32½ 32¾ 32½ 1.40 45 812 29¼ 55¼ 56¼ 6.12 14 181 0½ 0 814 6.40 6 3088 17½ 18½ 17½ 7 0.40 7 2482 15½ 14½ 15½ 6.20 7 1944 11½ 10% 10% 68 89 1054 18 18½ 18½ 68 89 1054 18 18½ 18¾ 68 89 1054 18 18½ 18¾ 237 152 Wals ind 237 254 Well Hade 237 254 Well Hade 237 254 Well Hade 237 254 Well Hade 237 257 1752 1754 1754 174 174 235 256 Well Well 235 256 Well 235 256 Well 235 256 Well 235 256 Well 235 257 257 Well 235 25 Dorrron 0.42 18 330 175<sub>8</sub> 17<sup>1</sup>4 17<sup>5</sup>8 Dynatech 13 1276 u35 33<sup>5</sup>8 34 -<sup>3</sup>6 1 0 22 173 174 175 +15 1 1 388 339 276 014 +19 1 4 8 1/6 1/6 1/6 1/6 0.12 14 3060 12 1/2 12 1/3 13 14 1 185 843 11 1/2 11 1/3 13 1/4 1 185 843 11 1/2 11 1/3 13 1/4 1 17 1057 12 1/3 20 1/2 13 14 1 17 1057 12 1/3 20 1/2 13 14 1 185 843 11 1/2 11 1/3 1/4 1 17 1057 12 1/3 20 1/2 1/4 1/4 1 17 1057 12 1/3 20 1/2 1/4 1/4 1 17 1057 12 1/3 1/4 1/4 1/4 1 17 1057 12 1/4 1/4 1/4 1/4 1 18 16 43 4 374 4 1/4 1 18 16 43 4 374 4 1 18 16 43 4 374 4 1 18 16 43 4 374 4 1 18 16 43 4 374 4 1 18 16 43 4 374 4 1 18 16 43 4 374 4 1 18 16 43 4 374 4 1 18 16 43 4 374 4 1 18 16 43 4 374 4 1 18 17 17 5/4 5 5 5 1/4 1 18 17 17 5/4 5 5 5 1/4 1 18 17 17 5/4 5 5 5 1/4 1 18 17 17 5/4 5 5 5 1/4 1 18 17 17 5/4 5 5 5 1/4 1 18 17 17 5/4 5 5 5 1/4 1 18 17 17 5/4 5 5 5 1/4 1 18 17 17 5/4 5 5 5 1/4 1 18 17 17 5/4 5 5 5 1/4 1 18 17 17 5/4 5 5 5 1/4 Easel Cp EastErrent ECI Tel Santoco 1.98 9.1158 5114 5014 5078 -19 Santocrom 0.30 12 52 22 2114 2114 Schlebgrif 0.30 22 678 27 2014 27 +18 | Sci Med L | September | September | Sci Med L | September | September | Sci Med L | September | Sci Med L | September | Sept Enzon inc EquityOil EricanB Ethici Evans Sth Exabyte Excalbur Excalbur Excellent Expenses Expenses 14 482 2014 20 23 9 573 84 85 64 16 208 184 184 184 185 810 22 842 4234 224 227 70 134 114 114 114 MCI Cm 0.05 1473435 183<sub>8</sub> 177<sub>8</sub> 183<sub>4</sub> -33 MS Car's 17 9 21<sup>1</sup>2 21<sup>1</sup>4 21<sup>1</sup>4 -14 Mac Mill 0.60 20 22 12.52 12<sup>1</sup>2 12<sup>1</sup>2 MS Cm\* 0.05 1473435 183 177 183 - 12 MS Car's 17 9 27 27 14 14 - 14 MS Car's 17 9 27 12 14 14 - 14 MS CAR'S 18 0.69 29 22 12.52 123 272 14 - 14 MS CARS 18 0.69 29 22 12.52 123 272 - 14 MS CARS 18 13 9 32 4 37 12 01 2 - 34 MS CARS 18 13 9 32 4 37 12 01 2 - 34 MS CARS 18 16 16 16 MS CARS 18 16 16 MS CARS 18 16 16 MS CARS 18 0.92250 79 76 712 712 1174, 874, Xerox 504a 48 X73 Corp 5512 29 Yashan Eay 4212 5174 Yeak bat 512 1 Zayman 141a 7 Zayman 141a 7 Zayman 141a 7 Zayman 141a 17 Zayman 141a 17 Zayman 161a 1174 Zayman 161a 1174 Zayman 161a 1174 Zayman 1674 7 Zayman 1675 15 17 12 hearty higher and lover for MYSE reflect the period from Jan 1 1994. 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Hand delivery services are available for all subscribers who work or live in the business centre of Warsaw. DSC Cm 23 8029 35 lg 34 l4 34 5g - 3g Cart Grou 0.13 2 9 82 81 82 +1 DobsSwitch 41 2700 212 212 212 Detailes 23 237 878 012 87 - 1g Cotsscope 15 504 1812 175 15 12 +1 Daughting 100 11 182 24 3 24 -12 Detailes 0.20183 5 379 376 376 -3g Detaile 6 0.32 24 1177 21 20 20 -7g Financial Times. World Business Newspaper.

### MONDAY

### S Africa's Mbeki visits Bonn



Thabo Mbeki (left), first deputy president, begins a five-day visit to Germany, designed to improve economic ties and pave the way for a possible visit to South Africa by Chancellor Helmut Kohl later this year. Mr Mbeki

will meet President Roman Herzog in Berlin and be feted by barons of German industry at a dinner in Frankfurt.

### Nigerian constitution

Nigeria's constitutional conference resumes after a month's break. By December the conference had covered its agenda but made very few changes to the constitution. Approval of the draft proposals to be passed to the military government would complete the task of the conference. However, more controversy is expected over the proposal that the military should hand over to civilian rule by the end of 1995.

### 365: a space odyssey



Russian cosmonaut Valeri Poliakov is set to surpass his own world record for non-stop space flight today, when he completes 365 days 22 hours and 39 minutes. It is intended that he should remain in orbit until March 26. The aim of the endurance test is to gather information that may one day make possible a manned flight to Mars.

### Court hearing in Singapore

The High Court in Singapore begins hearing a contempt of court case against US academic Christopher Lingle and various executives from the international Herald Tribune newspaper.

### Talks on E Timor in Geneva

Portuguese and Indonesian foreign ministers due to meet under United Nations auspices for exploratory talks on settling the problem of East Timor, the former Portuguese colony, which Indonesia invaded in 1975 and annexed a

Portugal favours self-determination for its former colony, while indonesia has consistently laid claim to East Timor as its 27th province.

The House of Lords, parliament's upper chamber, ends its Christmas recess.

### THESDAY

### Sweden set for harsh budget

Sweden's Social Democratic government presents its first full budget since taking power last September. Markets will watch closely to see that finance minister Göran Persson keeps to his promise to cut public spending by SKr20bn (\$2.65bn), one of the biggest cuts attempted in Sweden's

nerous walfare state. The downgrading of Sweden's sovereign debt rating by Moody's last week underlined the importance of controlling the big budget deficit and fast-growing state debt. But Mr Persson is also under severe pressure from within social democratic ranks not to cut too deeply into state benefits and public sector

### Whales on the menu



The International Whaling Commission meets in the Lofoten Islands, Norway's whaling capital, to resolve two outstanding issues for the revised management scheme for whaling agreed

Mexico. Delegates have to decide this week who will pay for the costs associated with deploying national inspectors and international observers on each vessel

undertaking whaling. Norway and Japan are the only two countries which kill whales for "research" - and domestic consumption. Agreement is expected on whaling countries paying for inspectors, but they refuse to pay for international observers which they argue should be funded by the IWC.

### Nordics ponder their role

Nordic leaders hold their first Nordic Council meeting since Sweden and Finland joined Denmark in the European Union on January 1. The purpose is to set the agenda for the year. The chief task facing the organisation is to map out a future for Nordic co-operation now that only Norway and Iceland of the five members are not in the EU.

### **UK** polítics

The House of Commons reconvenes after the Christmas recess.

### Labour into Europe

More than 100 big companies are expected to send representatives to a conference in Brussels run by the British Labour party to explain its approach to the European Union, Tony Blair, the party leader, addresses a conference dinner in the

### New York saleroom

One of London's leading dealers in Renaissance art, Cyril Humphris, is selling off his personal collection at Sotheby's New York today and tomorrow. Among the highlights are two bronze plaques by

Ammanati, one of which portrays his friend Michelangelo, broken nose and all (estimated at more than \$1m), and a marble life-size group of Adonis and his hound by Bandini, which could top \$2m.

### WEDNESDAY

Clinton and Murayama meet The US and Japanese leaders meet in Washington to discuss bilateral relations, including the US-Japan security accord, under which American troops are stationed in Japan. Mr Murayama is keener than ever for a friendly summit and closer links with the US, to avoid any tension in connection with this year's 50th anniversary of the end of the second world

Also on the agenda are the planned consortium to provide new light-water reactors for North Korea in exchange for thet country abandoning its controversial nuclear programme and the November summit of the Asia Pacific Economic Co-operation forum, which Japan chairs

Liberia's council due to meet The five members of Liberia's new council of state are due to take their seats under the peace plan backed by neighbouring Ghana and Nigeria. This collective presidency is to act as the top level of government, above ministers and the parliament, and as a coalition of all the rival factions in the five-year civil war. Observers say that last minute wrangling over the nomination of the five members could still delay the seating of the council.

### **UK** economic policy

The minutes from December 7's monthly monetary meeting between Kenneth Clarke, UK chancellor, and Eddie George, governor of the Bank of England, are released. They will be received with great interest, in the light of the unexpected interest rate rise from 5.75 per cent to 6.25 per cent following the meeting.

Analysts will be keen to ascertain how far political pressures influenced the decision to raise rates. The minutes may also provide clues to whether Mr George's ment of the inflationary pressures in the UK economy implies that further interest rises will be needed soon.

### **UK** politics

The House of Commons debates a crucial motion on the membership of committees arising out of the government's withdrawal of the Conservative Party whip from eight Euro-sceptic MPs and the resignation of a ninth. A government defeat would endanger prime minister John Major's ability to carry his legislative programme, but the Conservatives are expected to win with the help of Ulster Unionist MPs.

### THURSDAY

ECONOMIC DIARY

### **OSCE** meets in Vienna Western criticism of Russia's behaviour in Chechnya is likely to surface at a regular

meeting of ambassadors to the Organisation for Security and Co-operation in Europe (previously the Conference on Security and Co-operation in Europe).



Former Yugoslavia and Chechnya still have not found their place in the post-cold war order

The ambassadors could decide to send a fact-finding mission to the war zone. although it would be difficult to do so without Russia's consent.

### Rulings expected on BCCI



Islands.

The painstaking progress towards a settlement for creditors of the failed Bank of Credit and Commerce international continues this week in the courts in Luxembourg and the Cayman

The High Court in London has already approved the latest plan put forward by the UK-based liquidators, accountants Touche Ross, in which the Abu Dhabi government, the principal shareholder of BCCI, will pay \$1.55bn after the successful completion of the court hearings, \$150m 24 months later and \$100m 36 months after completion.

Before funds can be paid out, however, the scheme must be cleared by courts in all three jurisdictions where BCCI was registered. Today and tomorrow, the Cayman Islands will hear the case and a Judgment is expected. Luxembourg is expected to publish its judgment today, having heard the case earlier. A previous plan put forward by the

liquidators was thrown out by the Luxembourg court on appeal. An appeal period follows the publication of the judgment. An appeal could delay the plan by up t a year and, if successful, would derail it

for a second time.

### will give it £5m more to spend each year.

FRIDAY

Juppé begins Nordic tour begins a whirlwind trip through Scandinavia as part of a briefing exercise

at the Grosvenor House Hotel, London,

where it was founded 100 years ago. The Trust wants to build an endowment that

Polish court rules on tax

on whether higher tax rates that the

government is seeking to impose in the

face of opposition protests are lawful.

Olechowski, the foreign minister, was

hreaking anti-corruption laws when he

held on to the chairmanship of the Bank

Handlowy supervisory board after being appointed to public office. If the court

he will relinquish his government post.

rules against him, Mr Olechowski has said

Charity celebrates 100 years

Britain's National

Trust, its biggest

leading guardian of

charity and a

its heritage.

celebrates its

centenary by

fund-raising drive

Poland's constitutional court is due to rule

President Lech Walesa says they are not and has called on Poles to pay lower rates. The court will also say whether Andrzej

covering new European Union members. France has just begun its six-month stint in the EU presidency. Oddly enough his first stop is Norway, which rejected membership of the EU last November. However, Mr Juppe's trip was planned before the referendums. In Norway, Mr Juppe will meet prime minister Gro Harlem Brundtland and foreign minister Bjorn Tore Godal to discuss the country's future co-operation with the EU.

passeng in £40m cl ion over co

### Nureyev treasure sale



The grand furnishings of the late Rudolf Nureyev's apartment in the Dakota building, overlooking Central Park, are to be sold at Christie's in New York for the benefit of dance charities, which should receive more than \$4m. The star lots are paintings of 18th-century English grandees by Reynolds and Lawrence, but the auction also includes Roman marbles and Fuseli's "Satan starting from the Touch of Ithuriel's Lance" (above).

### SATURDAY

Brown begins visit to India Ron Brown, US commerce secretary; begins a week-long business developm mission to India. has begun to warm in the wake of a textile deal and because the Clinton administration appointed an ambassador.

Accompanied by 25 CEOs Brown will visit New Delhi, Bangalore and Bombay to encourage India's economic reform programme and promote US sales of telecommunications, power generation and transportation equipment.

Germany flings wide the door For only the second time in its history the German foreign ministry - the Auswartiges Amt - will open its doors to the public to mark the 125th anniversary of its transformation from the Prussian foreign ministry to an all-German one.

Foreign Minister Klaus Kinkel will greet guests and plans to be the first foreign minister to hold a worldwide conference on the CompuServe computer network.

### SUNDAY

### Capsules across the sea

A German-Japanese experimental space capsule is due to be launched from the Kagoshima Space Centre in Japan. The capsule is expected to land at Woomera, in South Australia, on January 21. It is the first agreement for a non-military launch in one country and recovery of the capsule

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Shelley Wood. Fax: (+44) (0)171 873 3194.

### Other economic news

Monday: The markets are likely to focus on the US this week, with the release of some significant data that may prove pivotal for expectations of the next Federal Open Markets Committee meeting on January 31. November US consumer credit figures today are expected to show a small rise.

Tuesday: Meanwhile, fears that inflationary pressures are mounting in the US may be eased by December's producer price index, expected to show a small fall in the monthly price

Wednesday: The US consumer prices index is also expected to show a flat rate of monthly growth. UK production data will be watched for signs of the recent surge in manufacturing output slowing. in Japan, the December trade data could also prove significant, since any indication the trade surplus is growing may provoke concern about the new US Congress's trade policy

towards Japan. Friday: UK trade data should provide further indications of the improving trend in the UK trade performance, while December's US retail sales data is expected to show a small decline in the monthly growth

### Statistics to be released this week

Dey Released	Country	Statistic :	Nection Forecest	Previous Actuel
Mon .	us ·	Nov consumer credit	\$12bn	\$11,6bm
Jan 9	Aus Via	Oct retail trade	flert.	2.4%
Tues	us .	Dec producer prices indx	0.296	0.5%
Jan 10	US	Ditto, excl food & energy	0.2%	0.1%
	us	Nov wholesale trade	-	0.3%
	Germany	Dec unemployment, West;	-12,000`	-11,000
	Germany	Nov employment, West†	5,000	6,000
	Germany	Dec vacancies, West	-	2,000
	Germany	Dec shortlime, West	-	-3,000
	Germany	Oec unemployment; East	12,000 .	-21,000
	France	Dec consumer prices indx, prelim*	0.0%	0.0%
	France	Dec consumer prices indx, prelim**	1.6%	1.6%
Wed	US	. Dec consumer prices indx	0.3%	0.3%
Jan 11	US	Ditto, excluding food & energy	0.3%	0.2%
	US	Dec real earnings		1.3%
	Japan	Dec trade belence (1st 20 days)	-	\$5.300
	France	Oct current a/c†	FFr5bn	PF17.70n
	UK	Nov manufacturing output	0.3%	0.4%
	UK	Nov menufacturing output**	5.9%	5.5%
	UK	Nov Industrial production*	0.3%	0.1%
Thur	US	Initial claims, Jan 7	325,000	335,000
Jan 12	US	State benefits, Dec 31	-	2.55m
	US	M2, w/e Jan 2	-\$5bn	\$12,6bn

Thur	U\$.	Dec Atlanta Federal indx		18.9	
Jan 12	Japan	Dec Bank of Japan data	-	-	
(conf)	Germany	1994 gross domestic prod	3%	-1.3%	
	Germany	1994 gross domestic prod, West*.	.2.5%	-1.9%	•
	Aus'lla	Dec unemployment rate	9.1%	9,3% .	
	Aus'#a	Dec employment	20,000 ·	30,000	
Fri	US	Dec retail sales	0.796	1.2%	•
Jan 13	US	Ditto, exci autos	0.5%	0.9%	١
	US	Dec bank credit		3.2%	•
	US	Dec C& loans	-	9.5%	•
	Japan	Dec wholesale price Indx* .		Ċ.0% ·	
	Japan	Dec wholesale price indx**	-	-1.3%	•
	UK.	Oct visible trade (global)	-2600m	-£500m	•
	Spain	Dec consumer prices indx.	0.3%	0.2%	•
	Spain	Dec consumer prices inch."	4.2%	4.4% .	
	Nilands	Dec consumer prices indx**	2.8%	2.5%	
During t	he week	<del></del>	<del></del>	<del></del> .	-
	Germany	Nov final M3		6%	•
	Garmany	Dec final cost of living" .	<del>,</del>	0.2%	•

Dec final cost of Trying Germenv 2.7% 0.5% -2% Nov retail sales 0.196 0.1% 7.5% Spair Oct inclustrial production\* 7.9% istics, courtesy MMS international

month on month, "year on year, †seasonally adjusted

# ACROSS 1 Liberal, possibly, with stan-dard typical setting for fren-zied toil (5.9)

- 10 Preliminary notes from a book on skin troubles (5) 11 Crush round Lord Mayor,
- however (9) 12 Sat out with a French child,
- being supportive (7)

  13 One who interrupts male clerk at work (7)

  14 Article about girl looking pale
- 16 Yet in most revolutions there
- is evidence (9) 19 In a classic year Uncle lost a pound on "Right Caller" (9)
- A weapon might annoy the fellow in the middle (5)

- (5) tion (6)
  29 Poirot's Consarvative? 23 Criticise the meat (5) There's a mystery for you!
- 2 Lambskin for a street artist appearing before Asian prince (9)

Dec monthly M2

it's a prickly point (5)
it's a prickly point (5)
it using the future tense? (9)
it Shelter the church from a
bloodsucker (5)
it urhan 19 across (9)
it Parket for styre 5th county at

US

- Basket for river fish caught at
- the start (5)
  8 Early confusion about politician, the main parasite (7)
  9 A little snooze? On board, that is included, thank you! (6) 15 Filthy lucre? Gain can be
- painful (9)
  17 The extra payment is certain to include cleaner gas, inirellow in the middle (5)

  22 The sound of running water, but the fruit has dried up (7)

  25 In time support will recede for Liverpool, for example (7)

  27 Left the sugar to crystallise - bow killing! (9)

  28 Run into butter for fourpence

  (5)

  17 The extra payment is certain to include cleaner gas, inlitially (9)

  18 Sick of quartet surrounding the colonel (3-6)

  "The Extra payment is certain to include cleaner gas, inlitially (9)

  28 Run into butter for fourpence

  (5)
  - Expression of rebuke is over for African tribesman (5)

\$2.1bn

\$4bn

### **MONDAY PRIZE CROSSWORD** No.8,655 Set by ADAMANT

A prize of a Pelikan New Classic 390 fountain pen for the first correct solution opened and five runner-up prizes of £35 Pelikan vouchers will be awarded. Solutions by Thursday January 19, marked Monday Crossword 8,655 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 9HL. Solution on Monday January 23.

JOTTER PAD

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